

Jolly pagan times

Michael Thompson-Nord

## MAN OF THE YEAR

Deng Xiaoping: China's durable reformer

Page 10



## UK banks in the US

Can they avoid past mistakes?

Page 13



## International bonds

A great year, if you got the currencies right

Pages 16 and 18

# FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY DECEMBER 29 1992

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## Bush warns Serbs he will use force to protect Kosovo

US president George Bush said the US would use force if Serbia provoked military conflict in Kosovo province, which borders Albania. He said the US would also protect UN peacekeepers on the ground in Bosnia and ensure the safe passage of humanitarian aid. Page 12

Clinton completes cabinet US president-elect Bill Clinton completed his cabinet team. His last appointments included Zoe Baird as the first woman attorney general and Mickey Kantor, his campaign manager, as trade representative. Page 12; Editorial Comment, Page 10

Collier fails to delay impeachment trial Brazil's Supreme Court quashed an attempt by suspended president Fernando Collor de Mello (left) to delay his impeachment trial, due to open today, to allow his new lawyer time to study the case. If convicted, Collor will be barred from public office for eight years. Page 2

US moves carrier to Gulf: The US aircraft carrier Kitty Hawk is being moved from Somali coastal waters to the Gulf in response to Iraqi attempts to penetrate a no-fly zone over southern Iraq. Page 3

Olivetti faces losses Italian computers and office equipment group Olivetti says it expects an operating loss for 1992 of between £350bn (£245m) and £300bn, compared with £28.3bn in 1991. The company blames shrinking sales, extraordinary costs and restructuring charges. Page 18; New year, old problems, Page 15

Board change at Invesco MIM: Nicholas Johnson has resigned as a director of fund management group Invesco MIM and head of its non-US operations, leaving recently-appointed chief executive Charles Brady as undisputed head of the group. Page 13

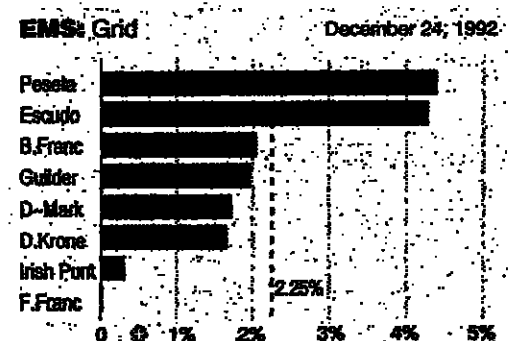
Japanese broker penalised Second-tier stockbroker Cosmo Securities, accused of compensating corporate clients and concealing investment losses, was told by Japan's Ministry of Finance to suspend some corporate business and bond trading operations. Page 18

Unilever plans expansion Anglo-Dutch food and consumer products company Unilever plans to expand its South American food operations with the acquisition of Ceca SA of Brazil. Page 14

Car bomb kills two Shining Path guerrillas exploded a car bomb near the Japanese embassy in Lima, killing two people and wounding some 40 others.

Russian plutonium for US: Russia is to sell 800 of plutonium 238 - used in nuclear power plants - to the US to be used in experimental generation of electricity in space. Russia and US make N-talks progress. Page 2

European Monetary System: Tension within the exchange rate mechanism eased last week. Pressure on the French franc abated considerably, but dealers are still poised to test its strength. On Christmas eve, the central bank of Ireland said it would cut its overnight support rate to 14 per cent from 16 per cent. There was a growing perception in the markets that Germany would ease short-term interest rates. Currencies, Page 25



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 6 per cent fluctuation bands.

China blows up mountain Chinese soldiers used 12,000 tonnes of dynamite to blow up a mountain standing in the way of expansion of an airport in the Zhuhai special economic zone. The explosion, equivalent to an earthquake measuring 3.4 on the Richter scale, rattled windows 40 miles away in Hong Kong.

■ STOCK MARKET INDICES		■ STERLING		
Tokyo Nikkei	17,188.82	(-388.42)	New York Composite:	S 1,598.93
New York Composite:				
Dow Jones Ind	3,313.27	(-12.57)	■ DOLLAR	
S&P Composite	437.88	(-1.89)	New York Composite:	
■ US LUNCHTIME RATES				
Federal Funds	3 1/4	DM 1,811.25		
3-mo T-bill Bids Yld	3.210%	FF 5.495		
Long Bond	102 1/2	Sfr 1,464.45		
Yield	7.382%	Y 124.755		
■ Gold				
New York Comex		Tokyo close Y 123.93		
Feb	533.4	(N/A)	London markets close	

Austria	Schilling	13.7603	Denmark	Krone	13.4664
Belgium	Franc	36.3636	Finland	Markka	5.9457
France	Franc	6.5595	Germany	Mark	1.0000
Germany	Mark	1.0000	Greece	Drachma	200.484
Italy	Lira	2036.27	Ireland	Punt	2.2500
Japan	Yen	163.60	Netherlands	Guilder	2.2037
Spain	Peseta	166.637	Portugal	Escudo	200.484
Sweden	Krona	4.6656	Switzerland	Franc	7.2037
UK	Pound	1.0000	USA	Dollar	1.0000

## Russia's economics chief to resist spending pressures

By Leyla Boulton in Moscow

MR BORIS Fyodorov, Russia's new chief economic strategist, has pledged to resist pressure to spend money the state does not have.

In an interview with the Financial Times, his first with a foreign news organisation since his appointment last week, Mr Fyodorov also said that he wanted to build the market

institutions that Russia lacks.

He called for greater emphasis on "technical" measures to smooth transition to a market economy than was the case under Mr Yegor Gaidar, dumped as prime minister two weeks ago.

"We are moving towards a market but we need much more professional analysis [of the economy] at micro-level," said the 35-year-old economist, who is quitting his job as Russia's repre-

sentative at the World Bank in Washington to become deputy prime minister.

He will guide overall policy of the finance and economics ministries, the tax inspectorate and the country's pricing committee.

Although his fight against inflation would involve "minimising the dangers" of pressure for more money from state-owned enterprises, Mr Fyodorov said he would also try to mobilise extra

sources of finance for the country.

This would include fighting the flight of capital from Russia and issuing bonds to the population on terms more attractive than the combination of negative interest rates and high inflation now ravaging ordinary savings accounts.

"Even if you have a big budget deficit it should be financed in a civilised manner," he said, critic-

ising the inflationary central bank practice of printing money to complement budget revenues.

Mr Fyodorov - who resigned as finance minister two years ago when an earlier government headed by Mr Boris Yeltsin failed to get economic reform under way - said it was too early to discuss the substance of the policies to be embraced by Mr Viktor Chernomyrdin, the new prime minister.

But he seemed encouraged by what he had seen so far of Mr Chernomyrdin, former manager of the Soviet gas monopoly.

He said Mr Chernomyrdin's manner could make relations easier with the parliament. "Unlike Gaidar, he will not use foreign words or display intellectual sophistication, and that will

Continued on Page 12  
Information chief named, Page 2

## Senior EC monetary leaders back ERM

By Our Economics and Foreign staff

SENIOR European monetary policymakers yesterday sought to stave off pressure to disintegrate the exchange rate mechanism by launching a verbal campaign in its support.

Comments to underpin existing parties were made by Mr Hans Tietmeyer, the Bundesbank vice-president, and Mr Henning Christophersen, the European Community's commissioner for economic and financial affairs, as the Danish central bank trimmed two of its key money market interest rates.

Mr Tietmeyer said yesterday that there was no reason to change the parity between the D-Mark and the French franc. At the weekend, Mr Christophersen said he expected no change in the value of the Irish punt and Danish krone in the ERM, and forecast "no exchange rate realignments in the next four months".

As currency traders and securities dealers returned to work on quiet continental markets after the Christmas break, the Danish central bank yesterday took advantage of the calmer conditions to cut the rates it uses to steer money market rates to 13 per cent from 14 per cent.

The reduction of 1 percentage point in the fixed yields offered by the Danish central bank in its transactions with 14-day certificates of deposit and on 15-day money market repurchase deals followed a similar cautious relaxation of policy by the Irish Republic on Christmas Eve, when the Irish central bank cut its overnight support rate to 14 per cent from 16 per cent.

In an interview with the French newspaper Le Quotidien de Paris, Mr Tietmeyer said he saw no reason to overhaul the European Monetary System. He said financial markets had failed to appreciate France's low inflation, balance of payments sur-

plus, low wage costs and good competitiveness. "The markets still have not grasped how strong the fundamentals are," Mr Tietmeyer said.

His remarks echoed comments by Mr Christophersen in an earlier interview on German radio. The EC commissioner said there was a "very healthy, very positive development with low inflation rates" in Denmark, Ireland and France. All three countries had lower inflation and lower public deficits than Germany, he said.

Mr Tietmeyer attributed recent pressure on the franc to a debate among French opposition politicians over whether to keep the franc fort policy after the national assembly elections in March. "I hope this debate in France on the strong franc will soon be over," he said.

Mr Tietmeyer said he was pleased that Mr Valéry Giscard d'Estaing, the former French president, and Mr Edouard Balladur, the former finance minister who has been mentioned as a possible prime minister if the right-wing opposition parties win the elections, had said clearly that they favoured keeping the strong franc policy.

Currency traders are still likely to test ERM parities once trading returns to normal in the new year. Analysts point out that daily intervention by the French central bank to support the franc continued at a relatively high level in the weeks before Christmas.

According to economists in London, financial markets will want clearer evidence of a prospective fall in German interest rates before they relax pressure on the ERM. However, there was little sign of a change in attitude at the Bundesbank over the holiday period.

Currencies, Page 25  
Week Ahead, Page 6  
Bonds, Page 16

## Japan's current account surplus exceeds \$100bn

By Robert Thomson in Tokyo

JAPAN'S current account surplus in November rose 48 per cent from a year earlier to \$10.4bn bringing the cumulative total so far this year to \$106.2bn, the first time it has topped \$100bn.

The government expects the surplus will continue to rise in coming months, overshadowing the previous yearly record of \$87bn in 1987 and possibly prompting an increase in trade tension with the US and European Community.

Finance ministry officials said the surge in the surplus last month was caused by a fall in demand for imports (down 5.7 per cent) and an unusually large

\$1.1bn surplus in invisible items, due to a decline in the travel account deficit and an increase in the investment account surplus.

The travel account deficit has fallen for three consecutive months because of a decrease in tourism departures, a side-effect of economic downturn, while Japanese companies are thought to be repatriating an increasing amount of their returns on foreign investment.

In the long-term capital account, foreigners' net sales of Japanese shares were \$1.48bn during the month, compared with net sales of \$86m in October. Net purchases of Japanese bonds were \$1.5bn, a sharp turnaround from net sales of \$3.6bn the previous month.

Net Japanese purchases of foreign stocks totalled \$94m, compared with \$76m in October, and net purchases of foreign bonds were almost unchanged at \$5.55bn.

The overall balance of payments showed a surplus of \$149m, compared with \$12.6bn in the same month last year.

The Japanese government, meanwhile, has approved the budget for fiscal 1993-94, making few amendments to the original draft and still aiming for a 0.2 per cent increase in total outlays. The budget papers have been criticised by Japanese business leaders for not providing enough stimulation for the ailing economy and for overestimating likely tax returns.

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Israeli-Arabs bring food and medical supplies to the Israel-Lebanon border post of Rosh Hanikra yesterday in an attempt to deliver them to the Palestinian deportees stranded in no man's land. Israeli authorities at the post turned them back.

## Palestinians deported by Israel left stranded in icy no man's land Lebanon blocks UN mercy mission

By Hugh Carnegie in Jerusalem

LEBANON said yesterday it would prevent Mr James Jonah, a special envoy of Mr Boutros Boutros Ghali, the United Nations secretary general, crossing its territory to visit the 415 Palestinians stranded in severe winter conditions for 11 days in no-man's land in the south of the country.

Mr Jonah travels on to Beirut from Jerusalem today for talks with the government of Mr Rafik al-Hariri, the Lebanese prime minister, which has not budged in its refusal to co-operate with the Israeli deportations and says Israel must take back the men. Israel signalled that at least six of the deportees were expelled mistakenly and would be able to return. But despite the efforts of Mr Jonah, there were few signs of any substantive breakthrough in the crisis which has convulsed Middle East peace negotiations.

ment a Security Council resolution calling for the return of the deportees - alleged by Israel to be militant Islamic fundamentalists - to their homes in the West Bank and Gaza Strip.

"We demanded that they should be returned immediately, that Israel should apply UN Security Council resolution 796 immediately. Unfortunately, we explained, so far Israel has been given preferential treatment by the world community," said Mrs Hanan Ashrawi, the Palestinian spokeswoman.

However, Mr Yitzhak Rabin, the Israeli prime minister, ruled out any reversal of the deportation, undertaken after a spate of killings of Israeli soldiers by Muslim extremists, when he met Mr Jonah on Sunday.

The deportees, camped in south Lebanon in an area between Israeli and Lebanese forces, have been forced to endure heavy snowfalls and freezing temperatures without adequate supplies of food and water or access to proper medical care.

Mr Rabin has maintained wide

support within his government for the deportations. But his refusal to allow humanitarian aid to be taken to the camp through Israeli-held territory has come under strong opposition. Yesterday, France requested permission to do so, and said it was awaiting a response.

The Israeli government has acknowledged that the deportations. Continued on Page 12  
Editorial comment, Page 10  
Saddam's defiance is reminder of Gulf volatility, Page 3

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## NEWS: INTERNATIONAL

# US and Russian negotiators optimistic over Start II treaty

## Hopes rise for N-weapons deal

US and Russian negotiators yesterday said they had made progress in their efforts to seal a nuclear arms treaty before President George Bush leaves office. Reuter reports from Geneva.

"We are encouraged by the way things are going. We think we are making progress," said US spokesman Richard Boucher.

Mr Lawrence Eagleburger, US secretary of state, and Mr Andrei Kozyrev, Russian foreign minister, held a two-hour morning session and lunched together before handing the negotiations over to officials. They agreed to meet again today, Mr Boucher said.

When the talks began, Mr Kozyrev sounded optimistic about the prospects for the treaty, known as Start II.

"I am ready to bet a bottle of whisky and say that we will do

**'I am ready to bet a bottle of whisky... that we will do such work here to make it possible for our presidents to have a positive decision'**

such work here which will make it possible for our presidents to have a positive decision after our negotiations today," he said.

The ministers are making a final effort to complete the treaty before the Bush administration leaves office on January 20.

The treaty would slash both countries' arsenals of long-range nuclear weapons by about two-thirds.

Flying to Geneva from Washington, Mr Eagleburger said he thought there was a "better than 50-50 chance" of completing

the treaty, which would give Mr Bush a triumphant exit from office.

The first Strategic Arms Reduction Treaty (Start), finalized last year, cut the nuclear arsenals of the US and former Soviet Union by about 30 per cent. Start II would abolish the most deadly and destabilising class of nuclear weapons - land-based missiles equipped with multiple warheads.

However, three main issues remain to be resolved:

● How many silos that currently house the 154 giant SS18

missile would the Russians have to destroy and how many would they be allowed to keep? The US had previously insisted on total destruction but Mr Eagleburger said it was now prepared to allow the Russians to keep some silos.

● How many of its 170 mobile SS19 missiles would Russia be allowed to convert or "download" from six warheads to one so as to be legal under the treaty? Mr Eagleburger indicated that Washington was no longer insisting on the total destruction of SS19s - its previous position. Russia could keep an unspecified number.

● The fate of US B1 and B2 bombers. The B1s will be stripped of nuclear weapons but Washington wants the option to rearm them as it retires its B52s. Russia says that all B1s should be counted under treaty limits.



Lawrence Eagleburger (left), US secretary of state, talks through an interpreter to Andrei Kozyrev (right), Russian foreign minister

## Moscow fails to pay farm loans

RUSSIA has failed to make \$35.7m (£51.2m) in payments on US-government backed loans used to buy grain and farm products, the US Agriculture Department said yesterday, AP reports from Washington.

Russia missed additional payments totalling \$27.4m on top of \$68.3m already in arrears to six US and foreign banks.

Russia has been missing payments since early December, and as a result has been suspended from a government export credit programme.

## Paraguay poll candidate named

Paraguay's ruling Colorado party has virtually decided the country's next president, after choosing a headline candidate to fight the May 9 poll, writes John Barham.

Mr Luis María Argana won the Colorado nomination with about half the party membership's votes, against roughly 40 per cent of votes for the government's favoured candidate, Mr Juan Carlos Wasmosy.

## Peru bomb explodes near Japan mission

Shining Path guerrillas exploded a car bomb near the Japanese embassy in the Peruvian capital Lima yesterday, killing two people and wounding some 40 others, Reuter reports.

About 30 minutes later, another vehicle packed with explosives detonated behind the Chinese embassy, wounding at least one person and damaging a wall surrounding the building, witnesses and radio reports said.

## Weinberger claims Iran-Contra prosecutor is pursuing vendetta

By Jurek Martin  
in Washington

MR Caspar Weinberger, a former US secretary of defence, yesterday accused the Iran-Contra special prosecutor of pursuing a "totally unethical" vendetta against presidents Ronald Reagan and George Bush.

In television interviews Mr Weinberger said it was "ridiculous" to suggest that Mr Bush's Christmas Eve pardon of himself and five others was intended to cover up the then vice-president's own involvement in the scheme to sell arms to Iran in return for the release of US hostages in Lebanon and then illegally to divert the proceeds to rebels in Nicaragua.

Mr Weinberger, in effect, said Mr Laurence Walsh, the special prosecutor, had indicted him for lying to Congress about his knowledge of the affair as a way to get at Mr Reagan and, now, Mr Bush.

The charges, he said, would have been dropped if he had implicated either Mr Reagan or Mr Bush. A spokeswoman for Mr Walsh said yesterday that

Mr Weinberger was not asked to incriminate anybody else.

Mr Weinberger, 75, conceded he may have misled Congress but denied he did so with criminal intent. He agreed that Mr Bush attended meetings at which the sale of missiles to Iran was discussed but said it was "a matter of opinion" whether the discussions also embraced Iran's help in securing the release of US hostages.

Mr Reagan, he noted, had asserted they did not.

The stage is set for a bitter confrontation between Mr Walsh and Mr Bush over the president's private notes of his knowledge of the Iran-Contra affair, which Mr Bush has said he will release. Congress may also hold hearings on the affair.

Mr Walsh's ire was exacerbated by Mr Bush's justification for the pardons. In his statement the president accused the prosecutor of exploiting "a profoundly troubling development in the political and legal climate of our country: the criminalisation of policy differences." This so outraged Mr Walsh that on Christmas Eve he revealed for the

first time that Mr Bush was a subject of his investigations.

Mr Weinberger's notes, which he insisted he had never sought to conceal from Mr Walsh, suggest Mr Bush was in favour of the missile sale to Iran and, by implication, the whole Iran-Contra-hostages scheme which Mr Weinberger, along with Mr George Shultz, then secretary of state, vigorously opposed.

There had been heavy lobbying, mostly by former Reagan administration officials, for Mr Bush to pardon Mr Weinberger before Mr Bill Clinton takes over as president next month. A central argument of their campaign was that justice would hardly be seen to be done if Mr Weinberger, an opponent of Iran-Contra, were found guilty while his chief architect, Lt Col Oliver North, were roaming free, his conviction having been overturned on appeal.

Mr Clinton has been careful not to comment on the Weinberger pardon, although it has been sharply criticised by some prominent Democrats in Congress.

## Tapie makes political comeback

By Alice Rawsthorn  
in Paris

MR Bernard Tapie, the flamboyant French politician and businessman, has staged an astonishing end-of-year comeback by regaining the cabinet post he lost earlier this year because of his involvement in a fraud case.

Mr Tapie has been re-appointed minister of towns, a post he held for seven weeks before resigning in May pending the fraud trial. The case brought against him by Mr Georges Franchant, the politician who was once a business partner, was dismissed last week, allowing Mr Pierre Bérégovoy, the premier, who has championed Mr Tapie's political career, to bring him back into the cabinet.

Mr François Hollande, the deputy leader of the socialist re-election campaign, said: "To have made Bernard Tapie a minister last April was an error, but to bring him back now is a grave mistake." Mr Henri Emmanuelli, president of the National Assembly, also criticised the move.

## Yeltsin gives information post to former deputy PM

By Leyla Boulton in Moscow

PRESIDENT Boris Yeltsin has appointed the man he was supposed to have sacrificed to conservative deputies to an even more important job - telling the Russian people what to think about market reforms in Russia.

Mr Mikhail Potolranin, sacked as first deputy prime minister, is to head a new Federal Information Service which will seek to redress the effects of seven decades of Communist propaganda.

The agency's role will be to "secure through print and the mass media, the distribution of timely and wide information about the progress of reforms in Russia and to clarify government policy." Nobody in or out of office disagrees that a lack of explanation and education about market economics was

one of the most serious shortcomings of the reforms begun in January this year.

But it is not yet clear whether Mr Potolranin, who achieved few practical results in this area when he was minister for information and media, can actually deliver what is expected of him in his new position. His main strength, it would seem, is Mr Yeltsin's trust in him.

Meanwhile his deputy, Mr Mikhail Fedotov, who takes over as minister, is now supposed to concentrate solely on registering and licensing new media, together with the vaguer mission of promoting freedom of speech. The job's more interesting functions have gone over to Mr Potolranin, who will also be directly responsible for state-owned TV and newspapers.

The other two real victims of

Mr Yeltsin's government reshuffle have already landed on their feet.

Mr Yegor Gaidar, the prime minister whom Mr Yeltsin finally abandoned to the Congress rage, has already received invitations to return to politics from small political parties looking for a leader. Mr Gaidar, who displayed considerable political talents in his year in office, says he would consider a larger grouping of various pro-reform parties. In the meantime he has a direct line to President Yeltsin from his office as director of one of Russia's many economic research institutes.

Mr Peter Aven, who was sacked as foreign economic relations minister, with few tears shed by foreign bankers, has said he wants to use his experience in government to go into commerce.

## Collor fails to delay judgment

By Bill Hinchberger  
in São Paulo

THE chief justice of the Brazilian Supreme Court yesterday denied a last-minute request by suspended President Fernando Collor de Mello to delay judgment by the Senate on his impeachment.

Mr Collor, who was suspended from office in September for alleged corruption, will be permanently removed from office if the upper house of the legislature convicts him today, as expected.

Chief Justice Sydney Sanchez rejected a suit filed by Mr Collor asking for an additional 30 days to allow his new lawyer to prepare arguments.

Mr Collor dismissed his attorneys last Tuesday, on the eve of the original trial date, forcing the Supreme Court to postpone the Senate hearing until today.

However, Mr Sanchez accepted Mr José de Moura Rocha as Mr Collor's new defence attorney. The judge also maintained a court-appointed counsel, named after Mr Collor dismissed his attorneys.

Mr Mauro Benedito, president of the Senate, said he expected all 81 members of the upper house to appear at the special session. Opinion polls have shown that pro-impeachment forces, who need a two-thirds majority, should have

enough votes to remove Mr Collor from office.

An aide to Mr Benedito said the Senate president planned to keep the parliament in session until a final outcome was reached.

Mr Collor, the country's first democratically elected president in several decades, is facing charges of official misconduct, including allegations that he personally benefited from a multi-million dollar slush fund run by his former campaign treasurer.

If Mr Collor is removed from office, interim president Itamar Franco, Mr Collor's vice-presidential running mate in the 1988 campaign, should be formally inaugurated tomorrow.

## INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index with 1985 = 100.

UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM				
Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate	Exports	Imports	Current account balance	ECU exchange rate	Effective exchange rate
1985	279.8	-174.2	-159.7	0.7823	100.0	230.8	76.0	64.6	180.50	100.0	242.8	33.3	21.7	2,228.0	100.0	133.4	-3.8	-0.2	6,794.2	100.0	105.7	-18.0	-5.4	1443.0	100.0	103.2	-5.7	-4.7	6,599.0
1986	230.9	-140.6	-150.0	0.9836	80.2	211.1	96.2	86.9	165.11	124.4	248.6	53.4	40.3	2,179.0	108.8	127.1	0.0	3.0	6,794.8	102.8	99.4	-2.5	-1.4	1461.6	101.4	108.3	-14.2	-0.1	6,707.8
1987	220.2	-131.8	-141.6	1.1541	70.3	197.3	86.1	75.5	166.58	133.2	254.3	56.6	39.8	2,077.0	115.3	129.3	-4.6	-3.8	6,926.8	103.0	100.7	-7.5	-2.1	1494.3	101.2	112.3	-16.4	-6.4	6,704.7
1988	272.5	-102.7	-107.0	1.1833	66.0	219.8	80.7	66.5	151.51	147.3	272.6	61.6	42.9	2,078.0	114.6	141.9	-3.9	-3.4	7,055.4	100.8	128.3	-9.9	-8.0	1538.8	97.8	120.9	-32.3	-24.3	6,864.3
1989	330.2	-99.3	-91.8	1.1017	69.4	245.3	70.5	52.4	151.87	141.9	310.2	65.2	52.2	2,068.1	113.5	182.9	-6.3	-3.8	7,018.0	99.8	127.8	-11.3	-14.0	1538.2	98.5	137.0	-36.7	-32.3	6,972.8
1990	309.0	-79.3	-70.9	1.2745	65.1	220.0	50.1	28.3	183.94	126.0	324.0	51.7	37.0	2,053.7	118.1	170.1	-7.2	-7.2	6,920.2	104.8	135.6	-9.3	-18.4	1523.2	100.6	142.3	-28.3	-23.6	6,716.0
1991	340.8	-52.3	-3.0	1.2391	64.5	247.5	63.2	63.0	186.44	137.0	327.4	11.1	-18.1	2,048.0	117.7	175.4	-4.2	-4.7	6,964.3	102.7	137.0	-10.5	-28.0	1531.3	98.9	147.7	-14.7	-9.0	6,702.2
4th qtr. 1991	87.8	-12.4	-5.7	1.2548	63.3	62.9	23.7	18.2	182.38	141.2	83.7	5.2	-1.8	2,038.2	118.5	45.0	0.4	0.4	6,958.8	102.6	37.3	-1.2	-8.4	1533.8	98.8	37.1	-3.7	-2.5	6,709.9
1st qtr. 1992	87.3	-11.7	-4.7	1.2623	63.5	65.0	26.1	22.7	182.21	142.2	83.2	3.1	-4.3	2,042.2	118.8	45.4	0.9	-1.1	6,949.2	103.4	34.3	-5.1	-7.6	1536.7	99.0	36.7	-4.3	-4.0	6,710.5
2nd qtr. 1992	86.7	-11.6	-14.0	1.2717	63.6	63.1	25.4	22.6	183.69	136.9	80.9	3.5	-4.8	2,051.1	118.7	46.2	1.5	-0.8	6,912.2	104.4	35.8	-3.6	-11.1	1546.3	98.5	37.9	-4.5	-4.4	6,703.4
3rd qtr. 1992	80.8	-18.0	-10.3	1.3831	60.1	61.4	24.3	20.3	172.79	139.6	84.0	6.5	-6.6	2,028.1	122.1	45.2	1.0	0.3	6,853.6	106.6	32.8	-0.5	-8.2	1564.6	98.2	36.3	-4.5	-3.0	6,728.1
November 1991	29.6	-3.3	n.a.	1.2568	63.2	20.9	7.4	9.9	182.92	140.9	29.6	1.7	0.9	2,040.8	118.6	15.0	-0.0	-0.14	6,973.5	102.6	11.1	-1.8	-2.5	1537.8	98.7	12.3	-1.4	-0.9	6,707.6
December	27.7	-4.3	n.a.	1.2593	62.0	20.3	8.3	6.6	186.37	140.2	27.8	2.4	-1.2	2,032.5	118.9	14.4	-0.2	-0.31	6,949.1	103.7	10.7	-2.0	-3.2	1534.9	99.1	11.6	-1.8	-0.8	6,711.6
January 1992	27.4	-4.5	n.a.	1.2626	61.9	21.5	8.0	5.4	181.84	143.8	27.2	0.3	-3.2	2,039.5	119.3	14.9	0.2	-0.11	6,947.5	103.6	10.7	-2.0	-3.2	1534.9	99.1	11.6	-1.8	-0.8	6,711.6
February	29.8	-2.6	n.a.	1.2634	63.4	21.7	9.3	7.7	181.18	143.3	27.1	1.1	-0.9	2,044.3	118.6	15.0	0.1	-0.08	6,957.2	103.6	11.4	-1.4	-2.2	1538.6	99.0	12.9	-1.4	-1.3	6,710.5
March	30.1	-4.6	n.a.	1.2636	62.1	21.9	8.7	9.8	183.61	139.6	28.2	1.7	-0.2	2,048.8	118.4	15.5	0.2	-0.08	6,949.3	103.4	12.1	-1.6	-2.2	1538.7	98.8	12.5	-1.2	-1.1	6,714.1
April	28.3	-5.7	n.a.	1.2636	64.8	21.0	7.6	7.5	186.92	138.2	28.5	2.4	-2.9	2,048.8	118.6	15.6	1.0	0.17	6,927.4	103.9	11.5	-1.9	-3.8	1550.3	98.8	12.4	-2.0	-1.9	6,707.6
May	28.2	-5.7	n.a.	1.2676	63.8	20.9	9.3	8.6	186.57	138.7	28.4	0.6	-1.9	2,055.1	118.4	15.0	0.59	1.32	6,920.0	104.5	12.7	-1.5	-3.8	1550.3	98.5	13.0	-1.2	-1.8	6,700.0
June	29.3	-5.2	n.a.	1.3039	62.3	21.2	8.5	6.5	185.32	141.7	25.0	0.5	-1.9	2,048.8	119.1	15.5	0.67	0.05	6,887.2	104.9	13.9	-0.8	-4.4	1548.2	98.5	12.6	-1.3	-1.0	6,702.2
July	27.6	-5.3	n.a.	1.3683	60.5	20.5	8.4	7.0	172.21	139.2	27.9	3.3	-0.9	2,039.9	122.0	14.2	-0.44	0.02	6,894.4	106.3	12.8	-1.5	-2.4	1543.4	100.1	12.3	-1.8	-1.0	6,713.7
August	25.5	-6.4	n.a.	1.4014	59.8	19.7	7.6	6.1	171.11	137.0	27.9	3.3	-0.9	2,039.9	122.0	14.2	-0.44	0.02	6,894.4	106.3	12.8	-1.5	-2.4	1543.4	100.1	12.3	-1.8	-1.0	6,713.7
September	27.5	-6.2	n.a.	1.3796	60.2	21.2	8.3	7.2	189.05	142.5	28.5	2.7	-1.6	1,992.7	123.6	15.6	0.55	0.21	6,779.2	107.6	11.3	-1.4	-1.4	1604.1	98.0	11.8	-1.3	-0.8	6,742.8
October	28.7	-6.3	n.a.	1.3210	62.1	21.8	9.2	7.9	159.93	148.2	28.8	2.7	-0.6	1,969.4	126.7	16.8	1.83	0.82	6,892.9	110.9	12.4	-1.5	-1.4	1723.8	97.3	11.5	-1.4	-1.0	6,789.9



# Lucrative strips lustre from Kenya poll

Julian Ozanne and Michael Holman on how bribery mars shift to democracy

HUNDREDS of people lined the dusty roads of Kisumu district in western Kenya yesterday and stretched out their hands to the convoy of Mr. Kenneth Matiba, an opposition presidential candidate in today's general election.

As his motorcade sped through the bush hills, with slogans of the FORN-Asili party blaring from loudspeakers, the people shouted: "Give us money, give us money." "Everybody here is only looking for money," Mr. Matiba sighed. "They've all been bought."

The candidate, making his last campaign swing before polling, was warned to avoid Kisumu town where the ruling KANU party was holding a final rally. Hundreds of youths in T-shirts bearing the portrait of Mr. Simon Nyanja, the local KANU boss, loitered on the streets looking for Mr. Matiba's convoy.

Bribe of candidates and voters, intimidation and electoral abuses have already sullied the election in Kenya, Africa's former role model which today becomes the continent's test case for democracy.

Almost 8m Kenyans are registered to vote in the first multi-party election for 28 years. KANU is expected to win the most seats in the 188-member parliament and a run-off for the presidency.

Although policies among the main parties do not differ much, ethnic rivalries have undermined the transition to democracy and raised fears about post-election violence and the country's stability.

But the outcome has ramifications that go beyond Kenya. Looking on anxiously are western donors and governments, and the Commonwealth. The former, led by the US, helped force President Daniel arap Moi to end one-party rule by freezing aid pending democratic reform and speeding implementation of economic change.

For the Commonwealth, represented by 40-strong observer group, the election is the first significant test of the new role it set for itself at the heads of



Kenyan vice-president George Saitoti (left) dances with his wife during a KANU rally in the village of Ngong yesterday

government summit in Harare in October 1991.

The summit declaration renewed members' commitment to "democracy, accountable administration and the rule of law". It represented "more than simply words".

Ghanaians today elect their first parliament since 1981 but an opposition boycott will hand President Jerry Rawlings a hollow victory, Reuters reports from Accra. Three pro-Rawlings parties and a dozen independents were left to compete for the 200-seat

assembly. "That will... put in place a one-party, rubber-stamp parliament with no credibility," said Mr. Kwesi Pratt, a radical opposition activist. Ghana's three main opposition parties announced the boycott this month in protest at what they said was

wholesale rigging in the November 3 presidential elections. Mr. Rawlings was declared winner with more than 58 per cent of the vote. Foreign observers said the result was broadly fair but agreed that the electoral register was over-sized.

leading western governments appear divided; while colleagues from the US, Germany, Canada, Sweden and Denmark staged a walk-out from a national day parade this month on the grounds that Mr. Moi had turned it into a KANU political rally, the British High

Commissioner remained seated.

Last week Germany went a step further and withdrew its observer mission on the grounds that the election process was already fatally flawed and its team had encountered

government obstruction. At the same time, however, the US has shown signs of backing away from its hard line - possibly influenced by Kenya's role as a reliable rear base for operations in Somalia.

The Commonwealth observers, led by former Chief Justice Telford Georges, appears to be hedging its bets.

Unlike previous monitoring exercises in Zambia, the Seychelles and Ghana, the group seems unlikely to deliver its assessment until after the result is known.

Opposition parties yesterday made fresh allegations of electoral malpractices, including the arrest of 500 supporters in the tense central town of Nakuru. Most opposition leaders have warned of violence if the elections are seen by the electorate to have been rigged by KANU.

Should Kenya's stability be threatened, the blame will fall on the country's leaders. But western governments and observer groups may have to bear some of the responsibility for failing to apply greater pressure on the government earlier in the process, to ensure a free and fair poll.

## US carrier diverted towards Gulf

THE US is dispatching the aircraft carrier Kitty Hawk from Somali coastal waters to the Gulf in response to Iraqi attempts to penetrate a no-fly zone over southern Iraq, AP reports from Washington.

Normally the US has had a carrier stationed in the Gulf Arabian Sea area but none has been present since the build-up of US forces in Somalia began earlier this month.

Pentagon officials said yesterday the Kitty Hawk would arrive in the next day or two, with about 70 combat aircraft aboard along with 5,500 troops. President George Bush and President-elect Bill Clinton say they are united in a determination to enforce the UN-imposed no-fly zone, and that it would be a mistake for Iraqi President Saddam Hussein to test their resolve.

## Saddam's air defiance is sharp reminder of Gulf volatility

By Roger Matthews

THE challenge by President Saddam Hussein on Sunday of the air exclusion zone over southern Iraq, during which one of his fighter aircraft was shot down by an American F-16, serves as a sharp reminder to President-elect Bill Clinton of how volatile the Gulf region remains.

Two incursions by the Iraqi fighters within the space of an hour on Sunday were the first serious challenges to the allied policing of the no-fly zone since it was imposed four months ago with the aim of protecting the southern Shia population from further attacks by Baghdad.

The Iraqi leader may have calculated that the threat of a US air strike against his regime has diminished during

the final days of the Bush administration and that he can afford to test the resolve of the US, Britain and France to keep aircraft based in the Gulf. There have also been reports recently of growing food shortages and rising inflation in Baghdad and President Saddam could additionally be seeking to divert local discontent.

He will also be looking to fuel Gulf tensions provoked by this year's rash of territorial conflicts, headed by Iran's claims to sovereignty over Abu Musa, close to the Strait of Hormuz, and the Greater and Lesser Tunbs. The United Arab Emirates has taken the issue to the United Nations.

The already widespread concern among Arab countries at the threat of Iraq being, in effect, divided into three would be further fed by the prospect

of a more assertive Iran. Iraq's military aircraft have been banned from flying over the north of the country, beyond the 36th parallel, in order to offer protection to the Kurdish population.

Both Mr. Bush and Mr. Clinton have stressed that the enforcement of the air exclusion zone was part of the package of measures taken to ensure that Iraq complied with the UN Security Council resolutions passed at the end of the Gulf war.

Baghdad and other Arab capitals will doubtless contrast the lengths the US and its allies will go to ensure Iraqi compliance and the attitude adopted towards Israel following its rejection of Security Council resolution 799 demanding the return of 415 Palestinians deported from the West Bank and Gaza to southern Lebanon.

## Mogadishu applauds end of 'green line'

LEADERS of Mogadishu's two warring factions united in peace moves yesterday, soon after US Marines had shot dead a Somali in a clash near the city's airport, Reuters reports from Mogadishu.

More than 10,000 people waving branches symbolising peace celebrated the dismantling of the "green line" war boundary which has divided Mogadishu for more than a year. "We have had enough lessons from the civil war," said a resident as warlords Gen. Mohammed Farah Aidid and Ali Mahdi Mohammed, smiling broadly, shook hands to the crowd's applause.

A force of 280 US and Canadian troops swooped in by helicopter yesterday to secure the town of Belet Huen, the last of eight centres secured to extend famine relief to outlying areas.

## Khmer Rouge defiant over peace plan

By Victor Mallet in Bangkok

CAMBODIA'S Khmer Rouge guerrillas, shrugging off pressure from Thailand and economic sanctions imposed by the United Nations Security Council, yesterday refused to rejoin the UN peace plan for Cambodia.

After talks in Bangkok with Mr. Khieu Samphan, nominal Khmer Rouge leader, Mr. Prasong Soonsiri, the Thai foreign minister, said he saw no change in the group's position.

In the face of international criticism of

its support for the Khmer Rouge, Thailand has announced plans to implement UN resolutions by stopping oil exports to the guerrillas and preventing the import of logs from Cambodia. Bangkok wants to be seen persuading the Khmer Rouge to abide by the Paris peace accords, which the organisation signed last year but has since repeatedly flouted.

After yesterday's meeting, however, Mr. Khieu reiterated Khmer Rouge allegations that Vietnamese forces were still active inside Cambodia and repeated demands that the Supreme National Council

— which comprises the four main factions, including the Khmer Rouge — should be given more power.

He also ruled out UN checkpoints inside Khmer Rouge territory to monitor sanctions against the group.

The UN has no evidence to support Khmer Rouge accusations that Vietnamese forces remain in Cambodia in contravention of the peace accords. But to Thailand's embarrassment there have been reports of Thai soldiers — other than those serving with the UN — inside Khmer Rouge-controlled Cambodian territory.

## Rao defends takeover of Ayodhya site

By Shiraz Siddiqui in New Delhi

MR. P. V. Narasimha Rao, the Indian prime minister, yesterday defended his government's decision to acquire the disputed holy site at Ayodhya, northern India, saying that two separate trusts would be charged with building a temple and a mosque there.

The Faizabad district administration yesterday allowed Hindu pilgrims to worship at a makeshift temple built by militants after they destroyed the 400-year Babri mosque on December 6, prompting country-wide riots which left more than 1,200 dead.

The decision to take over the disputed site, and then empower the local authorities to decide whether or not to permit worship, has been criticised by opposition parties and Muslim leaders.

The Babri Masjid Movement Co-ordination Committee said the district authorities' decision to allow worship of the idols while a lawsuit on behalf of the Hindu community was under hearing by the Allahabad High Court "amounted to granting legitimacy to an act of vandalism and to a flagrant contempt of the court".

The Hindu Bharatiya Janata party, welcomed the decision to allow worship but said trusts to build the temple were "no conclusive solution".

## Japanese opposition chief seen as failing to attack LDP

By Robert Thomson in Tokyo

THE Social Democratic party of Japan, the country's largest opposition party, yesterday began the difficult process of choosing a new chairman to replace Mr. Makoto Tanabe, who resigned in the face of criticism that he failed to attack the ruling Liberal Democratic party.

The SDPJ, formerly known as the Japan Socialist party, has been unable to capitalise on the weakness of the LDP even though Mr. Kiichi Miyazawa, the prime minister, has a public approval rating of only 14 per cent as measured by newspaper opinion polls.

Mr. Tanabe, a right-winger, was condemned by younger SDPJ members for allowing close personal ties to Mr. Shin

Kamemaru, the "godfather" of the LDP, to undermine opposition attacks against the ruling party's links to gangsters and its involvement in an illegal donations scandal.

The most likely successor is Mr. Sadao Yamahana, 56, a left-winger and secretary general for the past year, who announced his candidacy yesterday and is hoping other factions will agree that he should take the post, avoiding the need for a potentially embarrassing vote by party members.

Mr. Yamahana, like Mr. Tanabe and before him Mr. Takako Doi, will face the painful task of dragging the party towards the middle ground, and providing Japanese voters with a genuine alternative to the scandal-tainted LDP.

"We must build a political

party suitable for a new era," Mr. Yamahana said. "I hope to play a role in building the new party."

Similar statements were frequently made by Mr. Tanabe, but his reform attempts were blocked by the more ideological members of its extreme left wing, which supports the dictatorship of Kim Il Sung in North Korea and does not recognise the Japanese defence forces.

The Japan Communist party yesterday expelled its former chairman, Mr. Sanzo Nosaka, 100, for falsely accusing his then colleague, Mr. Kenzo Yamamoto, of spying, leading to his execution in Moscow in 1939. The decision, not contested by Mr. Nosaka, followed a study of newly opened archives in Russia.

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Baring Asset Management	Norwegian Civil Aviation Administration
Belgacom	Norwich Union
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British Aerospace	Pechiney
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Caja Madrid	Pilkington
Castrol	RAC Motoring Services
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## NEWS: UK

Utility cuts connection charges while claiming to discourage power station business

## British Gas discounts anger other suppliers

By Deborah Hargreaves

BRITISH Gas has been offering huge discounts on the cost of connecting gas-fired power stations to its pipeline network while claiming publicly that it is discouraging power station business because of a lack of gas.

The discounts have angered independent gas suppliers, which accuse the company of making it almost impossible for competing pipelines to be built.

Independent power generators say that, in negotiations, British Gas will often agree to offset half or more of the cost of connecting a new power station to its national gas supply

grid - a saving for the generator of £10m or more which British Gas would expect to recoup in future gas sales.

At the same time, British Gas says it has tried to restrict gas sales to the power generation market by putting up the price of gas.

The controversy over pipeline charges is one of the reasons Sir James McKinnon, director-general of Ofgas, the industry regulator, has called for British Gas's pipelines operation to be sold.

Sir James said recently effective competition would not be introduced into the UK gas market until British Gas's transportation and storage arm was in separate hands.

Ofgas says British Gas's current practice of offering allowances towards the cost of generators' pipeline connections defies market logic. "This is a very murky area at the moment, and it is not clear to us that these marketing allowances offered by British Gas are properly costed," said Mr Greg McGregor, at Ofgas.

There seems to be some confusion at British Gas over the incentives. Mr Philip Rogerson, the company's managing director of finance, was not aware they were on offer. "I would find it astonishing if we did that," he said.

"How can we expect to compete when they're offering such huge discounts?" said Mr

Norman Ellis, managing director of Kinetica, an independent supply company which has built the only rival pipeline. He claims that British Gas's behaviour is predatory pricing.

The Monopolies and Mergers Commission is currently reviewing British Gas after a row between the company and its regulator over an appropriate rate of return for its pipeline business.

British Gas has insisted it needs a rate of return of at least 6.8 per cent while Sir James believes it should be between 2.5 per cent and 5 per cent.

British Gas has tried to distance itself from the power generation market since it put

up the price of gas to generators in March 1991 in order to choke off orders. Sir James forced the company to lower its prices.

In recent evidence to Commons Trade and Industry committee the company said its regulator had forced it to supply gas to four more gas-fired power stations than it had wanted to.

Sir James has maintained that British Gas set its initial price for power station supplies at "incorrectly low levels". He told the select committee that the company's pricing policy had "created a demand for gas for electricity generation that might not otherwise have been economically justified".

## Britain in brief



## BA insists it will pursue court case

British Airways insisted yesterday it would meet Virgin Atlantic in court over a libel action launched by its smaller rival, in spite of speculation that there might be an out-of-court settlement.

Mr Richard Branson, Virgin chairman, initiated the action, which is due to start on January 11, after BA denied his allegations of "dirty tricks"

and unfair practices. BA is also suing Virgin over the allegations. Virgin said: "We will definitely be in court on January 11 and we will not accept an out of court settlement." BA said: "We expect to be in court when the case starts."

## No upturn for food groups

Fewer than half of Britain's larger food, drink and consumer goods manufacturers and their suppliers said they had noticed an upturn in demand by the middle of this month, according to a survey by Nielson, the market research company. Almost half of those which had experienced no recovery expected one to start in the first or second quarter of next year. A quarter said they expected no improvement until 1994.

## Housing shift

Tax concessions and other incentives may be introduced to encourage financial institutions to invest in housing for rent, Sir George Young, housing minister, said yesterday. Promoting the private rented sector marks a shift away from Tory rhetoric in favour of home-ownership of the 1980s.

## Scotland review

The results of the government's "taking stock" exercise on Scotland are to be made public early in the New Year, Lord Sanderson, Scottish Tory party chairman, said.

After the general election, Mr John Major pledged to address Scottish grievances and give Scots a greater sense of belonging within the UK.

## Lamont urges confidence and pride in manufacturing

By Alison Smith, Daniel Green and David Goodhart

MR NORMAN Lamont, chancellor, today makes a renewed effort to contribute to creating an economic upturn by insisting that British manufacturing performance should be "a source of confidence and pride".

His comments are the latest in a series of occasions used by ministers to encourage British industry to capitalise on the opportunities offered by the fall in interest rates and the change to a floating exchange rate since sterling left the European exchange rate mechanism in mid-September.

Mr Lamont, attacking those who were "too quick to run Britain down", says that the recession hid positive trends in manufacturing but international comparisons showed British manufacturing is well-placed to take advantage of an upturn in the world economy.

In the foreword released ahead of the publication of a Tory research department pamphlet on Britain's manufacturing record, Mr Lamont says the economy abounded in "self-denigrating myths": although manufacturing now accounts for a smaller propor-

The housing market should begin a gentle recovery from the spring, but further measures might be needed to stimulate low levels of demand and help householders with negative equity - where the value of the property is less than the amount borrowed - according to a report published today.

In a review of the market during 1992, the Halifax Building Society says house prices have recently been slipping by about 0.5 per cent to 0.7 per cent each month. It says these falls could continue over the winter months, but prices should stabilise from the spring.

Some increases are likely in the second half of next year and activity is forecast to rise by 10 per cent to 15 per cent from the depressed levels this year when about 1.1m houses moves took place. Halifax based its forecast on the affordability of houses, which as cheap now as at any time in the past 10 years.

tion of national income and employment than it used to do, this is not evidence of decline, but of productivity gains.

Mr Gordon Brown, shadow chancellor, condemned Mr Lamont as "complacent and arrogant" for his comments, when manufacturing output had been growing more slowly since 1979 than in any other leading industrialised country, and 650,000 manufacturing jobs had been lost since the recession began.

A survey from Manpower, the employment services company, also showed generally gloomy employment prospects, but said that job losses in manufacturing have stabilised and the clothing sector is even

set to start recruiting labour. The survey of 2,000 companies found 10 per cent forecasting job increases and 26 per cent expecting further job losses. The net balance of 16 per cent of employers forecasting job losses is worse than the first quarter of 1992 when the figure was 12 per cent.

Banking remains the worst affected sector with a net 36 per cent of employers predicting job cuts compared with 23 per cent in the first quarter of 1992.

The manufacturing sector is less pessimistic with a balance of only six per cent of employers predicting job cuts. In insurance a net six per cent of employers expect to recruit.

## Retailers relieved as shoppers throng to sales

By John Thornhill, Chris Tighe and Peter Norman

SHOPPERS streamed into the shops yesterday in one of the most hectic starts to the winter sales season for years.

The AA said several city centres ground to a halt because of the weight of traffic. There was a six-mile tailback on the M25 London orbital ringroad as drivers queued for the Lakeside shopping centre, in Essex.

More than 150,000 shoppers turned up at the Meadowhall shopping centre near Sheffield. A similar number thronged the MetroCentre in Gateshead and there was a six-mile queue in both directions on the M1 near Sheffield.

In London, Oxford Street was at a standstill because of illegally parked cars. Mr Tim Daniels, chairman of the Oxford Street Association, said yesterday was "the best start to the winter sales for many years".

Traffic came to a stop as car parks overflowed in Southampton, Oxford, Cardiff, Swansea, Leeds, Birmingham and Glasgow. "Three days of boredom and people can't wait to get out and spend some money," said Mr Albion Small, manager of the new Cornhill shopping centre in Darlington, Co. Durham.

Heavier household goods, such as washing machines, carpets and furnishings



Bargain hunters yesterday at Selfridges department store in London's Oxford Street

appeared to be selling especially strongly. In Liberty's flagship Regent Street store, four carpets reduced to £2,400 were sold in the opening 40 minutes. A large contingent of shoppers from mainland Europe took advantage of the pound's relative weakness and added to the dense

crowds in London's West End. Mr Tim Daniels, managing director of Selfridges, said the Oxford Street store had been so full of shoppers that staff had to switch off some escalators to control the crowds. "I have been here 12 years and I have never seen it like this before," Mr Tony Salem, managing

director of Liberty's, said: "It looks as though this year's sale really will be a record." Liberty's estimated sales were running about 10 per cent ahead of the previous year, he said.

The crucial question for retailers and the government will be whether the strong sales signify the beginnings of

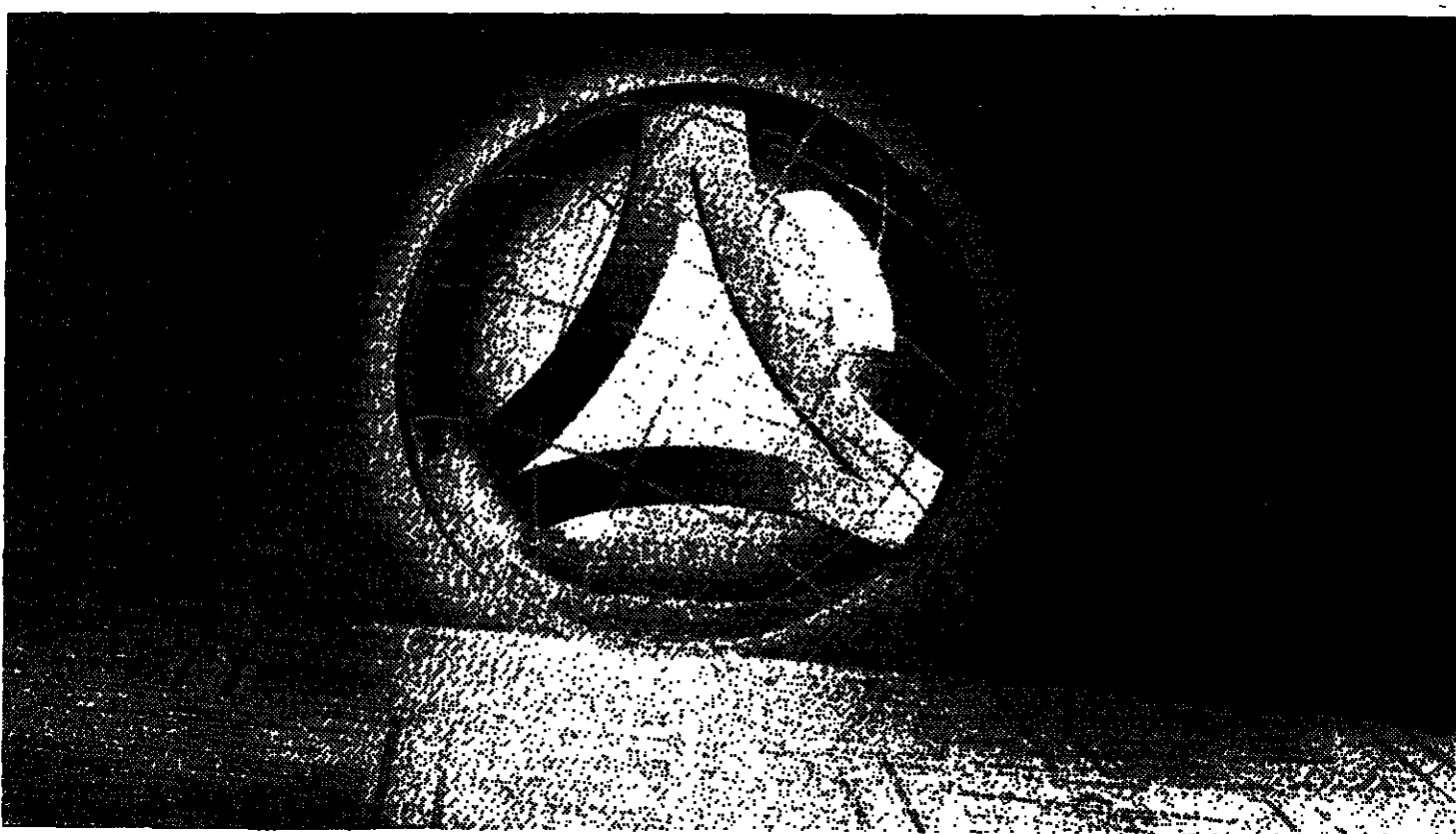
a real economic upturn or simply reflect increasing consumer sophistication.

The strength of consumer demand will be an important factor determining the shape of the March Budget which Mr Norman Lamont, chancellor, will discuss with senior Treasury officials at Chevening in Kent on January 8 and 9.

The Treasury has been drawing comfort from recent retail sales figures. They have been one of the better performing economic indicators - rising 0.7 per cent in volume after seasonal adjustment in the three months from September to November compared with the June to August period. Just before Christmas, news of a 39 per cent jump in new car sales in the first 20 days of December was a further pointer to recovery.

There are hopes that consumer confidence will strengthen further because of falling mortgage rates. The cut in bank base rates to 7 per cent from 10 per cent since September will have its full impact in the first four months of next year when those building societies and banks which adjust mortgage rates annually change their rates. However, unemployment is expected to rise above 3 million in the months ahead as recent redundancies are reflected in official figures.

## GLOBAL CONNECTIONS



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# On Jan 2, 1893 history was made when the FT turned pink.

# On Jan 4, 1993 we'll be making history again.

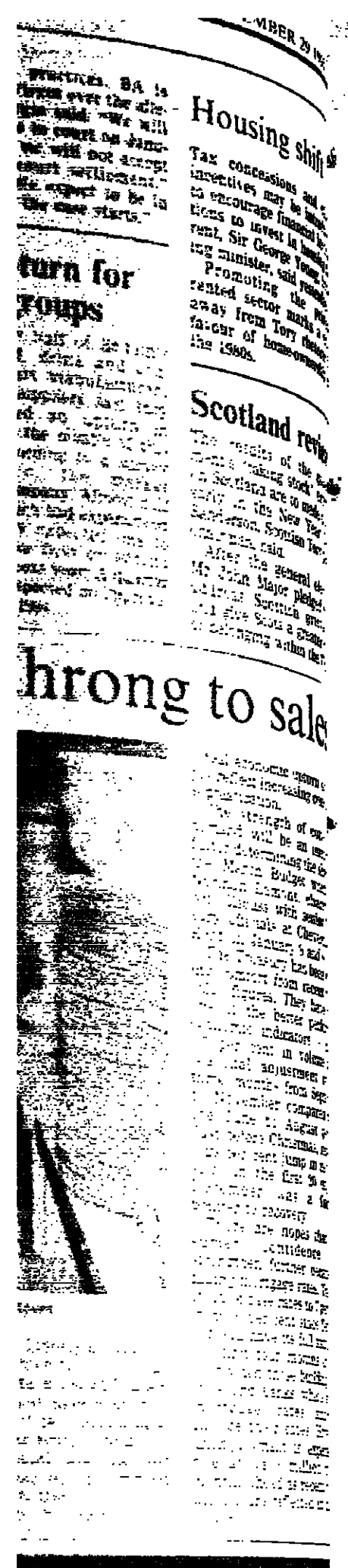
On Monday January 4, the Financial Times will be celebrating 100 years of being pink. We'll be printing a 62 page souvenir issue as unique as the 1893 edition.

As well as a full size reproduction of that first pink paper, we'll be running articles on how and why we first turned pink.

But Monday the 4th isn't just a historic day for the FT, it's also the first working day of the European single market.

So, in addition to our usual news and features, we'll be devoting a section of that day's paper to analysing what the single market means to you and your business. So buy the FT on the 4th and don't miss the most collectable FT since Monday January 2, 1893.

**FT. 100 years in the pink.**





## THE WEEK AHEAD

## ECONOMICS

## US consumer data expected to show rising confidence

THE US is showing the world that its work ethic is intact by pumping out economic data in a week when most other countries are still taking an extended holiday between Christmas and New Year.

Today's figures on consumer confidence from the Conference Board are expected to show a continued upward trend in December, following strong growth after President-elect Bill Clinton's victory in November.

MMS International, the financial information company, reports that the analysts' consensus is for a 70.1 reading on the Conference Board index against 65.5 in November.

However, J.P. Morgan, which expects an increase to 75, points out it is still a long way from the 100 to 120 range which prevailed for several years before the recession began in mid-1980.

Other indicators meriting attention will be tomorrow's new home sales and the report of purchasing managers in Chicago, where a rise is expected in December. On Thursday, analysts will be looking at the figures for US factory orders in November.

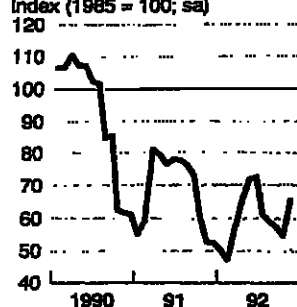
The November figures should give some insight into whether Mr Clinton's victory has been followed by any recovery in demand for capital goods. On balance, US economists expect a slight decline.

The main economic events and figures published this week follow. The figures in brackets are the median of economists' forecasts provided by MMS International.

Today: US, December Consumer

## US consumer confidence

Index (1985 = 100; sa)



Source: Reuters

ence Board consumer confidence (70.1), November existing home sales.

Tomorrow: US, November leading indicator (up 0.7 per cent), new home sales (\$25,000), Chicago purchasing managers index, France, November final consumer price index, Japan, last trading day of 1992 for the stock exchange.

Thursday: US, November factory orders (down 0.7 per cent), factory shipments, initial jobless claims for week to December 19, money supply figures for week ending December 21, UK, October energy trends, October engineering sales and orders at constant prices.

Friday: New Year's Day. All markets closed. Denmark assumes EC presidency. Start of European single market. Separation of Czech and Slovak republics.

During the week: Italy, November M2 (up 7 per cent on year), cumulative PSBR including November (L140tr).

Peter Norman

## UK COMPANIES

## TODAY

## BOARD MEETING:

## Interim:

## Whitney Mackay-Lewis.

## TOMORROW

## COMPANY MEETINGS:

## Greyfriars Inv., Knightsbridge

## House, 197 Knightsbridge, SW.

## 12.00

## Metro Radio Group, Radio House,

## Swallow, Newcastle-upon Tyne.

## DIVIDEND &amp; INTEREST PAYMENTS

## YESTERDAY

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## MANAGEMENT: THE GROWING BUSINESS

Charles Batchelor looks at Britain's corporate old-timers and finds the key to success has been in staying true to the core sector in which they started

## Firm foundations



John Durnell (left), chairman of R. Durnell & Sons, Britain's oldest building company, which has been run by the family for 12 generations. He is pictured with his son, Alexander, and brother, Richard, a director of the holding company, outside Poynde Bridge Manor at Panshurst, Kent, which was built in 1553 and is the earliest known example of the family's work.

Business is transitory. One-third of new firms can expect to fail within the first three years and by year seven, two-thirds will have gone down. Only those out of 10 family-owned companies are reckoned to reach the second generation.

Early companies' law provided for a company to be set up for a particular purpose and then to be wound up when the task was accomplished. There was no intention that companies would last for ever, finding a new role when their original purpose was fulfilled.

Despite the uncertainty of the commercial world some businesses do survive, not just for decades but for centuries. A new guide to the largest 50,000 companies in the UK compiled on compact disc by Dun & Bradstreet, a business information group, finds no fewer than 258 businesses which are more than 200 years old and more than 3,200 which are at least 100 years old.

The guide tracks businesses by date of incorporation or charter and D&B has amplified this with information from the companies' own archives. Where two organisations vie for seniority in the same field of activity, as do the Cambridge and Oxford University Presses, and the early records are missing, the rankings may remain subject to dispute.

The inevitable question that arises from this league table of corporate old-timers is what has allowed these businesses to survive when the vast majority have succumbed to recessions, deaths among the founding families, takeovers or the simple snuffing out of the entrepreneurial spark.

One common characteristic is that all have stayed true to the core sector in which they started even though many have had to adapt to considerable technological changes.

The oldest company on the list, the Aberdeen Harbour Board started out collecting tithes from shipping in 1136 on the authority of King David I of Scotland. It installed its first crane in 1582, adapted to steam trawlers in the late 19th century and now serves the oil and fishing industries.

Alldays Peacock began in 1650

manufacturing bellows for blacksmiths' forges and foghorns for the Admiralty. Long before mission statements became fashionable the company appears to have decided that its role in life was to "move air". It now makes centrifugal fans for heavy industrial use.

Some of the companies listed owe their survival to their early and most vulnerable years to the grant of government monopolies or privileges. Cambridge University Press owes its existence to the granting

by Henry VIII to the university in 1534 of the right to print and sell books. Cambridge and the Oxford University Press (1584) were the only two English presses entrusted by the Crown with the printing of the Authorized Version of the Bible.

Official backing also played an important part in the survival of organisations such as the Post Office, which dates from 1635, and the Bank of England (1694).

The Bank of England was in private ownership until 1946 but owes

its pre-eminence to earlier government patronage and its monopoly right, granted in 1844, to issue English bank notes. The privatisation drive of the 1980s may create a wave of new enterprises which will become the long-term survivors in the future.

Private sector banks take up no fewer than three of the top 20 places: Barclays, founded in 1690; Coutts, now part of National Westminster Bank; and the Bank of Scotland which, unlike its English coun-

terpart, is not a central bank. In their early years these banks undoubtedly owed their independence to their entrepreneurial drive - Barclays absorbed 19 other private banks in 1896 - though in recent years governments have had a strong interest in maintaining banking stability.

Most of these large institutions and public corporations have come too far from their entrepreneurial roots to be recognisable as the same organisation. Family-run businesses, by contrast, do retain that link with their past.

Three of the top 21 have been owned and managed by the founding family up to the present day while two more have been under a single family's control for most of their commercial life. R. Durnell & Sons, a Kent building company, has been run by the same family for 12 generations while Constantine John Folkes, present chairman of the Folkes Group, is the seventh generation to head the business.

Folkes & Sons, makers of military buttons and badges since 1877, was a family-run business until 15 years ago and a member of the family still works in the accounts department.

Mocatta & Goldsmith, gold and silver bullion dealers and now part of Hambros Bank, describes itself as a family partnership and was largely run, between its founding in 1871 until 1957, by just six men - four Mocattas, one Goldsmith and a Hay.

Family ownership is often a cause for disension but if the founders can disentangle domestic and business concerns and avoid the dangers posed by disaffected younger generations then it can make for longevity.

London is the home of most of the businesses engaged in commerce although its industrial base - now

much reduced - is reflected by the presence in the table of companies such as Ede & Ravenscroft, robe makers, and Vandome & Hart, manufacturers of weighing machines. Birmingham and the West Midlands also figure prominently with Alldays Peacock, James Gibbons Format, locksmiths and metal founders, and Firmin & Sons.

Kent scores highly with both Durnell, based in the village of Brasted, near Panshurst, and Shepherd Neame, brewers of Faversham. (This small north Kent town is also home to the Faversham Oyster Company which dates from the 12th century and lays claim to being the oldest company in the world. It is, however, too small for the D&B listings.)

Founded in 1698 by the mayor of the town, the Shepherd Neame brewery is still based on its original site over a 200-foot deep artesian well. Improved transport networks

have meant that industries are less tied to geographical areas than was the case in the 18th and 19th centuries but, like Shepherd Neame, the Old Bushmills Distillery, in County Antrim, continues to owe its character to clear local water. And, just as the Kent brewer has depended over the centuries on local hops, Bushmills has used locally grown barley in the making of its whiskey.

The frenetic mergers and acquisitions activity which characterised the Anglo-American business world may mean that few of today's significant businesses will survive for so long.

The power of family dynasties should not be underestimated however. According to one recent study, more than 70 per cent of all UK companies, listed as well as private, are effectively family-run.

\*Key British Enterprises. Annual subscription including quarterly updates £1,995. D&B Tel 0494 422000.

The government is to ease the terms of the Loan Guarantee Scheme in inner-city areas from next April, writes Charles Batchelor.

It will make the scheme available on more advantageous terms in a larger number of areas and reduce the premiums charged.

At the same time, it will tighten up on other terms of the scheme. It will set a minimum level of £5,000 on the size of loan which can be

guaranteed in all areas outside the inner cities and will ban loans in sectors where existing firms may be pushed out of business. This ban applies to the entire country, including inner cities, and covers retailing, hairdressing, taxi and cab hire and motor vehicle repair.

Under the scheme, the government guarantees 70 per cent of loans made by banks to businesses which do not meet conventional security requirements. In inner city areas the guarantee covers 85 per cent of the loan.

The government has paid out £177m in guarantees since the scheme was launched in 1981 and

has made possible loans worth £980m to more than 32,000 small firms.

When the scheme was first launched the banks and the government had to write off many loans and the terms of the guarantee were tightened up. Despite the large number of loans made, the

scheme has not been popular with many bank managers. It has also been criticised by business support organisations because, far from providing low-cost loans to businesses on the lines of similar schemes in other countries, guarantee scheme funding has been more expensive.

From next April, the 85 per cent guarantee will be extended to include the 31 successful City Challenge areas as well as the 16 task force areas at present covered. The premium payable on new loans in all these areas will be reduced from 2 to 1 per cent.

Outside the inner cities a £5,000

minimum level will be set on loans because small amounts of loan capital are available from other sources. The decision to exclude certain types of business from the scheme has resulted from studies which showed that new start-ups in sectors such as hairdressing simply put existing firms out of business.

Contact bank branches or the Department of Trade and Industry. Tel 071 215 5000.

## FT CONFERENCES

## EUROPE - THE WAY FORWARD

Paris, 10 & 11 February

This major business forum, brings together an eminent panel of speakers including Mr Pierre Bérégovoy, Prime Minister of France, Dr Hans Tietmeyer, Deputy Governor of the Deutsche Bundesbank, Mr Dominique Strauss-Kahn, French Minister for Industry and Foreign Trade, Mr Arthur Dunkel, Director-General of GATT, Mr Henning Christophersen, Vice-President Commission of the European Communities and Dr Tyl Necker, President of Federation of German Industries.

## THE LONDON MOTOR CONFERENCE

London, 22 February

The aim of this year's meeting is to discuss the challenges and opportunities facing the European motor manufacturing and components industry and review developments in distribution and franchising. Speakers include: Mr Bill Ebbert, Chairman and Managing Director of Vauxhall Motors Limited; Mr John Towers, Group Managing Director of Rover Group Limited; Mr Trevor Bonner, Managing Director of Automotive Drive Line Systems Division at GKN plc and Professor Gareth Rhys, OBE, Professor of Motor Industry Economics at Cardiff Business School.

## CABLE &amp; SATELLITE BROADCASTING

London, 23 & 24 February

This Financial Times eleventh annual conference takes place at one of the most dramatic moments in the development of the new media. Across the world new international television channels are changing the face of the media. This two-day meeting brings together a distinguished panel of speakers to review the state of progress of the new television channels, their effect on the conventional television companies and the associated business, investment and regulatory issues. Speakers include: Sir George Russell of the Independent Television Commission; Sir Bryan Carsberg of the Office of Fair Trading; Mr John Birt of the BBC; Dr Burkhard Nowotny of Deutsche Welle; Mr Adam Singer of International Telecommunications Inc; Mr Edward Bleier of Warner Bros Inc and Mr William H Roedy of MTV Europe.

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## Britain's oldest companies

- 1136 Aberdeen Harbour Board
- 1534 Cambridge University Press
- 1586 Oxford University Press
- 1591 Durnell, Kent builders
- 1698 Old Bushmills Whiskey Distillery, County Antrim
- 1635 The Post Office
- 1650 Alldays Peacock, industrial fans, West Bromwich
- 1653 Hay & Sons, iron works, Chalfont
- 1660 Vandome & Hart, weighing machines, London
- 1670 James Gibbons Format, locksmiths and metal founders, Birmingham
- 1677 Mocatta & Goldsmith, gold and silver bullion, London
- 1677 Firmin & Sons, military buttons, Birmingham
- 1688 Lloyd's of London, insurance market
- 1690 Ede & Ravenscroft, robe makers, London
- 1690 Barclays Bank
- 1692 Coutts Bank
- 1694 Bank of Scotland
- 1698 Shepherd Neame, Kent brewers
- 1699 Nylon Carpet Factory, near Salisbury
- 1699 The Folkes Group, open die forging, Stourbridge

Source: Dun & Bradstreet's list of the 50,000 largest UK companies.



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## CONSTRUCTION CONTRACTS

### £60m science laboratory

RMJM has produced a "trend-setting" design for a building for the Ministry of Agriculture Fisheries and Food's £60m central science laboratory at Ryedale, near York.

The construction contract for the 40,000 sq metre campus has been awarded to LAING CONSTRUCTION and HADEN YOUNG. Work will commence in the New Year and completion is scheduled early in 1994.

The RMJM team of architects, engineers and planners has come up with a novel

approach to providing flexible laboratory buildings by placing mechanical, electrical and drainage services on the perimeter of the buildings. "The idea has been tried in one or two places, but this is the first time it has been applied wholesale on a group of laboratory buildings in the UK", said RMJM's project director Mr Alan Crawshaw.

The design locates major plant, such as bulky air handling units, at roof level in link blocks which run at right angles to the laboratory blocks.

The roof spaces over the laboratories contain the ducts for air handling, which are then fed down the exterior of the two-storey buildings to first and ground floor laboratories. The result is standardised structures with an 80 metre grid which can be used for anything from office space to a chemistry laboratory. The design has the additional advantage that it eliminates conventional ground ducts and space consuming risers, which are inflexible and expensive to replace.

### Infantry barracks at Aldershot

The Secretary of State for Defence has recently placed a £14.9m order with BALFOUR BEATTY BUILDING to construct an infantry barracks with supporting services for the British Army at Aldershot.

The work, which is scheduled for completion in October 1994, will involve the construction of living accommodation, recreational facilities and stores.

The company has also won a

£7.9m contract to construct a magistrates' court in Hammsmith, west London.

The work, for the receiver of the Metropolitan Police, will involve the construction of a three-storey concrete-framed building. It will be built on piled foundations and have a total floor area covering over 6,775 sq metres.

Work has begun on the design and construction of a

twelve level car park for NIG Sheridan Properties in Cardiff. The £2.2m contract is due for completion in September 1993.

The company has also received a £1.5m order from the Welsh Health Common Services Authority for the construction of a part single and part two-storey building at Pontypool and District Hospital which is required for the mental health unit.

### Major housing association project

Contracts worth around £8m have been awarded by South Thames Housing Partnership (STHP) to housebuilder COUNTRYSIDE PROPERTIES. The award is the first stage by STHP in its three-year project to provide south London with 1,500 new homes at an anti-

ciated cost of £92m - this is believed to be the UK's largest programme to provide affordable rented housing, mainly for families.

This stage of the development will provide 163 homes; 35 at Sheepwalk, Shepperton; 61 at Spring Park, Croydon; 43

in Highcombe, Charlton; and 24 in Wings Yard, Sutton. Building will commence immediately after Christmas with the first tenants due to take up residence by the end of 1993. Tenants will be referred by their own local authorities in each area.

### Upgrading trunk road in north Wales

LAING CIVIL ENGINEERING has been awarded a contract, worth about £7m, by the Welsh Office for the Aber section of the A55 trunk road in north Wales.

The proposed works com-

prise a 2.4km improvement to dual carriageway standard of the A55 trunk road north of Aber in Gwynedd.

The new route connects with the western end of the Llanfairfechan bypass. From this

point the road follows an alignment similar to the existing corridor towards the west and connects with the dual carriageway 300 metres west of University College farm. Work finishes in 1994.

### Materials recycling in Milton Keynes

The regional business of TRAFALGAR HOUSE CONSTRUCTION has been awarded four contracts worth almost £8m.

The largest is a £2.5m contract for a materials recycling facility for the Milton Keynes Borough Council.

The work involves construct-

ing a steel frame building containing concrete storage bins and two 50 tonne weighbridges with a gatehouse in the Old Wolverton area.

A £1.2m cold storage facility, steel framed with insulated cladding will be built at Dairy Crest's Crugington Creamery in Telford.

New housing association work worth £1m will be carried

out in Guildford. Work involves building 23 houses and flats and refurbishing three properties for the Downland Housing Society.

In Scotland, Trafalgar House Construction has been awarded a £1.2m contract to construct an intercepting sewer at Greenock in Strathclyde.

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### Developing residential housing

The partnership division of ST GEORGE has signed contracts worth £10m with a number of London-based housing associations.

The projects in Brixton, Hounslow, Hampton and Battersea will provide residential accommodation for shared ownership or for rent. The developments are due to be completed by autumn of 1993.

### Warehouse buildings

MORRIS AUTOMATION of Loughborough has received an order for £5m from AH Al-Zamil of Saudi Arabia to construct automatic warehouses for the Arabian American Oil Company (Aramco).

Aramco is constructing warehouses for its Dhahran and Ras Tanura facilities to hold spare parts, strategic stores and pipework. Eight Morris automatic stacker cranes will be installed at the sites during 1993.

### Hong Kong scheme

TILDEN INDUSTRIES has signed a contract in Hong Kong for the Airport Platform Contractors - Joint Venture.

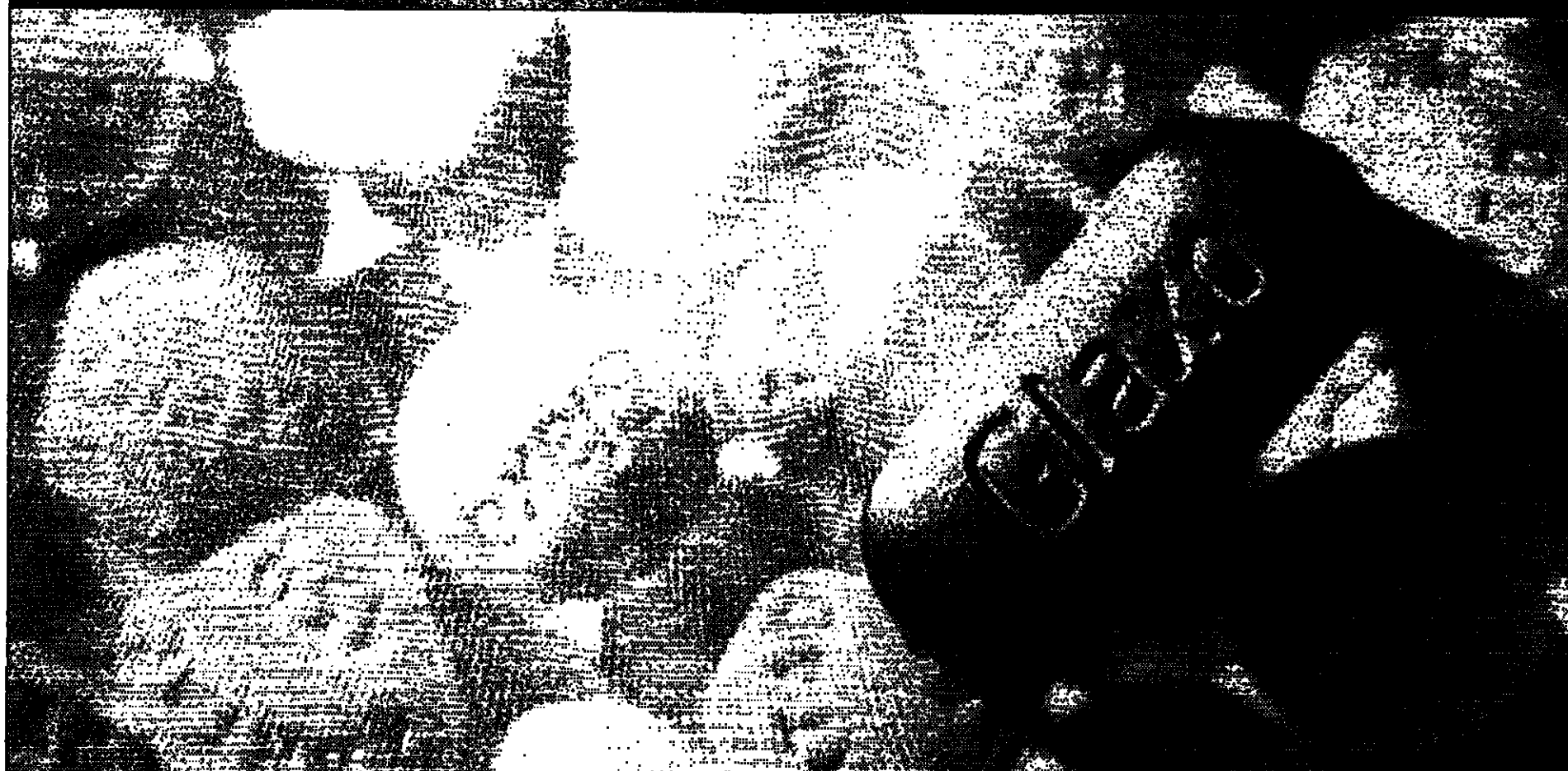
The project, worth about \$850,000, comprises 18 buildings consisting of accommodation units, canteen, laundry, toilet blocks, generator house and recreation buildings, totalling 8,000 sq metres.

### Housing Londoners

The construction division of the BUXTON GROUP has secured new contracts valued at £11.5m, two thirds of which were negotiated. They include the construction of 92 houses and flats in Tottenham for the Family Housing Association in a deal worth £3.55m.

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Paris proved a happy hunting ground, with Henry Moore, above, and Picasso still lifes, right

## The elite of the art world is still blinded by ideas

William Packer sorts out the good from the bad and the over-esteemed in a difficult year for painting and sculpture

**H**orrible as it has undoubtedly been in so many other ways, 1992 has not been as bad as it might have been for fine art. There have been difficulties and a few galleries have closed, but reports of the death of Cork Street, that serves so conveniently as the image of London's contemporary art market, have been much exaggerated. One or two have changed hands and names, and a brave new art-bookshop has lately opened, but only one gallery space remains empty, where John Kasmin had stood for so long under the Knoedler banner, and, last summer, made so much noise at his going. The lesson is that confidence built up over decades may be talked away in a few days.

If Cork Street stands for anything, it is surely less for the more outrageous and challenging expressions of current avant-garde activity than for the solid professionalism of the more established dealers. Such galleries as the Mercury, the Piccadilly, the Redfern and Browne & Darby are all in Cork Street, and have been there since long before the present storm blew up. They may not be doing so very well during this recession, but they are

well run, founded on good stock, and they are surviving. Dealing in contemporary art, they are yet hardly likely to supply a winner of the Turner Prize.

If there are villains to be discovered in the present crisis, they must be the banks which, in the heady days of the late 1980s, threw money into yet another market they evidently did not understand, but when they came under pressure, drew back as fast as they had earlier gone in. David Messum and Nigel Greenwood were respected galleries, dealing seriously and sensibly in their different fields and not, it seemed, in terminal crisis. Fischer, faced with terms which it could not accept for a renewed lease, chose rather to close the gallery and deal privately. These are sad losses. The art world's crisis, if crisis it is, has not been altogether of its own making.

But the art market perhaps needed to be chastened. Some higher-flying dealers are still apt to be influenced by uncritically by an international market reputation rather than real quality. Thus to be forced down to earth with a few signed wings is no bad thing. Where have Julian Schnabel, David Salle, Baselitz, Clemente,

been this year? *Ou sont les neiges d'antan?* A thoroughly pretentious show of Anselm Kiefer, at d'Offay in midsummer, suggested he too is much over-rated.

By far the worst show of the year for me was the Tate gallery's retrospective of the work of Richard Hamilton, who is to be our standard-bearer and sole occupant of the British Pavilion at the Venice Biennale next summer. In his work, he, more than anyone, stands for the propensity of our administrative elite for choosing unfavourably that which is supposedly about ideas, rather than the well-drawn, well-painted, well-made; art which is intuitive in its expression and beautiful in itself.

The Turner Prize, too, was as depressing an affair as ever, more so perhaps for the clear evidence that all criticism visited upon it in previous years had been disregarded. And the Damien Hurst band-wagon rolls on, he of the fish in formaldehyde, his shark at Saatchi's a window-dresser's *coup de théâtre* presented as somehow the creative equivalent of Picasso's 'Démolisseur', or 'The Night Watch', or 'The Last Judgement'.

I started by saying this had not



been a bad year. Oh dear.

But the good things have been very good. For sculpture the high spots were Anthony Caro spectacularly installed in the Trajan Markets at Rome, and the most beautiful Henry Moore exhibition to date, in the gardens of the Bagatelle in Paris. At home, Philip King at the Yorkshire Sculpture Park, and the Peter Randall-Page touring show, which I saw at the Arncliffe in Bristol, were memorable, with the Eduardo Chillida show at Annelly Juda a wonderful autumn bonus.

Painting began well with Alan Davie at Glasgow in January, and ends no less so with Paula Rego at the Marlborough; the grossly under-recognised veteran, Norman Blaney, at the Fine Art Society; Patrick Caulfield at the Serpentine; Munch magnificent at the National Gallery and Sickert in splendid pomp at the Academy. In between we have

had Allan Ramsay at Edinburgh and the National Portrait Gallery, Otto Dix at the Tate, Juan Gris at Whitechapel, Magritte at the Hayward, Sisley at the Academy, Boudin at the Burrell in Glasgow, and the great Rembrandt exhibition to end its European tour at the National Gallery and the British Museum. We have had Swaggart Portraits, Alfred Wallis, John Wonnacott, Bridget Riley, Wyndham Lewis. Abroad there was Leonardo in Venice and Braque at Martigny.

For me the most delightful exhibition was the comparatively modest study at Brighton of Dieppe in its relation to British painters in the modern period. My greatest disappointment was to miss the extraordinary Matisse exhibition in New York: my greatest treat and exhibition of the year, the still-lives of Picasso, in Paris at the Grand Palais. No, it has not been a bad year.

## Berlin Opera/Andrew Clark

### The rehabilitation of Busoni

**O**ffenbach was not the only composer to find inspiration in the tales of E.T.A. Hoffmann. Hindemith was another, Busoni a third. And it is to Busoni, least known of the three, that Daniel Barenboim turned in his opening season, just ended, as artistic director of the Deutsche Staatsoper in Berlin. *Die Brautwahl* was Busoni's first completed opera. Since its premiere in Hamburg in 1911, it has been infrequently revived, partly because Busoni's inexperience made for a long-winded text, but also because his music is so hard to classify. This excellent new production is therefore another step in Busoni's rehabilitation in the pantheon of 20th century music.

*Die Brautwahl* (The Bridal Contest), subtitled 'a musical-fantastic comedy', is drawn from a collection of stories Hoffmann wrote shortly before his death in 1827. It follows the bizarre train of events set in motion when the Berlin dignitary Voswinkel decides to marry off his daughter Albertine. Voswinkel's favourite suitor is Thumann, a grotesque old bureaucrat. His rivals are the bright-eyed young artist Edmund Lehnen, with whom Albertine immediately falls in love, and an aristocratic fop named Baron Bensch. But larger forces are at work. The contest is manipulated by two mythical medieval Jews - the eerily benevolent goldsmith-magician Leonhard and his eternal opponent, the malevolent hobo Manasse - who emerge from the woodwork at every turn, slogging it out for good and evil.

Busoni, who was a bit of a wizard himself, matches this black farce note for note. Mercurial, contrapuntal and full of tricks only a master orchestra can pull, the score shifts bewitchingly from sunny to sinister whenever the supernatural world impinges on the action. There are lightly-worn melodies and picturesque quotations from Rossini and Tchaikovsky, a love duet of intoxicating lyricism and glimpses of visionary ecstasy. It is all very eclectic.

The Deutsche Staatsoper used an edition specially drawn up by the Busoni authority Anthony Beaumont and the stage director Nicolas Brieger. Roughly a third of the original has been cut, leaving just under two hours of music. This is not as extreme as it appears: disappointed by the work's poor reception at its premiere, Busoni sanctioned a heavily cut version for production in Mannheim and the swift succession of scenes hang together convincingly.

The production, designed by Hermann Feuchter and Margit Koppendorfer, matched the fun and dexterity of the music. The setting was updated to early 20th century, with semi-naturalistic cut-away flats and gauzes and some authentic stage magic. The film sequence giving Thumann's eye-view as he hurtled through the Berlin streets was a *tour de force*, perfectly synchronised with the music. Brieger's intelligent direction helped unravel the complications of the plot, while Barenboim's conducting gave the performance momentum and transparency. But the wind solos did not suggest a major league orchestra.

The two outstanding members of the cast were both experienced German bass-baritones - Siegfried Vogel as Albertine's cigar-smoking father and Oskar Hillebrand's scruffy, shifty, Schigolch-like Manasse. Roman Trekel (Leonhard) and Robert Swensen (Lehnen) made up for small voices with strong characterisation. Dalia Schachter, arriving on roller skates, was the agile Albertine, and Peter Kazaras a Mime-like Thumann.

Carl Heinrich Graun, Kapellmeister at the court of Frederick the Great in Berlin, composed *Cleopatra e Cesare* for the opening in 1742 of his master's new opera house, now known as the Deutsche Staatsoper or Lindenoper. The work, unperformed for more than two centuries, has been revived as the centrepiece of the theatre's 250th anniversary celebrations. A performing edition was conflated from two hand-written scores - one apparently used by Graun himself, the other Frederick's library copy - which were unearthed in the east Berlin state archives. René Jacobs, a specialist conductor of 18th century opera, was engaged along with his original ensemble, Concerto Köln. The production team was German, the cast young and international. The result was a spectacular success, not least because it showed the theatre to be ideal for pre-Romantic opera.

Graun's music typifies opera seria of mid-18th century Germany: a succession of da capo arias, linked by the briefest of recitatives, lacking Handel's dramatic sensibility or Gluck's feeling for words, but making up considerable ground in melodic elegance and colouratura.

Honours are due all round: first to Jacobs and his musicians for breathing so much life into the score. Fluent, well-sung, textually refined, full of dynamic subtlety. The cast, too, gave almost unalloyed pleasure: no self-serving vocal exhibitionism, stylistic correctness always married to musicality. Lynne Dawson invested Cornelia's arias with palpable feeling. Lentulo and Tolomeo were both tenors - the stylish Jeffrey Francis and a fiery but out-of-condition Curtis Rayam. Cesare was sung by the Italian mezzo Debora Beronesi, who held the stage like a classical god. Cleopatra was the noble Janet Williams - an operatic Eartha Kitt, more sex-bomb than Egyptian queen, despatching her arias with mesmerising accuracy and aplomb.

Fred Berndt's unfussy staging respected the formality of the music, while creating its own imaginative aesthetic. The decor was built around two motifs - a blue pyramid, shaped like a hollow, triangular staircase, to symbolise Caesar's precarious power, and a transparent pink obelisk symbolising Cleopatra's love. The performance began and ended with drop-curtains based on lithographs from Frederick the Great's time, depicting him and his court in harmony with the ancient Greek and Roman world. His example as patron of the arts serves us well today, and was the rightful inspiration for this glorious performance.

## Blockbusters continue

**E**very passing year is supposed to bring the international blockbuster exhibition nearer to extinction. Yet in spite of mounting costs and the increasingly restrictive lending policies of the world's museums, the mammoth retrospective seems to be far from dead. 1992 opened with the triumphant Mantegna show at the Royal Academy in London, and ended with the glorious presentation of the work of Matisse at the Museum of Modern Art in New York.

The Mantegna show managed to secure an unexpectedly large number of paintings as well as drawings and prints, and in a theatrical setting at the RA succeeded in conveying a palpable sense of the artistic personality of this austere Renaissance master. The Metropolitan showing was completely different, with fewer paintings presented against brilliant white walls with a number of works in other media helping to place the artist in context.

Another revelation was pro-

vided by the gathering of works by Jusepe de Ribera set against scarlet cloth in the imposing vaults of the Castel Sant'Elmo in Naples. The scale, power and intelligence of his urgent, brutal martyrdoms and gory mythologies are lost in reproduction. In his pitch-dark work, raking light is the only sign of salvation and colour comes courtesy of burning coals or flayed flesh. What disturbs even now is that Ribera's protagonists are real people, and his executioners relish their tasks.

Ribera's critical reputation has suffered from the numerous copies and imitations of his work. Jacopo Bassano has suffered even more, thanks to the family workshop churning out Bassanesque night-pieces on a near industrial scale until well into the 17th century. His home town of Bassano del Grappa in the Veneto spent some Lire 1.5bn overhauling its museum in order to present a show, in association with the Kimbell Museum of Art in Fort Worth, which unravelled school and master to honour

its most famous son on the 400th anniversary of his death.

This summer the Uffizi mounted a spectacular show of 15th century drawings, the high point in what was otherwise a disappointing year of exhibitions marking the fifth centenary of the death of Lorenzo the Magnificent. The display of some 187 sheets, in the main selected from his collection of Florentine drawings - like the British Museum show of its holdings of Rembrandt drawings - is yet another reminder of the virtue of celebrating what is already in one's own back yard.

The most unusual treat of the year was the spectacle of Canova's chilly expanses of naked flesh at the Museo Correr in Venice. Among the marble groups and busts, sketches and models amassed from all over Europe were a number of sculptures which gave a unique opportunity to compare the earlier and later versions of the same work, usually to the advantage of the former.

Susan Moore



Detail from Bassano's 'St John the Baptist in the Wilderness'. Old Masters had a good year in 1992 with Mantegna at the Royal Academy and the Met; Ribera in Naples; Florentine drawings at the Uffizi; and Canova in Venice

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## FINANCIAL TIMES

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Tuesday December 29 1992

## Opportunity for extremists

IT WAS always possible, even probable, that acts of extremism would undermine and might eventually destroy the foundations of the Middle East peace process laid in Madrid 14 months ago. The only effective way to reduce that risk was through sustained progress at the negotiating table. There had to be enough diplomatic momentum to raise the eyes and expectations of the region's populations above the daily and mutual abrasions of military occupation and to isolate politically those who most vigorously opposed the process.

The failure of Israel, the Palestinians, Syria, Lebanon and Jordan to progress beyond procedural issues during the eight rounds of negotiations held so far is now bearing predictably sour fruit. Hamas and Islamic Jihad, the two most radical Moslem groups in the West Bank and Gaza, have been responsible for the deaths of six members of Israel's security forces this month and are increasingly seeking to assume the mantle of Palestinian resistance.

Mr Yitzhak Rabin, Israel's prime minister, responded crudely by deporting 415 alleged Hamas supporters, without charge or trial. Lebanon refused to accept them and these men are now abandoned on a frozen hillside, without basic humanitarian care, a testament to the ease with which Middle East leaders can revert to the attitudes and actions which marked the past four decades. The one sure thing is that Hamas will not liberate Gaza and the West Bank for the Palestinians, and Mr Rabin will not find a secure, negotiated future for Israel by taking harsh actions which have been universally condemned by the world community, specifically by UN Security Council resolution 799, and which simultaneously inflame opinion in the occupied territories.

### PLO squeezed

The Palestine Liberation Organisation, denied from the outset any formal role in the peace process but in effective control of the delegation to the Washington negotiations, is squeezed ever more painfully between Israel and Hamas. Its diminished leadership will lose more ground among its own constituents if it resumes talks without first having achieved something for the 415 deportees, or for the other 600 or so Palestinians

arrested at the same time and still in detention. If the PLO decides against going back to the table then it is unlikely that Syria, Jordan and Lebanon will break Arab ranks. In short, the peace process will be stalemated, but not, perhaps, lost.

What it most needs at this low ebb is an act of statesmanship recognised by all sides as a sincere gesture towards compromise and negotiation. Given that no Arab leader currently looks capable of emulating the late Anwar Sadat and that Mr Rabin is politically hamstrung by his rash expulsion orders, it is once again to the US that the region must look for help. Concessions in the Middle East are invariably much easier to make in response to a third party. All those directly involved in the conflict are susceptible to initial requests from President-elect Bill Clinton.

### American dimension

Much though the new president may wish to concentrate on domestic issues, the peace process urgently requires the American dimension that it lost from the day that Mr James Baker left the State Department to concentrate on Mr Bush's re-election campaign. Without the enormous commitment of Jimmy Carter, the last Democratic president, President Sadat's visit to Jerusalem in 1977 would not have been translated into a peace treaty. Without the unstinting efforts of Mr Baker, the Madrid conference would never have been held.

Mr Bush has said repeatedly that, having got everyone to the table, he cannot now desire peace more than the negotiating parties. But what an American president can do is provide a more effective framework for negotiations with a demonstration of his own personal interest and the appointment of full-time, specialist conciliators, within or attached to the State Department, who have the political weight to propose compromise solutions. Too much time has already been lost since the Madrid conference; the events of recent weeks have demonstrated once more that extremists in Israel, the occupied territories and elsewhere in the region are always ready to respond to any sense that the tide is beginning to turn back in their favour.

## Clinton leads from the front

ANY GOVERNMENT may be more, or less, than the sum of its parts. But, more than most, the one that will be taking over in Washington on January 20 looks as if it will be especially dependent on the man who heads it, President-elect Bill Clinton.

Notwithstanding an unseemly pre-Christmas rush of appointments, and the lack still of a White House staff, his team is an intriguing amalgam. It is made up of old hands and new, Washington veterans and novices, technocrats and thinkers.

As promised, it contains more women and members of minority groups than any before it. It lacks a Republican, which Mr Clinton once said was possible, and its composition pretty much reflects the contemporary US Democratic party, with the conspicuous exception that the old bulwark, organised labour, is not directly represented.

Foreign policy has been principally vested in the experienced hands of Mr Warren Christopher, as secretary of state, and Mr Anthony Lake, as national security adviser in the White House. Neither are turf-conscious or power hungry and their relationship should be harmonious, as was the case in the Bush administration, but not in those of presidents Carter and Nixon.

### Negotiating skills

The standard criticisms of Mr Christopher, though less of Mr Lake, is that he is not a conceptualist in the Kissinger mould and is too addicted to conventional diplomacy. Yet much the same was said of three of the more successful recent secretaries of state, Cyrus Vance, George Shultz and James Baker. The Cold War may have passed into history, but this, if anything, has increased the role of the US as the remaining superpower. If President-elect Clinton is willing to project American power on a wide variety of fronts, Mr Christopher's negotiating skills will be needed and tested.

Intellectually, the security affairs combination of Mr Les Aspin at the defence department and Mr James Woolsey at the CIA looks formidable. Mr Aspin may be precisely the sort of man to direct the US military through a period of transition under which it

must get by on less without sacrificing its capabilities and its technological advantages. He may be more interventionist than both Mr Christopher and his risk-averse service chiefs, which is not necessarily a bad thing.

### Wheeler-dealer

The installation of Mr Leon Panetta and Dr Alice Rivlin to run the budget office may turn out to be the most significant of the economic appointments. Both are practically-minded deficit reduction hawks capable of keeping Mr Clinton's singular inclinations on track. Mr Lloyd Bentsen at the Treasury is a consummate wheeler-dealer without pronounced ideology who will need to exercise considerable authority if the much-maligned gridlock in Washington is to be broken.

International economic policies may remain obscure for some time. Mr Bentsen's experience in this domain is limited and his positions on trade sometimes ambivalent. Mr Mickey Kantor, the new trade representative, was chosen for his political skills, not his expertise. Given the fierce rivalry for this position among trade ideologues and the considerable success in the job during the 1970s of another non-expert, Robert Strauss, it is not surprising that the president-elect preferred a neutral choice.

Mr Clinton is also promising to change some of the ways in which government works. His new economic security council in the White House, under Mr Robert Rubin, is designed to give a voice at the policy table to some hitherto under-represented departments. Both Mr Robert Reich as secretary of labour and Mr Bruce Babbitt at Interior are men with a lot of ideas, on industrial retraining and the environment respectively, which at least deserve a full hearing.

But in all this Mr Clinton's role is central. In picking a team better known for the diversity of its views than for any ideological coherence, he has set himself up, quite deliberately, as the active arbiter of the policies of his administration. His talent and appetite for the task should not be underestimated but nor should the immensity of the challenges he has taken on.

Deng Xiaoping, China's reformist leader, is the FT's Man of the Year. Alexander Nicoll examines his achievements

## Long march to the market

It is only thanks to the political bankruptcy of China's Communist party that Deng Xiaoping can be considered Man of the Year for 1992.

China's new push to open up the world's 10th-largest economy has raised the possibility that it could quickly become a much more potent force. That this could have been triggered by a frail 86-year-old with no official position underlines the country's parallel failure to develop politically.

Through a simple visit in January to the most prosperous, fast-growing parts of the south, Deng sparked a nationwide renewal of enthusiasm for free-market reforms.

From revolving restaurants atop new skyscrapers, Deng surveyed the special economic zones he created in Shenzhen, now hard to distinguish in appearance from Hong Kong across the border, and Zhuhai, close to the Portuguese enclave of Macao. His praise of the achievements there, and exhortation to even faster development, fuelled an economic boom. China's growth rate is about 12 per cent. The world's most populous country is now, therefore, almost certainly to have its fastest growing economy.

Deng's southern visit was part of a carefully crafted campaign against more conservative Communists to further the cause of the reforms he began in 1978. Victory came in October's party congress, with the promotion of reform-minded officials, such as vice-premier Zhu Rongji, to top executive positions. Deng had done all he could to ensure that his doctrine of free-market development under party control would outlive him.

Since October, Deng has demonstrated his continued dominance – and his darker side – by directing China's furious reaction to modest proposals for democratic representation in Hong Kong by its governor, Chris Patten.

Yet he did all this during the year in which he turned 88. He is in failing health, and holds no posts in government or party.

His principal adversary in a year's battle over economic reforms was 87-year-old Chen Yun. After 43 years of the Communist apparatus and 14 years of "opening to the outside world", the fate of China's 1.1bn people still lies in power struggles between very old men.

Their influence is testimony to the failure of China's leaders, including Deng, to develop mature political institutions through which power can be transferred.

Even after his rout of the conservatives, Deng can barely be more confident than he was a year ago that, after his death, China will continue along the path he has set. To the visitor to China, reform feels irreversible. Businesses are growing everywhere and there is clear popular support – consumer goods are widely available,

markets are flourishing.

This year has substantially increased the likelihood that the reforms will be long-lasting. The majority of the economic activity is in the private sector. Foreign capital, especially from ethnic Chinese in the rest of Asia, is pouring in. Investment flows of \$12bn in 1991 have been exceeded this year. Foreign retailers have been allowed to establish joint ventures and prices of many goods have been freed. The economic growth of provinces has reduced the influence of Beijing.

Yet continuing struggles within the party indicate that reform may be only as deeply rooted as the officials who promote it. The party's propaganda machine remains at the disposal of whoever wins temporary supremacy in factional wrangles.

In the seminal "Document No 2", the party's official version of Deng's remarks in the south, the veteran Chinese leader argued a new version of his celebrated remark that it did not matter whether a cat was black or white, as long as it caught mice. "The fundamental difference between socialism and capitalism does not lie in the question of whether the planning mechanism or the market mechanism plays a larger role," said Deng. "Both planning and market are just economic means. The nature of socialism is to emancipate and develop the productive forces, to eliminate exploitation and polarisation, and to finally achieve the goal of common affluence."

China is proud of the contrast between its growth and stability and the economic and political chaos in the former Soviet Union. But China's Communist leadership still agonises about whether the reforms are socialist or capitalist.

Even after Deng visited the south,

only by the fact that he has yet to show what kind of president he will be – and by the unusually successful challenge of Ross Perot.

Another strong candidate was Bundesbank President Helmut Schlesinger. His exertions against the scourge of inflation and the perceived fiscal profligacy of the German government have had an undoubted impact on millions of individuals and businesses over the past year in Europe and beyond. The story, however, is far from over. So far the Bundesbank has failed, despite high real German interest rates, to reduce inflation and bring the money supply within its target range.

Other runners were disqualified on various grounds. Prime Minister P V Narasimha Rao of India made a strong early showing as a result of his government's courageous economic reforms, but fell down over his mishandling of the Ayodhya

hardliners led by Chen Yun launched an attempt to slow reform. Though Chen Yun said he agreed with Deng about the need to stimulate the economy, he argued for careful planning. According to his "bird-cage" theory, "you cannot hold a bird tight in your hand, it will die. You must let it fly, but only within the cage. Without a cage it will fly away and lose direction."

Deng won out, managing to get the document published in March. Then, his new year message was doggedly spread by the Communist propaganda machine. Factories and provincial officials acted in unison to increase production and investment – in many cases, indiscriminately – arousing fears that the economy will rapidly overheat.

It cannot yet be concluded that free-market reforms mean the Communist system is on the way out. About half of industrial production is still accounted for by inefficient state-owned factories, many of which depend on state subsidies.

The "contract responsibility" system, putting the onus for profitable operation on managers instead of bureaucrats, is a step in the right direction. But managers are handicapped by their lack of authority to change officially controlled prices and reduce their workforces.

Nor does economic freedom mean political freedom. Deng's rationale is that reform is the best way to create prosperity, and fostering prosperity is the best way for the Communist party to achieve its most important objective – the retention of power.

It was Deng who ordered in the tanks on June 4 1989 to crush democracy protests in Tiananmen Square, ensuring the party's maintenance of total dominance at any

## The strongest candidate

Choosing a Man or Woman of the Year can be tricky and, by definition, subjective – the more so in a year as sombre and confused as 1992 has proved in many parts of the world. Amid the encircling gloom, few international figures stand out as having made distinctive achievements or having left a potentially durable impression on our lives as with some previous choices – Helmut Kohl, Margaret Thatcher or Mikhail Gorbachev. Deng Xiaoping – frail, octogenarian, not occupying any formal office, and decidedly politically incorrect – may be a controversial choice, but he is one man who arguably has.

To understand this conclusion, consider the alternatives. The strongest also-ran was Bill Clinton, his achievement in defeating George Bush against what seemed insuperable odds being outweighed

only by the fact that he has yet to show what kind of president he will be – and by the unusually successful challenge of Ross Perot. Another strong candidate was Bundesbank President Helmut Schlesinger. His exertions against the scourge of inflation and the perceived fiscal profligacy of the German government have had an undoubted impact on millions of individuals and businesses over the past year in Europe and beyond. The story, however, is far from over. So far the Bundesbank has failed, despite high real German interest rates, to reduce inflation and bring the money supply within its target range.

Other runners were disqualified on various grounds. Prime Minister P V Narasimha Rao of India made a strong early showing as a result of his government's courageous economic reforms, but fell down over his mishandling of the Ayodhya



cost. Deng also shares responsibility for countless abuses of human rights – such as the detention of Wei Jingsheng, jailed for 15 years in 1979 after editing a magazine which advocated democracy. Though the official line is that Wei passed military intelligence to a foreigner, his sentence is thought to have been particularly severe because of criticisms of Deng in a wall poster.

And it is Deng whom the people of Hong Kong have most to fear. In implacably rejecting Mr Patten's proposals to broaden the franchise for elections in 1995, and in threatening not to honour business contracts extending beyond 1997, the author of the "one country, two systems" approach to China's sovereignty over the territory from 1987 has himself sown doubts about Beijing's commitment to it.

Yet it is also Deng from whom Hong Kong has most to gain. Thanks to his policies, Guangdong province across the border has expanded rapidly with Hong Kong investment and employment as a driving force. He wants Guangdong to catch up with the four industrialising "tigers": South Korea, Taiwan, Singapore and Hong Kong, within 20 years. Hong Kong's participation will be vital if this is to be achieved.

Deng may not live to see Hong Kong returned to China. At his triumphal but brief appearance at the end of the party congress, it was his shaking hand which caught everybody's eye. But the man who twice fought back after being purged from the leadership and was once reviled as the "number two capitalist roader" cannot be written off until his last gasp. "The people are pleased and the world has been astonished," he commented of the progress of his reforms. But saddest for China is that the most important question remains: what will happen after he dies?

Andrew Gowers

## The grimy face of coal

The energy policy review could prove a setback for the environmental cause in the UK, writes David Lascelles

Will the environment get a look-in as the UK ponders the future of coal?

Mr Michael Heseltine, the trade and industry secretary, has put environmental factors on the agenda for his energy review. But he may find it tough to reconcile them with his aim of boosting the use of domestically mined coal. An increase in the quantity of coal burnt would not only raise atmospheric pollution in Britain. It would also drag in other controversial issues, such as acid rain and open-cast mining. Internationally, it would raise doubts about the UK's commitment to the global effort to clean up the environment.

In common with its European Community partners, the UK has pledged to cut output of carbon dioxide to 1990 levels by 2000. This was reinforced by an agreement to curb greenhouse gases which Mr John Major, the UK prime minister, signed at the Rio Earth Summit in June.

At the time, the UK's goal seemed just about attainable. Carbon dioxide emissions in 1990 were 160m tonnes, and the forecast level for 2000 was in the range of 157m-179m. But this assumed that the electricity generation industry would switch from coal to cleaner natural gas on a large scale.

According to a Department of Trade and Industry (DTI) analysis, which was completed just before the crisis provoked by the government's announcement in October of pit closures, the contribution of coal to electricity generation is expected to fall from 68 per cent in 1990 to only 47 per cent in 2000, while the share of gas is likely to go up from zero to 22-23 per cent.

But the coal review could throw all these calculations out. A recent report commissioned by the DTI concluded that coal was more harmful than both its main

competitors, gas and nuclear, because it causes more deaths, and damages forests and the climate. Furthermore, UK-mined coal is dirtier than imported coal, so any moves to bar imports to protect British Coal would shift the country in a grimmer direction. A greater amount of coal burnt would also create difficulties over acid rain. Under the EC's large combustion plant directive, the UK was given lenient targets on sulphur emissions in return for a promise to burn more gas instead of coal. If the UK goes back on that promise, there would be trouble in Brussels.

British Coal estimates that the directive only allows the UK to burn 30m-35m tonnes of coal a year, barely half the current figure. And there is a further problem with open-cast mining. Local authorities are under pressure to curb this activity because of the damage it does to the landscape. But open-cast mining is the cheapest method of obtaining coal, and the government may be tempted to relax mine licensing procedures to help British Coal reduce its prices.

Knotty though these problems are, they pose less of a dilemma for Mr Heseltine than they do for Mr Michael Howard, the environment secretary, who has been keeping a low profile in the coal debate. Mr Howard is in a difficult position. He risks being criticised by the green lobby if he fails to press the environmental case.

But there is little Mr Howard can say to Mr Heseltine that will be of any help. Mr Howard admits that the energy review will affect environmental policy, but he maintains that it is still a matter of how environmental targets are achieved, rather than whether they can be achieved at all. In presenting a recent policy document on the options for meeting the Rio targets, he said: "If the energy review says more coal, more savings will have

to be found elsewhere."

The coal debate has also put environmentalists on the spot. By instinct, the green lobby is anti-coal because of the emissions problem, but it has been reluctant to come out in outright opposition to preserving the coal industry. One reason is that Mr Heseltine could decide to cut back the nuclear power industry to make more room for coal in the generation market, handing the environmentalists a big victory in one of their longest-running campaigns.

Mr Stewart Boyle, energy policy director of Greenpeace, the lobby group, concedes that there is an element of compromise in his position. But he believes the government will be obliged to announce stronger environmental measures as an offset to any moves to boost the coal industry. So the net effect could actually advance the green cause.

But how far could Mr Heseltine go, given that environmental measures will only add to the cost of saving the collieries? British Coal estimates, for example, that extracting carbon dioxide from power stations' emissions would add 45 per cent to the cost of electricity. He could provide support for research into clean coal technology, or even subsidise clean-up equipment at power stations, though there are both budgetary and EC limits on the size of subsidies.

The short answer to whether the environment will get a look-in as the UK considers the future of coal is no. The coal crisis could mark a setback for the environmental cause, and the UK's international commitments. But a balanced answer to the coal dilemma would have to include measures to make coal more environmentally acceptable. An imaginative answer might even include a long-term plan to develop clean coal technology, a field where the UK has played a pioneering role in the past.

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picked the year's  
winners and losers



Anita Roddick  
Profits at  
Body Shop  
ran out of steam

## Sometimes you win, sometimes you lose

Tony Jackson picks the year's corporate successes and failures

"If you can meet with Triumph and Disaster,  
And treat those two imposters  
just the same..."

— Rudyard Kipling

There was a lot more disaster than triumph for the corporate world in 1992. But even in such a year, there were winners as well as losers. Here are 10 of the best of each.

### Winners

● **George Soros.** Surely the winner of the year — the man who spotted that if the UK government was determined to buy pound notes at £1.20 apiece, the trick was to borrow pounds in colossal quantities, hand them over and pocket the difference — in his case, well over \$500m.

● **Tiny Rowland.** This was a good year for Mr Rowland, the founder and managing director of Loro (q.v., under Losers). At 75, he showed himself still capable of inventive deals, such as bringing in Colonel Muammer Gaddafi, the Libyan leader, as part owner of the Metropole hotel chain. He ended the year with a flourish, selling his Loro stake to an obscure German businessman at well above the price attainable by his fellow-shareholders.

● **Essex Furniture.** With Essex deep in recession and the house market frozen, the name of this company sounds like disaster squared. In fact, it increased sales and profits by half, opened new shops and talked about moving into a bigger factory. Asked for the secret, chairman Mr Michael Franks said enigmatically: "It's the way you put the ingredients together."

● **Tomkins.** Headed by an ex-pupil of Lord Hanson, this pushy young conglomerate took on Hanson in bidding for the bread-maker RHM. Hanson blinked and Tomkins won. Critics said it had paid too much. Its shares still ended the year a fifth higher than they started.

● **Lord Weinstock.** The head of GEC was pilloried in the go-go 1980s for his unwillingness to spend his cash mountain. This year, while the profits of the world electronics industry collapsed, GEC's went up. To rub salt in the wound, the company doubled its cash mountain as well.

● **HSBC.** Better known as the HongKong and Shanghai Bank, it successfully fought Lloyds to take over the struggling Midland Bank. The stock market had to think twice about this, but eventually decided it was a good thing. HSBC shares doubled in the year, making it the best performer in the FT-SE 100 index.

● **MFL.** As a furniture retailer carrying \$500m of debt from a management buy-out, MFL looked for several years like a loser on a heroic scale. But in July it managed a stock market flotation, thus cutting its debt to £100m. The directors refused to sell their shares on the grounds that the price was too cheap. It has since gone up by a fifth.

● **Rupert Murdoch.** 1992 was the year in which Mr Murdoch showed that being a debt-laden international media tycoon need not be the end of the world. He not only placated his bankers, but he started talking about expanding again. The shares in his News Corp doubled.

● **Wellcome Trust.** The winning medical charity of the year. In the summer, this charity sold rather less than half its stake in the drug company Wellcome for a princely £2.5bn. Since then the share price has risen by a quarter, valuing the rest at well over £3bn.

● **The Liquidator.** In a year in which going bust was big business, the grim reaper made hay. The UK's top 10 insolvency practitioners had fee income in 1991-92 of some £300m. This year, with bankruptcy still booming — to say nothing of plum long-term contracts such as Maxwell and Bank of Credit and Commerce International — the figure

looks like rising sharply again.

### Losers

● **Body Shop.** Ms Anita Roddick's adroit combination of moral fervour and a soaring share price was one of the more striking features of 1992 capitalism. In 1992 profits ran out of steam and the shares slumped from 370p to 155p. As older City hands might say, it would take a heart of stone not to laugh.

● **Clarke Foods.** At the turn of the year, Mr Henry D Clarke of the US spent £12m buying the Lyons Maid ice cream business in the UK. He then ordered expensive new machinery, advertised heavily and crossed his fingers for hot weather. Early summer was wonderful, but the machinery played up. It reached full output just in time for the wettest August in 53 years. Clarke Foods went bust in October.

● **Ratners.** Last Christmas, the profits of the world's biggest jewellery chain had slumped and its share price had fallen 85 per cent in 12 months. Mr Gerald Ratner, the company's chairman, must have reasoned that things could scarcely get worse. Sure enough, they did. Ratners made a £122m loss, the shares fell a further 70 per cent and Mr Ratner resigned.

● **Lorho.** This was the year in which the loyal army of Lorho shareholders had their faith finally tested. Their shares halved in value, their dividend was slashed and some of their choicest assets were sold. Lorho's debt mountain was scarcely dented. Mr Rowland meanwhile started cashing in his chips. "Believe me," he told his fellow-shareholders, "it is only my age that occasions this."

● **Fisons.** A year ago, Fisons announced that it could not manufacture some of its drugs to US standards. The chairman resigned on grounds of ill health. Interim profits fell by nearly 60 per cent. Fisons' market value collapsed from £3.5bn

to £1bn. So much for the defensive virtues of drug stocks.

● **BP.** "Because I am blessed by my good brain," BP's chairman Robert Horton said in February, "I tend to get to the right answer quicker and more often than most people." In June he lost his job. In August BP announced a quarterly loss of over £700m and halved its dividend.

● **Alan Sugar.** Perhaps all the chairman of Amstrad wanted was to be alone. If so, hard luck. Shareholders were baffled by his bid to take Amstrad private and told him to stay on. Mr Sugar subsequently described his plan as "just another business venture that was tried and then failed."

● **Barclays.** In an almost universally lousy year for the banks, Barclays still managed to stand out. It took flak over its treatment of small business customers and the structure of its board. It made a loss for only the second time in its history. It ended the year by taking over Imry, a property company to which it had lent £440m, thus taking to new heights the notion of repossession.

● **GPA.** The world's biggest airline leasing company started the year with confident plans of a \$1.5bn share flotation. By mid-year the plans had evaporated. By the year-end there were rumours that the company was in trouble. Since its directors include trouble-shooter Sir John Harvey Jones and ex-chancellor Lord Lawson, the rumours must surely be wrong.

● **Trafalgar House.** For connoisseurs of disaster, perhaps the company of the year. Profits vanished, the shares plunged, Hong Kong Land moved in and the chairman and chief executive quit. The previous year's profits of £122m had to be restated as a loss after a run-in with the accounting authorities. In the summer, as a kind of symbolic grace-note, the group's flagship, the QE2, was held below the waterline.

Clive Cookson examines this year's models of the universe

## Mystery of missing mass

For example, galaxies may be surrounded by a myriad of planet-sized bodies, known whimsically as Massive Compact Halo Objects: "machos" would be too small to kindle the nuclear fires that produce light from visible stars.

● It is "cold dark matter" consisting of slow-moving subatomic particles left over from the Big Bang. These Weakly Interacting Massive Particles may pervade the whole universe. Theoreticians calculate that about 1,000,000bn "wimps" pass through each one of us every second. But they make little impression on ordinary matter and have therefore not been detected.

amount of ordinary matter that could have been created in the immediate aftermath of the Big Bang. If they are correct, the universe must be still dominated by exotic particles. Earlier this year, cold dark matter was the leading main contender but the latest thinking is that a mixture of hot and cold matter fits the Cobe observations most closely.

The "inflationary" model of the universe, presently in vogue, postulates a super-expansionary burst immediately after the Big Bang. The effect would have been analogous to an explosion triggering an atomic bomb, releasing an unimaginable amount of



The Hubble Space Telescope: continues to confound the sceptics

● It is "hot dark matter" consisting of subatomic particles, each with a tiny mass but moving almost as fast as light. Neutrinos are the most likely candidate for hot dark matter, if it exists.

Charles Alcock, an astrophysicist at the Lawrence Livermore Laboratory in California, believes that, before invoking exotic particles to explain the missing mass, it is worth searching more thoroughly for ordinary matter that has remained hidden. A US-Australian project is beginning to track millions of stars every night and look for the tiny changes in brightness that should occur as they pass behind planet-sized objects.

Theories to explain the missing mass include: ● It is ordinary matter composed of the particles that make up the sun and earth — protons, neutrons and electrons — but is not visible by any astronomical instrument.

energy on a scale of less than a millionth of a millimetre. Random fluctuations during this inflationary period sowed the seeds of our universe.

Perhaps the most important prediction of inflationary cosmology is that we are balanced between a "closed" universe containing enough matter eventually to reverse the expansion and an "open" universe flying apart for ever. Growth will stop after an infinite period but there will be no Big Crunch. This idea, which appeals to astronomers' aesthetic sense, is supported but not proved by Cobe.

On a more speculative level, some inflation theorists suggest that ours may be one of an infinite number of universes. Each would have different laws of physics because these would have been determined by random fluctuations in a single primeval force, immediately after its Big Bang. The one we live in happens to be conducive to the differentiation of matter into stars, planets — and life.

Astronomers are now waiting for other observations of the emerging universe to confirm and supplement Cobe's. "Everyone who works in this field believes the Cobe results but we will feel more comfortable when an independent experiment detects fluctuations in the microwave background," says Peter Coles, an astronomer at Queen Mary and Westfield College, London.

Several ground-based instruments are searching and Professor Martin Rees, director of Cambridge University's Institute of Astronomy, expects positive results to be announced by June. They should help to sort out competing theories by distinguishing variations on a finer angular resolution than Cobe is able to produce.

At the same time the \$2bn Hubble telescope, in orbit around the earth, is proving to be more useful than the pessimists predicted when a flaw was discovered in the main mirror after its launch in 1990. "You can get out something approaching the telescope's original design specification, but at the price of spending longer pointing it at the object you want to look at," says Ian Small, an astrophysicist at Durham University.

He is part of a group using Hubble to explore "gravitational lenses" — clusters of galaxies billions of light years away whose gravitational pull acts as a natural magnifying glass, bending and refocusing the light from even more distant galaxies. Studies of gravitational lenses will reveal more information about the way dark matter is distributed through the universe.

Recently, Hubble has also given a more precise estimate of the age of the universe, based on its rate of expansion. And it has sent back pictures of the most distant-known galaxy, forming 1bn to 2bn years after the Big Bang around a massive black hole.

Astronomers expect another crop of new observations from space and earth next year. By Christmas 1993 scientists will not be able to predict confidently the ultimate fate of the universe but they should have a better idea of whether it is filled with machos, wimps or hot neutrinos.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Report on Yugoslavia 'balanced'

From Michael Jermy.  
Sir, Christopher Dunkley criticises ITN for "sensational" reporting of "systematic and organised rape" in the former Yugoslavia ("Glitz threatens the News at Ten", December 23).

Our lead story by Penny Marshall on News at Ten, December 17, was nothing of the kind. Her report on allegations of brutality and rape at Serbian detention centres was a balanced piece of journalism which attributed the charge of systematic rape to the World Health Organisation.

Far from failing to produce a "single woman who would substantiate the story" ITN interviewed an eye-witness to two rapes and a doctor who treated other victims.

Our report went on to point out the great difficulty European Community investigators will have in substantiating reports of the rape of Muslim women, most of whom are reluctant to talk about their time in detention.

ITN has pursued the story of the abuse of human rights in the former Yugoslavia with great vigour. In August our pictures of the Serb detention camps alerted the world to the true horror of ethnic cleansing. We are proud of our record of accurate and balanced reporting of the war and are determined to maintain ITN's tradition of high quality news coverage.

Michael Jermy,  
Head of foreign news,  
ITN,  
200 Gray's Inn Road,  
London  
WC1X 8XZ

### Endless disputes in sight if British Rail is broken up

From Professor W P Bradshaw.  
Sir, Most transport professionals would agree with one conclusion in your editorial "Privatising British Rail" (December 22). Lack of investment and continual government interference must change and a more enterprising culture must be adopted.

However, your endorsement of government plans to separate responsibility for track and signalling from that of running trains shows a lack of understanding of how the railway business is connected. Unless all elements are managed as a whole there will be endless disputes about responsibility for delays and disruption, with lawyers involved at every trip and turn.

You say that separating

track infrastructure from the provision of services is the way of the future in Europe, quoting Sweden as having successfully implemented this policy. You omit to say that vast sums of public money are being spent on up-grading the Swedish railways or that these railways are lightly used by our standards. In Sweden only about 25 per cent of the costs of maintaining railway infrastructure are contributed by train operators under a policy which sets out to equate the terms of competition between road and rail.

You ignore the fact that under the terms of the White Paper in Britain railway operators will have to pay the full costs of using infrastructure, including a return on capital

employed, a policy which is likely to drive most freight off our railways.

You might have looked at Japan where the railways have been divided into six regional companies embracing train operations and track. These publicly-owned companies are making great financial progress prior to intended privatisation. The same policy could be adopted in Britain.

Finally, you might have drawn attention to the lack of any transport policy framework in Britain within which the railways are to fit. Sweden, the Netherlands, France and Germany have such frameworks.

Bill Bradshaw,  
Centre for Socio-Legal Studies,  
Wolfson College, Oxford

### Co-operative sector demonstrates the continuing relevance of real 'federalism' in business

From Dr R Houlton.  
Sir, Christopher Lorenz's critique of "federalism" as the latest fashion in the "glossy" management journals was appropriately acerbic (Management, December 18).

What he failed to mention was that, like all fashion revivals, the ersatz is always preceded by the genuine article.

Some of the most successful experiments in corporate federalism have been in co-operatives, which combine representative democracy with business enterprise.

These organisations are founded on federalist principles with "sovereign" members creating a primary society through their patronage and

participation. Primaries, in turn, link together to form secondary and tertiary federals which provide common services and achieve economies of scale.

This model, first developed in retail distribution in Britain in the mid-19th century, has been applied to agriculture, insurance, financial services, fisheries and manufacturing in over 80 countries.

Among the most successful are the Japanese co-operative federals which have played a vital role in the development of their economy and society since the end of the second world war.

The Japanese co-operative federals are now so strong that

they hosted the recent 30th International Co-operative Congress in Tokyo with more 1,000 delegates. This was the first congress of the world federation to be held in Asia and the first to be addressed by a prime minister.

With more than 700m people in membership of more than 250,000 businesses worldwide, the co-operative sector demonstrates the continuing relevance of real federalism in business.

R Houlton,  
International Co-operative College,  
Stanford Hall,  
Loughborough,  
Leicestershire  
LE12 5QR

## BNFL, GIVING ENERGETIC SUPPORT TO WEST CUMBRIA.

From our Sellafield site in West Cumbria, we at British Nuclear Fuels provide a variety of world class services, such as the recycling of used nuclear fuel and the safe management of nuclear waste.

The construction, operation and maintenance of these plants has understandably involved massive investment by BNFL, in particular for the development of our new flagship plant THORP (the Thermal Oxide Reprocessing Plant) on which we have spent a total of £1,850 million over the past six years.

Such investment has helped enormously to create jobs in the past and brought prosperity to West Cumbria. As this investment programme is slowing down, however, we are now contributing £1 million each year to the West Cumbrian Development Fund, which will help to attract new employers to initiatives like Westlakes Science & Technology Park, near Whitehaven.

In addition, the interest of the public in nuclear energy has also been of benefit to the region, with the Sellafield Visitors Centre annually drawing over 100,000 tourists to West Cumbria.

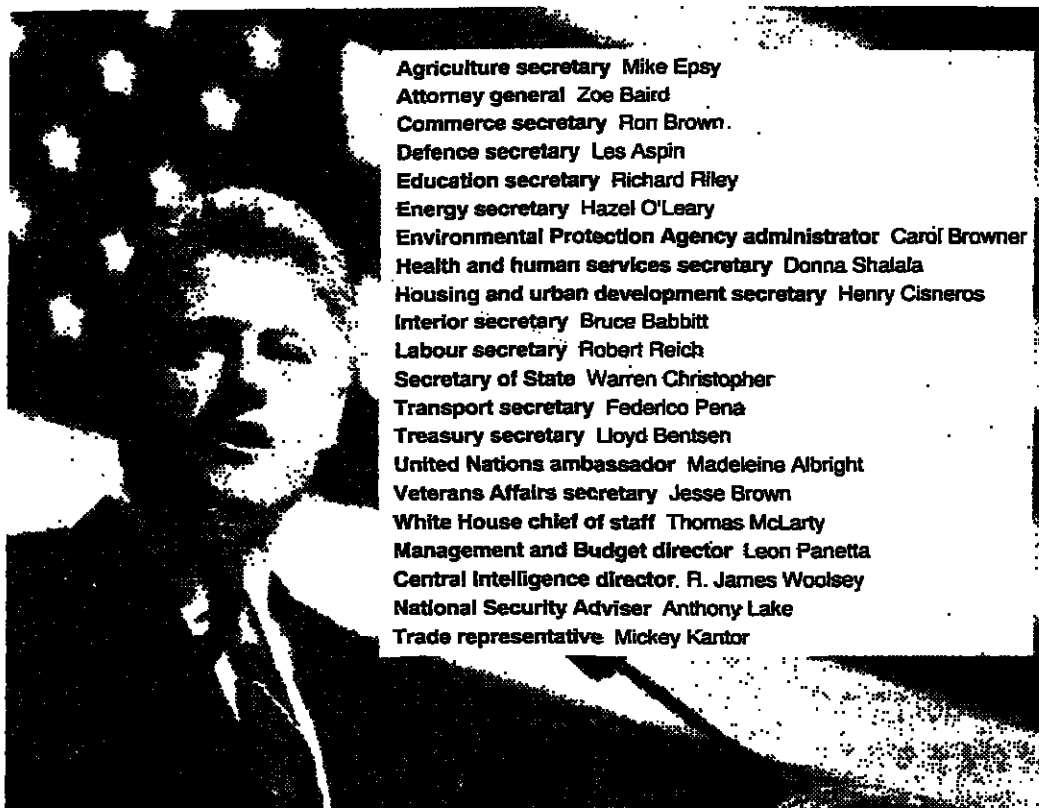
All of which goes to show that BNFL is proud to be associated with West Cumbria and its people and is committed to ensuring their success, now and for the future.

**BNFL**

BRITISH NUCLEAR FUELS PLC, PUBLIC RELATIONS, RISLEY, WARRINGTON, CHESHIRE W93 6AS.



## The Clinton team



Agriculture secretary Mike Epsy  
Attorney general Zoe Baird  
Commerce secretary Ron Brown  
Defence secretary Les Aspin  
Education secretary Richard Riley  
Energy secretary Hazel O'Leary  
Environmental Protection Agency administrator Carol Browner  
Health and human services secretary Donna Shalala  
Housing and urban development secretary Henry Cisneros  
Interior secretary Bruce Babbitt  
Labour secretary Robert Reich  
Secretary of State Warren Christopher  
Transport secretary Federico Pena  
Treasury secretary Lloyd Bentsen  
United Nations ambassador Madeleine Albright  
Veterans Affairs secretary Jesse Brown  
White House chief of staff Thomas McLarty  
Management and Budget director Leon Panetta  
Central Intelligence director R. James Woolsey  
National Security Adviser Anthony Lake  
Trade representative Mickey Kantor

## Clinton's completed cabinet fails to clarify US direction

By Jurek Martin in Washington

PRESIDENT-ELECT Bill Clinton has finally completed his cabinet team, but the flurry of Christmas eve appointments could be problematic: it may have made him a few enemies and has not necessarily clarified many of the directions his government will take.

Mr and Mrs Clinton are spending this week with friends in South Carolina. They will attend the annual retreat known as Renaissance, which brings together politicians, writers, lawyers, civil servants and many from the private sector for discussions on everything from health care reform to personal spirituality.

The Renaissance group is one of Mr Clinton's network of contacts, some of which he used in forming his government.

Intriguing appointments, such

as those of Ms Zoe Baird, the first woman named attorney-general, and Mrs Hazel O'Leary, the black businesswoman who will run the energy department, demonstrated how independent Mr Clinton could be of well-established vested interest groups.

However, some of his choices have disappointed powerful lobbies. Among those he may have alienated are:

- The Daley family of Chicago: Mr William Daley, brother of Mayor Richard Daley, was thought likely to become transport secretary, only to be superseded on Christmas Eve by the nomination of Mr Federico Pena, the former mayor of Denver, Colorado. The Daleys worked hard in the election to ensure that Mr Clinton carried the vital state of Illinois with ease.
- Environmentalists were ultimately satisfied with the naming

of Mr Bruce Babbitt, former governor of Arizona, to the interior department, though this, too, was a close-run thing.

It had seemed Mr Babbitt was destined to be US trade representative, so as to open up the interior position to another Hispanic, Congressman Bill Richardson of New Mexico, not considered a strong environmentalist. Another candidate of the green lobby, Mr Tim Wirth, the outgoing senator from Colorado, failed to land a cabinet post, as was expected.

Trade specialists are puzzled by the appointment of Mr Mickey Kantor, Mr Clinton's campaign manager, to the position now held by Mrs Carla Hills. Mr Kantor is a veteran political operator but he has no trade experience at a time when the GATT negotiations may be reaching a climax.

Editorial comment, Page 10

## US warns Serbia over Kosovo

By Jurek Martin in Washington and Laura Silber in Belgrade

US PRESIDENT George Bush has warned Belgrade that the US would use military force if Serbia provoked military conflict in the province of Kosovo, bordering Albania.

A letter from Mr Bush to President Slobodan Milosevic and General Zivota Panic, the army chief-of-staff, was delivered on Christmas Day, it emerged yesterday. The letter also said action would be taken against Serbian aircraft if the United Nations Security Council votes to back with force the no-fly zone over Bosnia, which it is expected to do later this week.

Mr Bush said the US would also protect UN peacekeepers on the ground in Bosnia and ensure safe passage of humanitarian aid.

The US warning was complemented in Geneva by a similar admonition to Serbia from Boutros Boutros-Ghali, the UN secretary-general, who plans to make a one-day visit to Sarajevo on Thursday. He reportedly told Mr Dobrica Cosic, president of the rump state of Yugoslavia, that military intervention was inevitable unless fighting in Bosnia was brought to a halt.

In drawing a metaphorical "line in the sand" in Kosovo, the previously autonomous region which Serbia in effect re-annexed three years ago, the Bush administration clearly hopes to contain the conflict in former Yugoslavia.

The letter raised fears among diplomats at the Geneva conference on former Yugoslavia that Kosovo's repressed Albanians may try to provoke military

intervention in an effort to gain independence from Serbia.

US State Department officials privately doubt that in its final three weeks the outgoing administration will do more than issue warnings, unless Serbian provocation in Kosovo becomes intolerable. Nor is it thought likely that the US will authorise the provision of arms to the Bosnians.

The same officials hope that the incoming government of Mr Bill Clinton will be less reticent.

In Geneva, international peace mediators warned that Bosnian forces were poised to launch a counter-offensive amid growing calls for military intervention. Mr Fred Eckhard, spokesman for the Geneva conference, said UN peacekeeping forces had reported a build-up of mostly Muslim Bosnian forces on Mount Igman, outside Sarajevo.

## Russian economist pledges spending care

Continued from Page 1

make it easier for the parliament to understand him."

Mr Fyodorov said he also hoped to find common ground with Mr Viktor Geraschenko, the central bank chairman who has a big measure of control over monetary policy and sees no alternative to inflationary financing. "He is a very reasonable man, but if we don't agree we'll

have to fight," he said of his former boss. Mr Fyodorov worked at the Soviet central bank, before serving as Russian finance minister in 1990.

He welcomed the presence of consultants from foreign banks, law firms and universities that advised Mr Gaidar. "But if I work with advisers, I would like to stick to concrete measures rather than broad-based policy. I want very practical assistance."

Mr Fyodorov said the bank and the previous government had done "nothing" to tackle the flight of capital. He wanted a carrot and stick approach to encourage enterprises to keep money in the country.

To stabilise the rouble exchange rate he suggested widening the available currency market set up by the central bank - "if necessary we will set up our own currency market".

## Lebanon blocks UN mercy mission

Continued from Page 1

dents have shattered the favourable international image Mr Rabin had fostered since coming to office in July. The military said yesterday at least six - and according to some suggestion as many as a tenth - of the deportees were expelled due to mistaken identity and would be allowed to return if they appealed to an army committee.

Officials have also stressed that the deportees can appeal individually to the Israeli High Court. The High Court itself ruled against moves to stop the deportations last week, but has yet to rule on the overall legality of the expulsions.

Over the weekend, a meeting of Syria, Lebanon, Jordan, Egypt and the Palestinians decided to seek UN action to enforce resolution 799. But they did not rule

out a return to the peace talks after the new US administration of Mr Bill Clinton takes over next month.

At three-day meeting in Tunis, the Palestine Liberation Organisation also declined to adopt a call from Hamas, the main Islamic fundamentalist group, and other radical factions, for a complete withdrawal from negotiations and a return to armed struggle.

## China's village of collective fortunes

By Yvonne Preston in Beijing

EVERY DAY, thousands of pilgrims from all over China oggle the lifestyle of China's richest village - Daqizhuang, outside the port of Tianjin.

Its potholed roads are full of gleaming Cadillacs, Buicks, top-of-the-range Mercedes and late model Japanese cars. There are smart new shops and two- and three-storey villas set in landscaped courtyards, some with satellite television.

The Beverly Hills of China, one dazed reporter called it - but all the gleaming cars and fine houses are collectively owned, and the village is run by the same local communist party secretary who has been in charge for the last 30 years.

The pilgrims listen enviously to the statistics of affluence: an annual income for each of the 4,500 residents of 26,700 yuan (\$5,700) - more than 60 times the yearly income of the poorest Chinese peasant farmer; average savings of \$25,000; free housing, medical care, gas, electricity, and education.

Daqizhuang's mudwalls-to-mansions story trips unerringly off the tongue of Mr Sun Guolin, a village official barely 30 years old, who cheerfully reveals he has \$600,000 in the bank.

Before 1978 the villagers were poor illiterate farmers, Mr Sun intones. In the five years from 1973, only two of the village's 252 eligible bachelors were able to marry. Parents said they would rather eat rice husk for three years than marry their daughters into such a poverty-stricken village.

Now scarcely anything is grown in Daqizhuang. When Deng Xiaoping kissed the communes goodbye in 1978, it set about creating an industrial infrastructure rather than dividing communal land into individual plots like most villages.

The village is now a dusty cement and concrete industrial monolith-cum-building-site, with 262 enterprises in food processing, chemicals, metallurgy, textiles, electronics and printing, among them 38 joint ventures with foreigners.

It has brought in 7,500 skilled workers from outside. Income this year is expected to top 400 yuan and to rise to 500 yuan by the year 2000. Daqizhuang aspires to be the richest "village" in the world.

It has bought land in Guangzhou, Shanghai, Hainan island and other promising parts of China, where it intends to build more Daqizhuangs.

It has three corporations in Hong Kong, 400 offices throughout the country and receives trade delegations from all over the world.

The boss of this mighty enterprise, which could scarcely exist without the tacit approval of the communist party, is Mr Yu Zuomin, 62, who has been local communist party secretary for 30 years. He runs the party, the village administration and the corporation which controls the industrial enterprises. He lives in a mansion behind high walls marked "No Visitors" and guarded round the clock.

Mr Sun describes the Daqizhuang system as "common prosperity". Houses and cars are collectively owned and distributed according to official diktat. The only way to a rich lifestyle is to be declared a "model worker" by the party faithful. It helps to be related to a senior official in the village hierarchy.

A model worker gets a two-storey dwelling with up to 380 sq m of living space. A second accolade brings furniture and redecoration, a third wins a television, refrigerator and washing machine - discussions are under way about awarding a car to a four-time winner.

A model worker can lose the trappings of affluence, but only if he makes serious mistakes, said Mr Sun, without specifying what they were.

In Daqizhuang, where social control was once exercised through ideology and fear, it is now exercised through material goods. Put a foot wrong, criticise the party, question Mr Yu and his accountability, even run foul of Mr Sun, and the party bailiffs could be knocking at the door.

## THE LEX COLUMN

## Drawing the line

The equity market has not decided whether to cast Professor David Tweedie as hero or villain. This year's missives from the Accounting Standards Board certainly demand fuller disclosure from companies. In theory, that should contribute to a more transparent and efficient equity market. The danger is that the new standards will simply breed conflicting measures of company performance which leave investors none the wiser.

The full-year results season in spring promises to be a rollercoaster affair as the market comes to terms with the regime. That some companies will report under the old rules and some under the new hardly implies an orderly transition. Since the market is accustomed to valuing shares by earnings, the new shape of the profit and loss account will be a culture shock.

Reporting companies will doubtless publish their own preferred measure of earnings, in addition to the FRSS figure. The standard allows them to do so, provided their reasoning is explained. The trouble is that if investors choose to concentrate on these measures, they may be just as badly off as before. Analysts may put forward alternative measures, but then investors would have to judge the quality of the analysis as well as the accounts. Many may yearn for the simplicity of the old system.

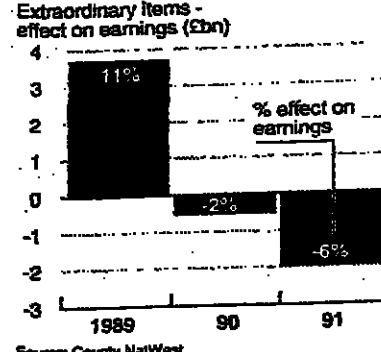
### Consensus

Earnings figures under the old accounting rules were never much more than a useful ready reckoner. At worst, they were misleading. Companies which stretched the old accounting rules to boost earnings were often priced accordingly. But so long as less scrupulous finance directors retained latitude over what to include in earnings per share, there was a danger that investors could be hoodwinked. They will be protected from that, but that does not mean they will have an easy life. The ASB has placed the onus on investors to make up their own minds, based on the whole - and still complicated - picture.

Some consensus on interpreting the new figures would be useful. Since the ASB is adamant that it is not in the business of issuing guidance, institutional investors and analysts could take the lead. Investors may be

### UK Companies

Extraordinary items - effect on earnings (£bn)



Source: County NatWest

tempted, for example, to adjust or "normalise" FRSS earnings to reach a figure comparable to that reported under the old rules. That might at least offer a consistent basis of valuation during the transition to FRSS.

It is easier said than done. The standard places companies under no obligation to disclose the impact of exceptional provisions on tax or minority interests. Simply shuffling aside exceptional items will not take these factors into account. The dissenting view of FRSS put forward by Mr Roger Bradfield of Cazenove, a member of the ASB, makes just such a point.

In theory, the new standard allows the market to go one better and calculate "maintainable earnings". It demands that the contribution of acquisitions and discontinued operations is laid bare. But again, arriving at maintainable earnings also entails allocating tax and interest charges between acquisitions, continued and discontinued operations. That is often an arbitrary decision.

### Range of measures

Prof Tweedie's stated aim is to encourage the market to look at a range of measures of company performance. He is surely right to insist that earnings per share, however calculated, is only part of the story. The new cash flow statement invites the market to place more emphasis on cash flow per share. As with earnings, though, investors will have to grapple with a plethora of alternatives.

Basic measures of cash flow - taking pre-tax profits plus depreciation - ignore some strong demands on corporate liquidity. Tax, interest charges and preference dividends are hardly paid at the discretion of the company. Equally, some capital expenditure can

be deferred from year to year, but routine maintenance costs are a drain on resources. That suggests no single measure of cash flow per share will be sufficient. Companies with high capital expenditure will be flattered on one measure, but suffer if the cash earnings line is drawn lower in the cash flow statement. Whether most investors will have time for such detailed analysis remains an open question.

The new shape of the balance sheet proposed in the recent exposure draft on accounting for capital instruments will reveal more about how companies are funded. But again, the market will have to decide whether the new balance sheet category of non-equity shares - which covers instruments such as preference shares - should be counted as debt or equity for the purpose of gearing.

### Good behaviour

Whether changes in the method of score-keeping will change company behaviour is another matter. Since restructuring costs count as direct reduction from earnings under FRSS, companies might be tempted to delay incurring them. If the new standard had been in force, 1991 earnings per share across the market would have been 6 per cent lower. In the media sector, earnings would have been cut by 45 per cent. One can only hope that companies modify their accounting practice rather than delay overdue action. That might mean taking exceptional restructuring costs year-by-year, instead of a large one-off extraordinary provision.

There are some areas where the new rules have already made their mark. ASB proposals on accounting for capital instruments have stifled the supply of debt/equity hybrids such as convertible capital bonds. If greater scrutiny of cash flow statements encourages companies to maintain better standards of housekeeping even when the economy turns, so much the better. Against that, there must be a danger that companies are simply led to manipulate cash flow figures by, say, delaying payments to creditors until after the year-end.

Prof Tweedie has already complained that companies are not entering into the honest spirit in which his accounting revolution was conceived. All the more reason for the market to rely on no single measure of performance. The effort involved in scrutinising the whole picture should be worth the inconvenience.

For all those feather-brained individuals who think the only things that flock around the Lincolnshire Heartlands are starlings, here is the news.

In the last three years, over 100 businesses of various shapes and sizes have either moved here or expanded their local operations.

These companies have joined a thriving business community that currently

two international airports and the deepwater seaports on the Humber and at Boston make up the full transport of delights.

Other attractions include low rental costs for land and premises, high skill and loyalty levels amongst the labourforce and a wide network of training facilities geared to building business in the area.

So far, your head should be telling

Arrived in the Lincolnshire Heartlands recently. Anglian Water, Minebea, Bulgin Power and Baby Bill.



you that this sounds like a sensible place to set up shop. But there's another important organ to consider before you decide to relocate: the heart.

And, we don't think there's anywhere your heart could feel more at home than right here.

The rolling countryside, the clean air, the peaceful villages, the bustling towns, the first class schools and the top-flight, low-cost housing, all of these make the Lincolnshire Heartlands the ideal place to grow families as well as businesses.

But don't take our word for it. Ask Mr and Mrs Scrapps. They've just moved into the area to work and already they've increased production by 100%. The fruits of their labours is called Baby Bill and he weighed in at a healthy 8lbs 10oz.

deals in everything from microwave technology to heavy plant engineering.

So why have all these exponents of such far-flung fields chosen the far-flung fields of Lincolnshire as their base?

Well, for a start, we're not really that far-flung.

In fact, the Heartlands are a mere 100 miles from London.

Communications are literally all over the place.

The famous North-South trunkroute is just along the road and is earmarked for upgrading. A well-connected rail system,

For more information, phone or fax free on 0800 318 311

World Weather		°C	°F	°C	°F	°C	°F	°C	°F	°C	°F	°C	°F		
Boulogne	S	1	34	Frankfurt	S	11	52	Malaga	F	13	55	Osaka	S	10	50
Brussels	S	1	34	Geneva	C	1	34	Manila	F	18	64	Osaka	S	10	50
Budapest	S	1	34	Hankow	S	1	34	Medan	F	13	55	Paris	S	1	34
Buenos Aires	S	1	34	Hong Kong	S	1	34	Melbourne	F	18	64	Perth	S	-3	27
Cairo	F	17	63	London	S	1	34	Mexico City	F	18	64	Rangoon	S	1	34
Cape Town	F	17	63	Los Angeles	S	1	34	Moscow	S	-10	14	Rio de Janeiro	S	1	34
Cardiff	S	1	34	Lyons	S	11	52	Mumbai	S	1	34	Rome	S	1	34
Casablanca	S	17	63	Madrid	F	13	55	Montreal	S	1	34	Salt Lake	S	-2	28
Chengdu	S	1	34	Manila	F	18	64	Munich	S	1	34	Shanghai	S	1	34
Colombo	S	1	34	Medan	S	1	34	Nairobi	S	1	34	Singapore	S	1	34
Copenhagen	S	1	34	Medan	S	1	34	Nassau	F	0	32	Singapore	S	1	34
Dakar	S	1	34	Medan	S	1	34	Paris	S	1	34	Stockholm	S	0	32
Damascus	S	1	34	Medan	S	1	34	Rangoon	S	1	34	Strasbourg	S	0	32
Dar es Salaam	S	1	34	Medan	S	1	34	Rio de Janeiro	S	1	34	Sydney	S	1	34
Delhi	S	1	34	Medan	S	1	34	Rome	S	1	34	Taipei	S	1	34
Dhaka	S	1	34	Medan	S	1	34	Salt Lake	S	-2	28	Tel Aviv	F	13	55
Dublin	S	1	34	Medan	S	1	34	Shanghai	S	1	34	Tokyo	S	1	34
Edinburgh	S	1	34	Medan	S	1	34	Singapore	S	1	34	Yokohama	S	1	34
Hankow	S	1	34	Medan	S	1	34	Stockholm	S	0	32				
Hong Kong	S	1	34	Medan	S	1	34	Strasbourg	S	0	32				
London	S	1	34	Medan	S	1	34	Sydney	S	1	34				
Los Angeles	S	1	34	Medan	S	1	34	Taipei	S	1	34				
Lyons	S	11	52	Medan	S	1	34	Tel Aviv	F	13	55				
Madrid	F	13	55	Medan	S	1	34	Tokyo	S	1	34				
Manila	F	18	64	Medan	S	1	34	Yokohama	S	1	34				
Medan	S	1	34	Medan	S	1	34								
Melbourne	F	18	64	Medan	S	1	34								
Mexico City	F	18	64	Medan	S	1	34								
Moscow	S	-10	14	Medan	S	1	34								
Mumbai	S	1	34	Medan	S	1	34								
Montreal	S	1	34	Medan	S	1	34								
Munich	S	1	34	Medan	S	1	34								
Nairobi	S	1	34	Medan	S	1	34								
Nassau	F	0	32	Medan	S	1	34								
Paris	S	1	34	Medan	S	1	34								
Rangoon	S	1	34	Medan	S	1	34								
Rio de Janeiro	S	1	34	Medan	S	1	34								
Rome	S	1	34	Medan	S	1	34								
Salt Lake	S	-2	28	Medan	S	1	34								
Shanghai	S	1	34	Medan	S	1	34								
Singapore	S	1	34	Medan	S	1	34								
Stockholm	S	0	32	Medan	S	1	34								
Strasbourg	S	0	32	Medan	S	1	34								
Sydney	S	1	34	Medan	S	1	34								
Taipei	S	1	34	Medan	S	1	34								
Tel Aviv	F	13	55	Medan	S	1	34								
Tokyo	S	1	34	Medan	S	1	34								
Yokohama	S	1	34	Medan	S	1	34								



# FINANCIAL TIMES COMPANIES & MARKETS

Tuesday December 29 1992

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### Bank of Spain speaks up for Santander

The Bank of Spain has rallied to the support of Banco de Santander, which was yesterday forced to guarantee an \$800m (£570.7m) bond as surety against possible fraud charges. **Page 15**

### Giddy heights



A tower in Paris seems set to make Mr Jean Nouvel a household name. La Tour Sans Fins, at 1,400ft, will easily dwarf the Eiffel Tower's 984ft. **Back Page.**

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### Chief price changes yesterday

FRANKFURT (DM)		DAX	
Stress	348	+ 9	
Deutsche	348	+ 9	
Bank	348	+ 9	
Bank	348	+ 9	
Bank	348	+ 9	
Bank	348	+ 9	
Bank	348	+ 9	
Bank	348	+ 9	
Bank	348	+ 9	
Bank	348	+ 9	

New York prices at 12.30

LONDON (Pence)		Vint	
Rheem	343	+ 7	
BICC	343	+ 7	
BICC	343	+ 7	
BICC	343	+ 7	
BICC	343	+ 7	
BICC	343	+ 7	
BICC	343	+ 7	
BICC	343	+ 7	
BICC	343	+ 7	
BICC	343	+ 7	

London share prices shown for December 24

## Olivetti warns of L300bn full year operating loss

By Neil Simpson in Milan

OLIVETTI, the Italian computers and office equipment group, has warned of a much heavier than expected loss for 1992 in a further sign of the crisis affecting some of the world's leading information technology suppliers.

Mr Corrado Passera, Olivetti's newly-appointed managing director, said this year's operating loss would be between L300bn and L500bn (£245m). In 1991, Olivetti's operating losses totalled L28.8bn, while group net losses reached L49.8bn.

"To the figure for 1992 operating losses one has to add extraordinary costs and restructuring charges," Mr Passera said. He did not give an estimate for this year's net losses, but implied the overall figure depended partly on accounting decisions regarding the attribution of extraordinary items. But "the net loss will not be light", he stressed.

Olivetti's earnings have deteriorated this year, in spite of predictions in early 1992 that it would close the year at around break-even. Since then, the company reported a first-half loss of

L63.4bn and chairman Mr Carlo De Benedetti warned of a difficult second half.

According to Mr Passera, this year's sales would probably fall by around 8 per cent to just under L3,000bn against L3,607bn in 1991.

Net debt is expected to surge to L1,200bn, up from L571.9bn, largely as a result of continuing heavy restructuring costs, he added. In quiet trading, Olivetti's ordinary shares fell L40 to L1,710 yesterday.

Mr Passera confirmed the company would be taking a L300bn charge for 5,000 redundancies this year. According to Olivetti's latest forecasts, the company expects to post a positive operating result in 1993 and return to bottom line profits in the following year.

However, even the 1993 results could be affected by continuing heavy restructuring costs. Union leaders, who claim the company is currently losing L2bn a day, say it wants to push through a further 6,000 job cuts, up to 1,500 of them at the group's Italian plants. **Background, Page 15**

## Japanese ministry penalises broker

By Robert Thomson in Tokyo

JAPAN'S Ministry of Finance yesterday disciplined Cosmo Securities, a second-tier stockbroker, by ordering it to suspend certain corporate business and bond trading operations.

The penalty follows the first completed investigation by the Securities and Exchange Surveillance Commission, which was established to clean up the industry following the scandals that hit the Tokyo stock market last year.

Cosmo is accused of irregularities in dealing with corporate clients. Mr Yasuo Bunya, Cosmo's chairman, has indicated his intention to resign next month.

While Cosmo is the first to be punished, most other Japanese brokers have admitted compensating favoured corporate clients for investment losses, and it remains to be seen whether they will also be pursued by the new commission.

Cosmo was also not the only company to have concealed clients' losses through the tech-

nique known as "tobashi" - transferring loss-making stocks from client account to client account in an attempt to avoid booking the loss.

The ministry ordered Cosmo to suspend corporate business in Tokyo from January 11 to January 18. It will be forbidden from dealing in convertible bonds on its own account for four weeks from January 11.

Three former Cosmo executives are alleged to have compensated select clients for losses by buying their convertible bonds at higher than market prices. The commission said the company continued the compensation even though the ministry said the practice was unlawful.

The finance ministry blames the compensation scandal for undermining individual investors' confidence in the stock market.

Meanwhile, the "tobashi" dealings have led to court cases against Japanese brokers from companies which say they suffered unfairly by being lumbered with the losing stocks.

## John Gapper reports on transatlantic opportunities for growth

The happiest face in the line of directors trying to explain this month why Royal Bank of Scotland had made a pre-tax profit of only £20m was American. Mr Larry Fish, chief executive of the bank's New England subsidiary, had two reasons to be cheerful. Not only had Citizens Bank contributed £19.7m (£29m) to profits, but alone among Royal Bank's banking operations, it envisages rapid growth.

Over the next three years, Mr Fish wants to double Citizens' current assets of \$4.4bn by buying banks in Massachusetts and Connecticut. He plans to expand the Rhode Island bank's \$50m capital through issues of subordinated debt. "We are not going to let our mouth get ahead of our tummy, and buy something in Ohio. We are going to expand sensibly and continuously," he says.

Mr Fish is not the only director of a British clearing bank to be talking about expansion in the US. Mr John Tugwell, chairman of National Westminster Bank's \$22bn subsidiary in New York, is also bullish. "We have got to do something to increase our size, because I would say we are not really big enough to give our parent company a steady level of return," he says.

Such talk marks a turning point in how British banks regard their US operations. After enduring losses in the late 1980s, and debating how quickly they could sell the mood has changed. As they struggle with bad debt at home, US operations are becoming an attractive source of income. But the banks are choosing different strategies for the US, based partly on what they own there, and partly on their global aims.

Some analysts think the US market is a logical place for the banks to expand, given their difficulties with domestic loan provisions and recession. "In the long term, the US economy may well do better than the British one, and if you are National Westminster you are not going to increase your market share at home very much," says Mr Ray Sofer, a bank analyst at Brown Brothers Harriman in New York.

The market also presents opportunities for growth because of the supply of small banks needing rescue. The fragmented industry - there are some 14,000 banks - is consolidating as large US banks merge and absorb smaller ones. But this also means that British banks which want to remain in US retail banking may have little choice but to expand.

The expansionist mood is none-the-less old given the history of clearing banks in the US. Starting with Midland Bank's ill-fated purchase of the California-based Crocker National Bank in 1980, they have poured huge amounts into largely unsuccessful

## British banks bullish about US expansion

### British banks in the US

	1987	1988	1989	1990	1991	1992
Barclays North America	\$84	\$45	\$72	\$20	\$227	\$19
NatWest Bancorp	\$11,035	\$12,794	\$16,254	\$11,840	\$11,734	n/a
Marine Midland†	\$440	\$188	\$15	\$283	\$178	\$82
Citizens Bank††	\$25,453	\$25,984	\$27,067	\$20,107	\$16,946	\$16,513
	\$43	\$28	\$21	\$24	\$16	\$29
	\$2,564	\$3,092	\$3,114	\$3,126	\$3,974	\$4,441

† Hongkong Shanghai Banking subsidiary  
†† Royal Bank of Scotland subsidiary

attempts to run US branch networks. NatWest lost \$845m on its US business between 1989 and last year, mainly through bad debt provisions.

Aside from this murky history, there are doubts about whether British banks are ever likely to be significantly better at running branch networks in the US. "It has to be a universal truism that retail banks operating in a market other than their domestic one fail. They simply do not have the local market knowledge to assess risk properly," says Mr Nick Collier, a bank analyst at Morgan Stanley in London.

Barclays accepted that view after making a loss of £217m on its US operations last year. It is selling its New York retail bank and will instead offer corporate lending and investment banking services. "Retail banking is capital intensive, and successes outside home markets are few," says Mr Richard Webb, deputy chief executive of Barclays in the US. The bank sees this less ambitious strategy as cost-effective.

Yet other banks are trying to disprove conventional wisdom. NatWest's strategy is partly forced on it by the need to make its US operations worth more if it chooses to sell. NatWest Bancorp is expected to make more than \$130m this year, and its post-tax profits will be boosted for the next three years by a tax loss carry-forward of \$700m. But Mr Tugwell thinks it needs to grow to maintain earnings.

He says the consolidation of the US banking industry means it must expand even to maintain its current standing. This may mean growing to some \$40bn in assets and only then does he believe it would be sensible to consider selling. Yet it is clear that he would put forward a strong argument for keeping the US base.

Mr Fish thinks Citizens should also double in asset size, although from a much smaller base. Citizens has grown nearly as much as it can in Rhode Island: 60 per cent of the state's households have some link with the bank. "This is a wonderful banking franchise, but it is pretty much capped, and the economy is not too vibrant," he says. Instead, he wants acquisitions in the bordering states.

The question with expansion is whether the banks will get into the same trouble as they did in the past. Talk of rapid growth marks a new phase for Citizens, which Mr Fish says has gained in asset quality from being "a very, very conservative institution". He plays down any suggestion of careless expansion. "We are not going to go around putting bad loans on our books," he insists.

This cautiously expansive mood is even shared by a bank which has slimmed US operations over the past three years. Hong Kong and Shanghai Banking Corporation, HSBC's Marine Midland subsidiary has dropped in asset size from \$26bn to

\$16.5bn as managers from HSBC pushed it back toward being a regional bank based in upstate New York, cutting activities into which it diversified in the late 1980s.

Mr John Bond, Marine Midland chief executive, says the bank should diversify into "exotic things" such as wholesale lending and leasing. Mr Bond has been devoting effort to reforms such as reducing the bank's cost-income ratio and improving service. Yet he does not dismiss the notion of Marine Midland growing by consolidating its branch network in New York state.

"I would like to be more profitable, and market dominance gives you economies of scale," says Mr Bond, who will become HSBC's London-based chief executive next month. He is likely to watch any growth closely from London, after HSBC's last brush with giving local managers their head. This was partly caused by a regulatory deal which barred HSBC from exercising control for five years after buying a stake in 1978.

The past has also affected NatWest's view. "We had local management and it got us into trouble. We did not have the right level of control from London," says Mr Tugwell. Royal Bank is unusual in having retained a US management team at Citizens throughout. Yet the exertion of more control from the UK means that if any new growth goes wrong, most UK banks will have only themselves to blame.

## Bumps ahead on the road to UK recovery

As the time comes to call a turning point in the UK economy?

After 18 months of withering green shoots and a mixed bag of economic statistics in December it is both safe and tempting to stay gloomy about Britain's economic prospects.

But there are growing signs that the economy has turned and that the end of the longest recession since the Second World War is in sight.

What is certain is that the next few months will not feel much like a recovery. Unemployment will continue to rise as the redundancies announced in recent months work through into the number of unemployed claiming benefit. Gloom will spread from the European continent where the German economy is turning down sharply, dragging the remaining members of the exchange rate mechanism in its wake.

But there are hopeful signs for Britain, especially compared with a year ago. Last week's FT survey of forecasts for the UK economy was notable in that none of the 38 universities, inter-governmental institutions, independent think tanks and City investment houses predicted a further contraction of the economy in 1993. On average, the forecasters came to the same conclusion as the Treasury's Autumn Statement forecast in projecting modest 1 per cent growth next year.

Twelve months ago, by contrast, forecasters were frantically slashing forecasts and the Treasury itself was acknowledging that it had been over-optimistic in predicting 2.25 per cent growth for 1992, less than two months earlier in its autumn 1991 forecast.

Cautious optimism about next year has been reinforced by reports of a late rush in pre-Christmas shopping, the strength of UK equities in December, particularly among the mid-250 where capital goods issues are strongly repre-

sented, and the 29 per cent jump in new car sales in the first 20 days of this month.

Local chambers of commerce report more hope among businesses. Mr Richard Brown, director of policy at the British Chambers of Commerce, says early returns for the chambers' late January survey point to a sharp jump in business confidence in the fourth quarter, although from an admittedly low base in the third quarter. The chambers of commerce and the Confederation of British Industry say industry's export order books have improved since September.

Looking ahead, there are hopes that sterling's devaluation since September and increasingly strong economic growth in the US and Latin America will open up opportunities for exporters to offset more difficult times on the European continent.

At home, the beneficial effects of the three percentage point cut in bank base rates in the last three months has still to be passed on fully to mortgage holders. This will happen in the first quarter when building societies and banks which adjust mortgage rates annually will be making changes.

The potential benefits for mortgage holders of the interest rate cut are huge. Mr Peter Spencer, chief economist at Kleinwort Benson, calculates that homeowners will be £20bn

(£30.4bn) better off next year than three years ago when the government held base rates at 15 per cent for 12 months, causing households to pay £40bn in mortgage interest in 1990.

But caution is still the watchword. As Mr Spencer points out: "Economic recoveries are rather like pregnancies. They are never confirmed until some time after they have taken place." He expects no clear signs of recovery until the spring.

Similarly, Prof Douglas McWilliams, who recently stepped down as chief economic adviser to the CBI to set up his own Centre for Economics and Business Research, warns: "We have stabilised, we are not yet going up."

Prof McWilliams says that most of the companies that he deals with are planning for a flat year in 1993. He predicts some bumpy months for the economy and at best a very slow recovery with company boards under pressure to boost profits. In a difficult domestic and international climate, companies will be under strong pressure to continue cutting costs and shedding staff.

Mr Spencer argues that it is wiser to view 1993 as a year of winners and losers rather than to hope for buoyant growth. Among the winners will be exporters that had already cut costs sharply in expectation of Britain staying in the ERM.

They will now benefit strongly from the pound's devaluation.

Another group of potential winners are first-time house buyers, who stand to benefit from low interest rates, low house prices and who will not be encumbered by the loss of equity in existing homes caused by falling house prices.

Whether buyers will return to the housing market remains one of the great uncertainties of 1993. Recent large-scale debt repayments by industry and consumers suggest that the traumas of overindebtedness in the late 1980s continue to cast a cloud over borrowing throughout the economy.

The UK may be in a similar position to the US in the summer when many of the motors of growth were beginning to turn but there was little sign of activity.

In one respect, however, the UK faces recovery in a far worse condition than could have been imagined a year ago. The government's own finances have deteriorated dramatically during 1992. The FT survey of economists' forecasts suggested that the public sector borrowing requirement in 1993-94 could jump to £46.9bn, with one forecaster forecasting a PSBR as high as £58bn next year.

While the Treasury hopes that financial markets will be tolerant of the deficit so long as the economy is depressed, Mr Brown says the government's budgetary problems are beginning to weigh on business sentiment, with members fearing raised taxes.

In these circumstances, it is a happy chance that the government is allowing itself two budgets this year. It could use the last of its traditional revenue raising budgets in March to boost confidence and recovery before turning in the first of its unified budgets in December to the daunting task of repairing the UK's public finances.

## Invesco sees shift in power after resignation

By Paul Taylor in London

MR NICHOLAS Johnson has resigned as a director of Invesco MIM and head of the fund management group's non-American operations following a boardroom power struggle with Mr Charles Brady, Invesco's recently appointed chief executive.

Mr Johnson's departure on Christmas Eve means that Mr Brady, who built up the group's Atlanta operations, has emerged as the key figure in the group.

Mr Brady and Mr Johnson were joint deputy chairmen until Mr Brady piped Mr Johnson for the chief executive's post in July after Lord Stevens stepped down following pressure from non-executive directors. Lord Stevens has stayed on as chairman but is to relinquish the post at the group's annual meeting in April.

The latest boardroom changes come after a difficult year for Invesco in Britain and further consolidation of the grip held over the group by its US businesses. Invesco MIM manages around £34bn (£51.7bn) worldwide, but about two thirds of that is managed from the US.

Mr Brady is expected to announce further boardroom changes at Invesco in the near future. Meanwhile, Peregrine Investments, the Hong Kong securities house backed by some of the colony's most powerful businessmen, lifted its stake in Invesco to just over 24 per cent last month.

Peregrine has not yet appointed any representatives to the board.

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## COMPANIES AND FINANCE

## Last ditch attempt to keep Pepe in business

PEPE, the jeans designer and distributor, is to make a last ditch attempt to stay in business based on a £9.1m offer underwritten by a new management team and Novel, the Hong Kong textile group, writes Matthew Curtin.

Pepe's much-delayed results for the year to end-March showed a £13m plunge from pre-tax profits of £2.74m to losses of £10.3m.

The directors said the group would continue to make losses this year. Pepe was in "severe financial difficulties" and unless the offer was approved by shareholders, it would have to cease trading. Should the group go into receivership, shareholders were unlikely to realise any return on their investment after creditors were paid.

Mr Andrew Davison, non-executive director, said Pepe's longer-term survival would depend on the successful revival of its marketing efforts to re-establish the Pepe brand name and lift sales.

Turnover slipped to £156.1m



Andrew Davison: survival dependent on successful revival of marketing efforts

(£158.5m). The closure of the group's Norwegian and Canadian operations and losses on the sale of minor brand businesses resulted in extraordinary charges of £2.6m.

Pepe's rescue - from an ill-timed and badly-managed expansion overseas after becoming the leading UK jeans

brand behind Levi's in the late 1980s - is being led by an investment management consortium, put together by Mr Silas Chou. He replaced Mr Arun Shah, who founded the group, as chairman when Novel bought its 39.6 per cent stake in March this year.

The consortium includes Mr Maurice Marciano, the former president of Guess Jeans who becomes chief executive (Americas), and Mr Lawrence Stroll - a director of Tommy Hilfiger, the US clothes group - who becomes group chief executive.

They and Novel have formed a new company, SML, to underwrite the offer and will end up owning between 56.4 per cent and 65 per cent of Pepe. The Shah family will retain a stake in the group.

The offer involves the issue of 726 new shares, at 5p a share, for every 100 held. The group and its bankers are negotiating £35m worth of new facilities which will only be provided once the offer is successful.

## Unilever expands S American food side

By Angus Foster

UNILEVER, the Anglo-Dutch food and consumer products company, is expanding its South American food operations with the planned acquisition of Cica SA of Brazil.

The purchase is conditional upon Unilever's Brazilian subsidiary, Industrias Gessy Lever, receiving more than 90 per cent support from Cica's shareholders. Its largest shareholder, Cragnotti & Partners, has already pledged support for its 67.5 per cent stake.

A public offer will be made for the rest of the shares and is likely to close early in January. The offer values Cica at about \$284m (£137m).

Cica is involved in the production and sale of canned foods, tomato based products, mayonnaise and pasta. It employs about 3,500 people and sales this year are estimated at \$270m.

The acquisition will add to Unilever's Brazilian food operations which, through its Anderson Clayton subsidiary, is already involved in edible oils and fats. The company also has a joint venture ice-cream operation with Nestlé.

Gessy Lever also manages Unilever's consumer products business in Brazil and sales last year totalled \$1bn, making Brazil one of Unilever's most important South American markets.

## A disturbing case of tunnel vision

Japanese bankers and the Eurotunnel. Charles Leadbeater reports

ON THE face of it Eurotunnel, the operator of the channel tunnel linking Britain and France, has every reason to be pleased with relations with its Japanese bankers.

An overwhelming majority of the 37 Japanese banks involved in the project last month voted to allow Eurotunnel to continue to draw down its borrowings, even though it was in breach of banking covenants.

The vote among the Japanese banks, which are providing 23 per cent of Eurotunnel's \$8.8bn borrowing facilities, is thought to have matched the level of support provided by the French.

The Japanese banks' mounting bad debts, caused by the collapse in the property market, have led many to withdraw from international lending. Eurotunnel appears to be a notable exception.

The reality is more complicated. Behind the public facade, as well as several smaller regional institutions, harbour deep misgivings about Eurotunnel's prospects.

Those doubts may yet surface, if as some Japanese bankers expect, Eurotunnel runs into another financial crisis next year.

Such a crisis may well prompt a tussle between the public and the private sides of the Japanese banks' attitudes towards the project.

Senior Eurotunnel executives describe the company's relationship with the Japanese banks as "comfortable". The direct corporate relationship between Eurotunnel and its bankers is underpinned by the Japanese Ministry of Finance and the Bank of Japan which have shepherded their banks behind the project since 1985.

The Bank of England and the European Investment Bank have also helped through their links with the Japanese long term credit banks.

Before last month's vote Sir Alastair Morton, the Eurotunnel chief executive, visited about 11 top Japanese banks to deliver his message that construction was almost finished and would be completed with-

out further significant cost increases.

A senior Eurotunnel executive involved in the meetings said: "The Japanese banks will support this project because they recognise its historic significance for European integration. To pull out of this project would be far too embarrassing politically for them."

The banks are also under strong commercial pressure. Japanese manufacturers who have invested huge sums building plants in the UK as a base to sell their products in the single European market would not welcome any move by the banks which might jeopardise the tunnel.

Eurotunnel also argues that the banks face minimal risks. The executive explained: "The banks are assured the cashflow from this project will into the next century. If it takes longer than expected for that cash to arrive then the banks will make money by providing us with extensions to our borrowing facilities. The real risk is being carried by the shareholders not the banks because they will get their money."

Yet some of the leading Japanese banks are yet to be convinced. Several regional banks abstained in the vote, as a protest at what they regard as the lack of information provided

by Eurotunnel about the outlook for passenger revenues when the tunnel opens in late 1993.

A senior executive at one of the top four Japanese instructing banks, which organises the other banks in the syndicate, said: "We are staying with the project to protect our position in case it folds. Eurotunnel has become a form of speculative finance, no one knows whether it will be successful."

The four Japanese instructing banks are the Long Term Credit Bank, the Industrial Bank of Japan, the Bank of Tokyo and Sanwa Bank. The other main banks involved are Mitsubishi Bank, DKB, Sumitomo and Fuji Bank.

Senior bankers admit to their pressing need to improve their banks' profitability to pay for their bad debts has changed their approach. One explained: "When we entered the project there was no shortage of funds in Japan looking for lending opportunities. At that time the historic significance of the tunnel project may have been the greatest reason for our involvement. I am not sure a sound theoretical analysis was the basis for our involvement. But there is now a huge marketing risk with Eurotunnel that it may not generate the revenues it expects. Now we are asking to see the bottom line."

One of the main banks

involved in the project has two staff working full time trying to independently assess Eurotunnel prospects because it complains Eurotunnel will not provide the information it has asked for.

In spite of the agreement to allow Eurotunnel to continue drawing on its borrowings Japanese bankers expect another financial crisis in the early months of next year.

As a condition of agreeing to the waiver, the banks have asked Eurotunnel to present a refinancing plan by May. That package will outline how Eurotunnel aims to raise more finance once the tunnel is open. The banks have insisted that this money will not come from them and it must not be superior to bank debt.

A senior Tokyo banker commented: "It is going to be very difficult for them to come up with a credible plan to raise more money from the market if construction is delayed and the revenue outlook remains very cloudy. If that plan fails to satisfy us then the waiver will fold, the project will run out of money and Eurotunnel will be in default."

For its part Eurotunnel said it was happy to provide such a plan immediately. However, the banks preferred to delay it until next year.

### Correction

#### Merivale Moore

Merivale Moore, the property group, was the victim last week of a fake press release which said it had gone into receivership.

"The announcement was a total fabrication and the matter is being investigated," the company said. "Merivale Moore continues to have the full support of its bankers."

A news item, based on the fake press release, appeared in later editions of last Thursday's Financial Times. The FT regrets the distress the item caused Merivale Moore.

The press release was received by the FT's UK Companies newsdesk at about 7pm Wednesday evening. Normally news items are checked thoroughly before they are published. If no verification is possible, the item is left to the next day.

Given the season and the hour, it was not possible to verify the information in the fake press release. Contrary to our rules, a short item appeared.

## Management takes over Atco Qualcast for £17m

By Matthew Curtin

THE management of Atco Qualcast has completed a £17m buy-out from Blue Circle Industries of the Suffolk-based lawnmower manufacturer.

The deal is being equity-financed by institutions investing through Candover Investments, the investment trust specialising in management buy-outs and development capital projects.

Bank term debt worth £8m and working capital facilities are being provided by Bank of Scotland.

Mr Stephen Roberts, head of the management team, said Atco Qualcast had successfully consolidated its operations after closing its Derby factory in 1991. It had increased market share this year, returned to profits on sales of £40m after two years of losses associated with restructuring costs and poor rainfall.

Mr Roberts said prospects for

1993 were good and it was important to complete the buy-out before the company's busy February to June season began.

Blue Circle acquired the business when it bought Birimid Qualcast, the Birmingham engineering group, in 1988.

The group proposes an offer of 7.67m new ordinary shares of 1p each, and the re-organisation of its existing

share capital.

The Royal Bank of Scotland will convert about £12m in borrowings into 4.13m new ordinary shares and 6.52m convertible preference shares. It will also convert some debt into a maximum of £10.6m in loan notes, in addition to providing further credit facilities.

Pre-tax losses fell from £7.43m to £4m in the half year to September 30. Turnover amounted to £4.49m (£5.98m).

### Fairbriar restructures and seeks resumption of dealings

By Matthew Curtin

FAIRBRIAR, the troubled property group which has been in administrative receivership since September last year, has applied for the suspension of its shares to be lifted with the announcement of a capital restructuring.

The group proposes an offer of 7.67m new ordinary shares of 1p each, and the re-organisation of its existing

### COMPANY NOTICE

#### Shannon International Sales, Inc.

A US Virgin Islands corporation, is available to arrange leases of US manufactured widebody aircraft to be used predominantly outside the US. If interested, please contact the company at:

Shannon International Sales, Inc.  
c/o CITICUS Thomas Inc.  
5 Kronprindsens Gade  
Charlotte Amalie, St. Thomas  
US Virgin Islands

#### Glover International Sales, Inc.

A US Virgin Islands corporation, is available to arrange leases of US manufactured widebody aircraft to be used predominantly outside the US. If interested, please contact the company at:

Glover International Sales, Inc.  
c/o CITICUS Thomas Inc.  
5 Kronprindsens Gade  
Charlotte Amalie, St. Thomas  
US Virgin Islands

#### Grammercy International Sales, Inc.

A US Virgin Islands corporation, is available to arrange leases of US manufactured widebody aircraft to be used predominantly outside the US. If interested, please contact the company at:

Grammercy International Sales, Inc.  
c/o CITICUS Thomas Inc.  
5 Kronprindsens Gade  
Charlotte Amalie, St. Thomas  
US Virgin Islands

#### Pelham International Sales, Inc.

A US Virgin Islands corporation, is available to arrange leases of US manufactured widebody aircraft to be used predominantly outside the US. If interested, please contact the company at:

Pelham International Sales, Inc.  
c/o CITICUS Thomas Inc.  
5 Kronprindsens Gade  
Charlotte Amalie, St. Thomas  
US Virgin Islands

#### Oriole International Sales, Inc.

A US Virgin Islands corporation, is available to arrange leases of US manufactured widebody aircraft to be used predominantly outside the US. If interested, please contact the company at:

Oriole International Sales, Inc.  
c/o CITICUS Thomas Inc.  
5 Kronprindsens Gade  
Charlotte Amalie, St. Thomas  
US Virgin Islands

#### Lafayette International Sales, Inc.

A US Virgin Islands corporation, is available to arrange leases of US manufactured widebody aircraft to be used predominantly outside the US. If interested, please contact the company at:

Lafayette International Sales, Inc.  
c/o CITICUS Thomas Inc.  
5 Kronprindsens Gade  
Charlotte Amalie, St. Thomas  
US Virgin Islands

### FLEET FINANCIAL GROUP PLC

USD 100,000,000

FLOATING RATE

SUBORDINATED CAPITAL

NOTES DUE JUNE 1996

Notes are issued in two tranches of USD 50,000,000 each.

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### SCHWINN BICYCLE COMPANY

In accordance with an Order of the Bankruptcy Court for the Northern District of Illinois, Eastern Division, entered on December 21, 1992, by the Honorable Jack B. Schmetterer, Case Nos. 92 B 22474-22482 inclusive, the SCHWINN BICYCLE COMPANY (the "Company") seeks buyers for all or parts of its business. Pursuant to such Order, a procedure has been established to provide qualified parties with access to information for the purpose of formulating a bid.

The Order contemplates that the due diligence process will commence promptly and will conclude with sealed bids not later than February 1, 1993.

Schwinn - a 97-year-old American landmark company - is the leading bicycle brand sold through U.S. independent bicycle dealers, with the #1 market share in bicycles and a strong position in the fitness market. The Schwinn brand name is #1 among sporting goods companies and one of the 300 Most Powerful Brand Names in the country, according to a recent Lander Associates survey. Schwinn provides a broad selection of quality cycling, fitness and related products through its large and loyal network of dealers.

Interested parties are invited to request a bid package from the Company by sending such request to the following address:

SCHWINN BICYCLE COMPANY

217 North Jefferson Street

Chicago, Illinois 60661

Fax: 312-454-7525 or 7554

Attention: Arnold H. Dratt or Timothy K. Grogan

**SCHWINN**  
CYCLING AND FITNESS

### Bank of Tokyo (Curaçao) Holding N.V.

U.S.\$800,000,000

Subordinated Guaranteed

Floating Rate Notes Due 2000

Guaranteed on a subordinated basis

as to payment of Principal and Interest by

The Bank of Tokyo, Ltd.

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 2nd December, 1992, to 29th March, 1993, has been fixed at 3.75 per cent per annum. Coupon No.10 will therefore be payable on 29th March, 1993, at US\$ 4,687.50 per coupon from Notes of US\$500,000 nominal and US\$ 4,687.50 per coupon from Notes of US\$500,000 nominal.

The Bank of Tokyo, Ltd.

London

Agent Bank

29th December, 1992

### ABBEY NATIONAL

Treasury Services PLC

GB£120,000,000 Subordinated Floating Rate Notes due 1995  
Notice is hereby given that for the interest period from 29th December, 1992, to 29th March, 1993, the Notes will carry a Rate of Interest of 7.9625% per annum. The amount of interest payable on 29th March, 1993, will be GB£2,356,027.20.

Agent Bank: Dai-ichi Kangyo Bank (Luxembourg) S.A.

### Notice of Redemption to the Holders of

LEO 1 PLC

Class A1, Class A2 and Class B

Mortgage Backed Floating Rate Notes Due 2035

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(C) of each class of Notes, the Issuer has determined the following mandatory redemption details:

Class A1

Principal Payment per Note : £1,800

Principal Amount Outstanding : £79,431,000

Final Payment : £1,800

Interest Payment Date : January 4, 1993

There will be no redemptions in respect of Class A2 and Class B Notes.

LEO 1 PLC

Dated: December 29, 1992



**TAX-FREE SPECULATION IN FUTURES**  
To obtain your free Guide to how your Financial Broker can help you, call Michael Murray or fax London on 071-438 7333, or write to IG Index PLC, 911 Grosvenor Gardens, London SW1W 0EX.

### EUROFIMA

European Company for the

Financing of Railroad Rolling

Stock

Yen 20,000,000,000

Floating rate notes due 2005

In accordance with the

provisions of the notes, notice

is hereby given that for the

interest period 29 December

1992 to 29 June 1993 the notes

will carry an interest rate of

3.67% per annum. Interest

payable on the relevant

interest payment date 29 June



## Bank of Spain's governor backs Banco de Santander

By Tom Burns in Madrid

THE Bank of Spain has rallied to the support of Banco de Santander, which was yesterday forced to guarantee a  $\$70.7m$  bond as surety against possible fraud charges.

Mr Miguel Moreiras, the Madrid monetary court judge, ruled before Christmas that there was "clear evidence of criminality" in Santander's use, between 1986 and 1988, of an alleged tax avoidance instrument called loan assignments.

The ruling stunned the Spanish banking establishment and posed a serious threat to Santander. However, Mr Luis Angel Rojo, the central bank governor, has paid tribute to the Botin family, which founded the bank.

Mr Rojo described the Botins as "an exceptionally competent professional family that over the years has developed the Santander group into one of [Spain's] most dynamic and strong institutions."

Santander, which had total assets at September 30 of more than  $\$58bn$ , is one of Spain's biggest banks. It owns 10 per cent of the Royal Bank of Scotland and 18 per cent of First Fidelity Bancorporation of the US.

A Santander spokesman said that while the amount of the bond ordered by the court was substantial - it is believed to be the highest bond posted in Spain - "we are certain deposits and investors will view it within the context of our strong balance sheet."

The guarantee was extended by Bankinter, a bank which is also controlled by the Botin family and whose chairman, Mr Jaime Botin, is the brother

of Mr Emilio Botin, Santander's managing director, and also deputy chairman of Santander.

Within hours of Mr Moreiras' ruling on December 23, Santander lodged an appeal that categorically rejected his definition of loan assignments as bank time deposits that should have been subject to a withholding tax on interest.

The cornerstone of Santander's appeal against Mr Moreiras' ruling is that the loan assignments were not bank time deposits but rather investments in selected customers, understood to have been widely practised by other leading domestic banks.

The group has been hit by the impact of the economic slowdown across Europe, including its main markets of France and Germany, and by the financial effect of the DM130m Krups deal.

The acquisition of Krups, which specialises in coffee machines and electric mixers, was largely responsible for the rise in Moulinex's turnover from FF5.96bn in 1990 to FF8.86bn in 1991, when it made net profits of FF149m.

Mr Darneau, who yesterday secured shareholders' agreement to extend Moulinex's year-end to March 31, anticipated "bad results" by the end of the present year, when the value of unsold stocks should be around 12 per cent higher than the previous year at FF2.1bn.

However, he said there were some signs of improvement, particularly in Germany, which now accounts for a fifth of sales.

The French national telephone company France Telecom has decided to increase its holding in state-owned Thomson to 19.9 per cent from 17.7 per cent, Reuter reports from Paris.

France Telecom said the operation would bring FF350m to the government.

## Moulinex chairman warns of 'bad' results

By Alice Rawsthorn in Paris

MOULINEX, the French household electronics group, is experiencing a "black year", according to Mr Roland Darneau, chairman, with pressure on both sales and margins.

Mr Darneau told a shareholders' meeting in Paris that the group, which has already reported a heavy loss for the six months ended June, faced further problems in the current half-year, although it might manage to stay in the black.

Moulinex, which last year significantly expanded its household electronics interests by buying Krups of Germany, made a loss after tax of FF11m ( $\$2m$ ) in the first six months of 1992, against net profits of FF35m in the same period of the previous year, on static sales of FF3.7bn.

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## New year, old problems at Olivetti

A return to profit depends on more cost-cutting, writes Haig Simonian

THIS time last year, earnest discussions were under way at Olivetti aimed at tackling the one-off restructuring charges which loomed over the computer group's 1991 earnings.

Eventually, it was decided to ascribe the entire cost of redundancies and factory closures to the 1991 accounts, a move that contributed substantially to the L59.9bn ( $\$321.8m$ ) group loss for the year.

By biting the bullet in this way, Olivetti hoped to prepare the way for a return to profits or at least break-even in 1992. Now, it appears that a similar discussion will be replayed when senior managers open their next round of budget meetings in January.

The continuing crisis in the information technology industry means the process of rationalisation and restructuring, for Olivetti and many other leading computer makers, is not a one-off affair.

Although some parts of its business are performing much better, thanks to previous bouts of cost-cutting and reorganisation, others are still depressing earnings.

Mr Corrado Passera, the most trusted of Mr Carlo De Benedetti's lieutenants, who was posted into Olivetti as joint managing director three months ago, has indicated how severe matters have become.

Pricing of personal computers, one of the products for which Olivetti is best known, have



De Benedetti had hoped to reach at least break-even in 1992

plummeted by 40 per cent a year over the past two years as a result of overcapacity and cut-throat competition. The collapse in prices, along with a sharp cut in production at Olivetti's Triumph Adler subsidiary in Germany, largely accounted for this year's L70bn fall in group sales to around L8,000bn, he said.

Other areas performing somewhat better. Mr Passera said the company was already making "significant" earnings in services, while its systems and projects arm, which accounts for around a third of group sales, was expanding and "not far from profit".

In recent months, Olivetti has notched up a series of deals in both sectors. In Octo-

ber it signed a contract to service all British Telecom's computer equipment in continental Europe. Soon after, it sealed an important servicing deal for the domestic branches of Barclays Bank, one of its biggest customers.

Earlier in the year, another breakthrough came with the selection of Olivetti as one of the approved suppliers of computer workstations to the US franchises of the McDonald's fast-food group.

The performance testifies to Olivetti's continuing shift away from low value-added items, such as personal computers and office equipment, to more profitable lines such as

software and services, which now account for around a third of turnover.

But, in spite of the shift in its priorities, Olivetti has no intention of pulling out of the lower value-added sector, according to Mr Passera. The group is Europe's largest maker of PCs, providing potential economies of scale, while its 4,000 distribution outlets gives it strong retail coverage for office equipment and visibility in the market place.

However, it is with such "commodity" items that further improvements to competitiveness are required. Stressing that some production would be maintained in Italy, in spite of relatively high costs, Mr Passera called on union leaders to show "understanding and co-operation" with the company's as yet undisclosed plans to reduce costs further.

Winning such support will be just one of the problems facing the group in 1993. For Olivetti's hopes to break even by December and return to profit in 1994 will depend as much on the market as on continuing efforts to cut costs and yet more internal reorganisations.

The group will have to pursue its strategy of alliances with other companies in specific product areas and technologies. It will also have to work on its relationship with Digital Equipment of the US, which last June bought a 4 per cent stake and could go up to 10 per cent by the end of 1994.

## Japanese life groups downgraded

By Robert Thomson in Tokyo

THE financial strength ratings of three Japanese life companies were downgraded yesterday by Moody's Investors Service, the US rating agency, which said the industry was experiencing "considerable stresses".

Moody's said the earnings capacity of the three companies - Sanjiko Life, Dai-ichi Mutual and Meiji Mutual - had been weakened by the turbulence in financial markets, while the medium-term degradation of the industry would put the companies under

increasing competitive pressure. "Increasingly, a profit-driven and more competitive environment will produce a secular decline in asset quality," the agency said.

The collapse of stock prices has undermined the unrealised gains on the life industry's stock portfolios, while the industry also complains that dividend payments by Japanese companies must be increased in order to improve their returns on investments.

For the first half to the end of September, the eight largest life companies reported an 11.5

per cent decline in investment returns, while their late profit on stocks were down by 28.4 per cent.

If the stock market fails to improve, they will be forced to record large appraisal losses on stocks at the end of the fiscal year.

As a result, the companies are reviewing employee levels and generally attempting to reduce expenses.

Moody's said that the downgrading meant that the three companies were now in the middle range of the "excellent" category instead of the "exceptional" category.

## IRI to split SME into separate units

By Haig Simonian in Milan

IRI, Italy's largest state holding company, is planning to split its SME foods, catering and retailing subsidiary into separate operations as a first step to partial privatisation and dismemberment.

The proposal, which is due to be approved by an IRI shareholders' meeting scheduled for January 7, is a vital preliminary to the disposal of some of

SME's main businesses. The three divisions, to cover retailing and catering, frozen foods and food production, involve a slight reshuffling of SME's current structure.

Autogrill, its catering arm, will be combined with the GS supermarkets chain, while the Italgel frozen foods subsidiary will be split from the other food production operations.

Union leaders, who met the managing directors of IRI and

SME yesterday, said IRI was ready to lower its stake in the retailing and catering business to less than 50 per cent of the shares.

Separately, IRI has set out the criteria for the sale of its 67 per cent stake in Credito Italiano, Italy's sixth-largest bank. Only bids for the entire holding would be accepted, although bidders could make offers individually, or in groups.

**U.S. \$200,000,000**

**Hydro-Quebec**

Floating Rate Notes, Series FY, Due July 2002

Interest Period: 24th July 1992 to 25th January 1993

Interest Amount per U.S. \$10,000 Note due 25th January 1993: U.S. \$244.09

Credit Suisse First Boston Limited Agent

**NOTICE OF REDEMPTION**

To the Holders of

**New England Life Mortgage Funding Corporation**

11 1/4% Sinking Fund Bonds, Series 1985-1, Due February 1, 1995

NOTICE IS HEREBY GIVEN as provided in the Indenture dated as of February 1, 1985 (the "Indenture"), between New England Life Mortgage Funding Corporation (the "Company") and The Chase Manhattan Bank (National Association), as Trustee (the "Trustee"), that the Company will redeem on February 1, 1995 (the "Redemption Date"), after giving effect to the February 1, 1993 sinking fund redemption, all of its remaining outstanding 11 1/4% Sinking Fund Bonds, Series 1985-1, Due February 1, 1995 (the "Bonds") at 102% of the principal amount thereof (the "Redemption Price"). Payment will be made upon presentation and surrender of the Bonds at the below-listed paying agencies together with all appurtenant coupons, if any, maturing subsequent to the Redemption Date. The amount of any missing uncoupons will be deducted from the sum otherwise due for payment. Interest on the Bonds will cease to accrue on and after the Redemption Date. Coupons which mature on the Redemption Date should be detached and surrendered for payment in the usual manner.

Payment will be made at any of the following paying agencies listed below:

The Chase Manhattan Bank (National Association) (London Branch) Woolgate House, Coleman Street London EC2P 2AA, England

Chase Manhattan Bank (Luxembourg) S.A. Rue Pictet 12-2338, Luxembourg-Grand Luxembourg

Credit Lyonnais Belgium N.V. Lange Grootstraat 9 B-2000 Antwerp Belgium

Morgan Guaranty Trust Co. of New York Avenue des Arts, 35 1040 Brussels-Belgium

Chase Manhattan Bank (Switzerland) SA, Rue du Rhone CH-1204 Geneva Switzerland

Payment pursuant to the presentation of the Bonds for redemption made by tender of a dollar accompanied by the payment with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 31% of the gross proceeds (including premium, if applicable) if a payee fails to provide a properly executed IRS Form W-9 in the case of a non-U.S. person or an assumed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their accurate Taxpayer Identification Number (TIN) who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Bonds for payment.

**NEW ENGLAND LIFE MORTGAGE FUNDING CORPORATION**

By: THE CHASE MANHATTAN BANK (NATIONAL ASSOCIATION), as Trustee

Dated: December 21, 1992

**SDS Bank Limited** (now known as Unibank Plc)

**U.S. \$1,500,000,000**

Guaranteed Nikkei-Linked Coupon Notes due 1993

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the interest rate for the Interest Period from 11th January 1992 to 11th January 1993 is zero per cent. The Interest Amount will be nil.

Bankers' Trust International PLC

**Republic New York Corporation**

**U.S. \$150,000,000**

Floating Rate Subordinated Notes due December 2009

For the three month period December 23, 1992 to March 23, 1993 the Notes will carry an interest rate of 5.25% per annum with an interest amount of U.S. \$131.25 per U.S. \$100,000 Note payable on March 23, 1993.

December 29, 1992

By: Citicorp N.A. (Sovereign Services) Agent Bank

**THE LEEDS**

LEEDS PERMANENT BUILDING SOCIETY

(Incorporated in England under the Building Societies Act 1986)

Issue of up to an aggregate of **£200,000,000**

**Subordinated Variable Rate Notes** with a maturity of 12 years

Notice is hereby given that for the three months interest period from December 23, 1992 to March 23, 1993 (90 days) the Subordinated Notes will carry an interest rate of 8.0125%. The interest payable on March 23, 1993 for the Subordinated Notes will be £187.57.

By: The Chase Manhattan Bank, N.A. London, Principal Paying Agent

December 29, 1992

**Scandinavian Finance B.V.**

(Incorporated in The Netherlands with limited liability)

**US\$70,000,000**

Floating rate serial notes due December 1993

Guaranteed as a subordinated loan by Scandinavian Bank Group plc (Incorporated in England with limited liability)

For the six months 29 December 1992 to 29 June 1993 the rate of interest has been fixed at 5.25 per cent. Interest payable on the relevant interest payment date 29 June 1993 against Coupon No. 19 will be US\$53.08 per US\$2,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan**

Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements in England and Wales. Period from 12.00 to 13.00 hours on 29.12.92

1/2 hour period	purchase	sell	pool
0000	18.44	18.44	18.44
0100	18.44	18.44	18.44
0200	18.44	18.44	18.44
0300	18.44	18.44	18.44
0400	18.44	18.44	18.44
0500	18.44	18.44	18.44
0600	18.44	18.44	18.44
0700	18.44	18.44	18.44
0800	18.44	18.44	18.44
0900	18.44	18.44	18.44
1000	18.44	18.44	18.44
1100	18.44	18.44	18.44
1200	18.44	18.44	18.44
1300	18.44	18.44	18.44
1400	18.44	18.44	18.44
1500	18.44	18.44	18.44
1600	18.44	18.44	18.44
1700	18.44	18.44	18.44
1800	18.44	18.44	18.44
1900	18.44	18.44	18.44
2000	18.44	18.44	18.44
2100	18.44	18.44	18.44
2200	18.44	18.44	18.44
2300	18.44	18.44	18.44
2400	18.44	18.44	18.44

Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements in England and Wales. Period from 13.00 to 14.00 hours on 29.12.92

1/2 hour period	purchase	sell	pool
0000	18.44	18.44	18.44
0100	18.44	18.44	18.44
0200	18.44	18.44	18.44
0300	18.44	18.44	18.44
0400	18.44	18.44	18.44
0500	18.44	18.44	18.44
0600	18.44	18.44	18.44
0700	18.44	18.44	18.44
0800	18.44	18.44	18.44
0900	18.44	18.44	18.44
1000	18.44	18.44	18.44
1100	18.44	18.44	18.44
1200	18.44	18.44	18.44
1300	18.44	18.44	18.44
1400	18.44	18.44	18.44
1500	18.44	18.44	18.44
1600	18.44	18.44	18.44
1700	18.44	18.44	18.44
1800	18.44	18.44	18.44
1900	18.44	18.44	18.44
2000	18.44	18.44	18.44
2100	18.44	18.44	18.44
2200	18.44	18.44	18.44
2300	18.44	18.44	18.44
2400	18.44	18.44	18.44

Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements in England and Wales. Period from 14.00 to 15.00 hours on 29.12.92

1/2 hour period	purchase	sell	pool
0000	18.44	18.44	18.44
0100	18.44	18.44	18.44
0200	18.44	18.44	18.44
0300	18.44	18.44	18.44
0400	18.44	18.44	18.44
0500	18.44	18.44	18.44
0600	18.44	18.44	18.44
0700	18.44	18.44	18.44
0800	18.44	18.44	18.44
0900	18.44	18.44	18.44
1000	18.44	18.44	18.44
1100	18.44	18.44	18.44
1200	18.44	18.44	18.44
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1400	18.44	18.44	18.44
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1700	18.44	18.44	18.44
1800	18.44	18.44	18.44
1900	18.44	18.44	18.44
2000	18.44	18.44	18.44
2100	18.44	18.44	18.44
2200	18.44	18.44	18.44
2300	18.44	18.44	18.44
2400	18.44	18.44	18.44

Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements in England and Wales. Period from 15.00 to 16.00 hours on 29.12.92

1/2 hour period	purchase	sell	pool
0000	18.44	18.44	18.44
0100	18.44	18.44	18.44
0200	18.44	18.44	18.44
0300	18.44	18.44	18.44
0400	18.44	18.44	18.44
0500	18.44	18.44	18.44
0600	18.44	18.44	18.44
0700	18.44	18.44	18.44
0800	18.44	18.44	18.44
0900	18.44	18.44	18.44
1000	18.44	18.44	18.44
1100	18.44	18.44	18.44
1200	18.44	18.44	18.44
1300	18.44	18.44	18.44
1400	18.44	18.44	18.44
1500	18.44	18.44	18.44
1600	18.44	18.44	18.44
1700	18.44	18.44	18.44
1800	18.44	18.44	18.44
1900	18.44	18.44	18.44
2000	18.44	18.44	18.44
2100	18.44	18.44	18.44
2200	18.44	18.44	18.44
2300	18.44	18.44	18.44
2400	18.44	18.44	18.44

**SAKURA FINANCE ASIA LIMITED**

(Incorporated in the Cayman Islands)

**US\$1,200,000,000**

**Subordinated Floating Rate Notes 2000**

In accordance with the provisions of the Notes, notice is hereby given that the interest rate for the three month period commencing 29th December, 1992 will be 3.80% per annum. Coupon Payment Date: 29th March, 1993.

Coupon Amounts will be

US\$9,500.00 on Notes of US\$1,000,000

US\$4,750.00 on Notes of US\$ 500,000

US\$ 950.00 on Notes of US\$ 100,000

**SAKURA TRUST INTERNATIONAL LIMITED** Agent Bank

**U.S. \$100,0**



## INTERNATIONAL CAPITAL MARKETS

## EUROPEAN GOVERNMENT BONDS

## Year of Maastricht and recession

THE TWO words which have determined the performance of the government bond markets this year are "Maastricht" and "recession".

When Danish voters rejected the Maastricht treaty on June 2, European government bond markets were thrown into confusion over the prospects for European economic and monetary union. Investors moved out of the higher-yielding bond markets, such as Italy and Spain, and into the safe haven of the D-Mark bloc, forcing up prices on German, Dutch and Belgian government bonds.

Hopes of lower interest rates - or actual cuts in interest rates - helped to propel several of the government bond markets, particularly those in Europe which were suffering from severe recession, as well as the Japanese government bond market.

The chart shows the performance of the main government bonds markets over the last year, and illustrates the impact of uncertainty over European economic and monetary union as well as the effect of falling interest rates in certain markets.

The UK government bond market was the top performer among the world's 14 largest government bond markets in local currency terms, according to data compiled by J.P. Morgan. Gilts showed a return of 18 per cent in local currency terms, helped by falling UK interest rates during the year.

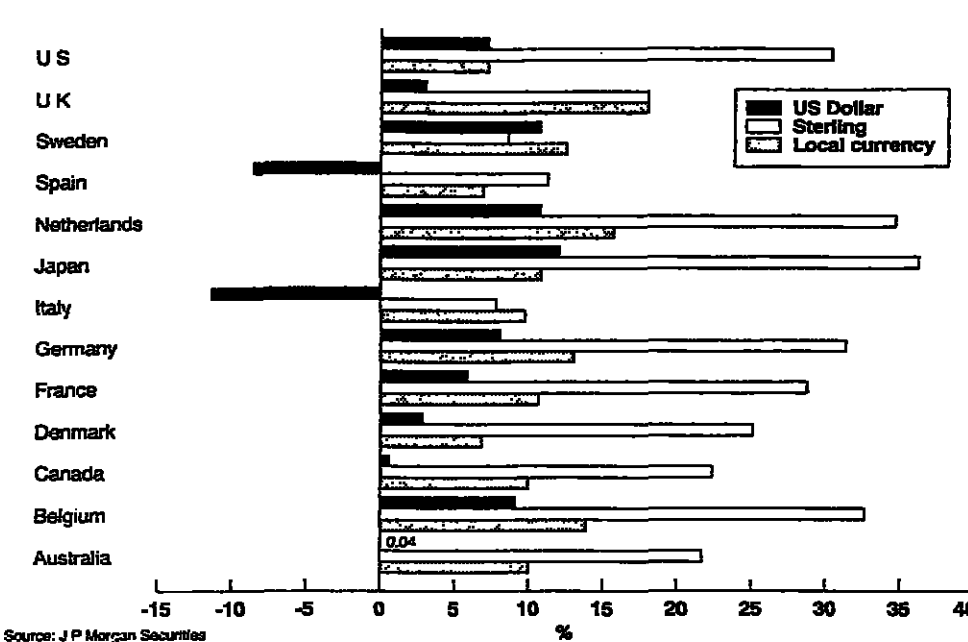
The UK base rate peaked at 15 per cent in 1989-1990. It has been cut steadily since October 1990 as inflation has gradually fallen and the government has recognised the need to try to stimulate the UK economy.

While sterling was a member of the European exchange rate mechanism, the room for manoeuvre on the interest rate front was severely restricted, due to the Bundesbank's determination to keep German interest rates high in order to conquer inflation.

At the start of 1992, the base rate stood at 10.5 per cent, falling to 10 per cent in May. However, as the Danes voted against the Maastricht Treaty, the weaker member-currencies of the EMS - including sterling - came under pressure.

After briefly increasing the base rate to defend the pound's

Government bond market return



Source: J.P. Morgan Securities

exchange rate against the D-Mark, the government decided to pull sterling out of the ERM in September. Since then, the government has enjoyed greater freedom to cut rates, and the base rate has been slashed from 10 per cent on September 18 to 7 per cent on November 13.

Clearly, the gilt market has benefited from the steady cuts in interest rates over the year - and by expectations of much lower interest rates during much of the autumn and winter. Some economists predicted that the base rate would fall as low as 5 per cent by early 1993 as the government attempted to kick-start the UK economy.

The other top-performing government bond markets in local currency terms this year were those in the D-Mark bloc, reflecting the rush by investors to the more stable ERM currencies at a time of turbulence in the foreign exchange markets, and expectations of lower interest rates in Germany.

Following the reunification of Germany, the Bundesbank has been forced to tighten monetary policy in order to try to curb inflation. German interest rates have gradually risen, but in September the Bundesbank allowed a small easing - with the discount rate cut from 8.75 to 8.35 per

cent and the Lombard rate from 9.75 to 9.50 per cent.

Most economists believe German interest rates have now peaked and should gradually fall as inflation and money supply figures improve.

Investors saw a 15.71 per cent return in the Dutch government bond market (in local currency terms), followed by 13.87 per cent from Belgium, and 13.01 per cent from Germany. Buyers had flocked to the high-yielding bond markets such as Spain and Italy in 1991 and early 1992 as they looked for so-called "convergence plays" - hoping to gain from falling inflation and cuts in interest rates in these markets. However, after the Danish vote, investors rushed to sell high-yielding bonds and bought bonds, as well as Dutch and Belgian bonds.

Returns from the traditional high-yielding European markets lagged those of the D-Mark bloc. The Spanish government bond market showed a return of 6.89 per cent in local currency terms, while Italy rose by 9.68 per cent.

For sterling-based investors, the top-performing government bond market was Japan, which showed a 36.26 per cent return. The Japanese government bond market showed a 10.83 per cent rise in local currency

terms as the Bank of Japan eased interest rates.

A year ago the Bank of Japan cut the official discount rate from 5 per cent to 4.5 per cent, and the central bank eased further during 1992, allowing the discount rate to fall to 3.25 per cent. Hopes of further easing sustained the Japanese government bond market throughout much of the year, especially as the stock market plummeted and the economy remained weak.

For sterling-based investors, the returns from the D-Mark bloc markets were also boosted by sterling's 15 per cent depreciation against these currencies, with the Dutch bond market showing a 34.71 per cent rise in sterling terms, followed by Belgium (32.63 per cent), and Germany (31.34 per cent).

The US Treasury bond market gained 30.39 per cent in sterling terms, although it only showed a 7.21 per cent return in dollar terms. "The US Treasury bond market performed badly during the first four months of the year as investors started anticipating a pick-up in the economy," according to J.P. Morgan. However, as the US economy remained weak, the US Treasury bond market rallied until the autumn.

Sara Webb

## US MONEY AND CREDIT

## Prices drift lower in thin trading

US TREASURY bond prices moved lower across the maturity spectrum yesterday morning in extremely thin post-Christmas holiday trading.

At midday, the benchmark 30-year issue stood at 102 1/2, down 1/2 from the close on December 24, to yield 7.40, up from 7.35.

The falling prices largely reversed a Christmas week rally which saw the yield on the long bond fall to 7.34 on Tuesday night - the first time in two months that it has dropped below 7.40.

However, weak demand at an auction of five-year Treasury notes helped send the market into reverse last Wednesday.

Yesterday, there was no fresh news on the US economy

to spur strong movement, and traders said that the negative bias stemmed from a combination of factors, including tension in the Middle East following the shooting down of an Iraqi fighter aircraft.

The market was also continuing to digest last week's Treasury auctions of two and five-year notes, which attracted relatively little retail interest, leaving market traders with significant amounts of the issues on their books.

Wall Street was also nervously rethinking the market's positive attitude it had adopted last week towards President-elect Bill Clinton.

The pre-Christmas rally stemmed largely from a growing belief that any stimulus to the economy he announced

after taking office would be relatively modest, and thus would not re-ignite inflationary pressures.

That thinking was coupled with hope that Mr Clinton may be more inclined than previously expected to take action to reduce the Federal budget deficit.

However, some analysts yesterday expressed continuing unease with Mr Clinton's spending intentions.

The market was also absorbing the minutes of the Federal Reserve's November policy-making meeting, released on Christmas Eve, which showed that it tentatively agreed to reduce its 1993 money-supply growth targets to emphasise that it wanted "avoid any pick-up in inflation should the

expansion gain momentum". That line is consistent with Wall Street's expectation that there will be no more relaxation of monetary policy in this interest rate cycle and that the Fed may abandon its long-time bias towards easing quite soon.

Minutes of the Fed's latest policy-setting meeting, held last week, will not be released for another five weeks.

The market is expected to remain extremely quiet for the remainder of the holiday-shortened week, in spite of the publication of a raft of statistics, including those for consumer confidence, leading economic indicators and factory orders.

Martin Dickson

## UK GILTS

## Economic data give investors incentives

PRICES edged sideways in thin trading as the market digested recent indicators about inflationary conditions in the UK economy next year, together with the likely extremely heavy flow of new gilt issues.

The economic data of the past week have again underlined the fragility of the UK economy.

That gave investors more incentive to buy gilts on the assumption that inflationary pressures over the next 12 months will be weak.

Set against these trends,

however, are indications that in the 1993-94 financial year the Bank of England may have to issue new gilts of about £1bn a month to fund the likely large public-sector borrowing requirement.

New issues on this scale could strain the government's system for channelling gilts into the market place and force up yields, with the consequent downward pressure on prices.

Last week, 10-year gilt yields stayed generally steady at just above 10 per cent. There was some buying pressure from

investors, resulting from government data suggesting that the increase in imports in recent months may have started to level off, a sign that any overall economic recovery is proceeding extremely slowly.

According to the Central Statistical Office (CSO), underlying imports, excluding oil and armaments such as ships and aircraft, saw no growth in the three months to the end of November compared with the previous three months.

The CSO also said that, in

the third quarter, the savings ratio - the percentage of consumers' personal disposable income channelled into savings - was 12.3 per cent, the highest quarterly figure since late 1984. The number was up from 11.4 per cent in the second quarter and indicates that consumers were still reluctant to step up spending - a development which, if repeated in the fourth quarter, is expected to hold back next year's expected economic upturn.

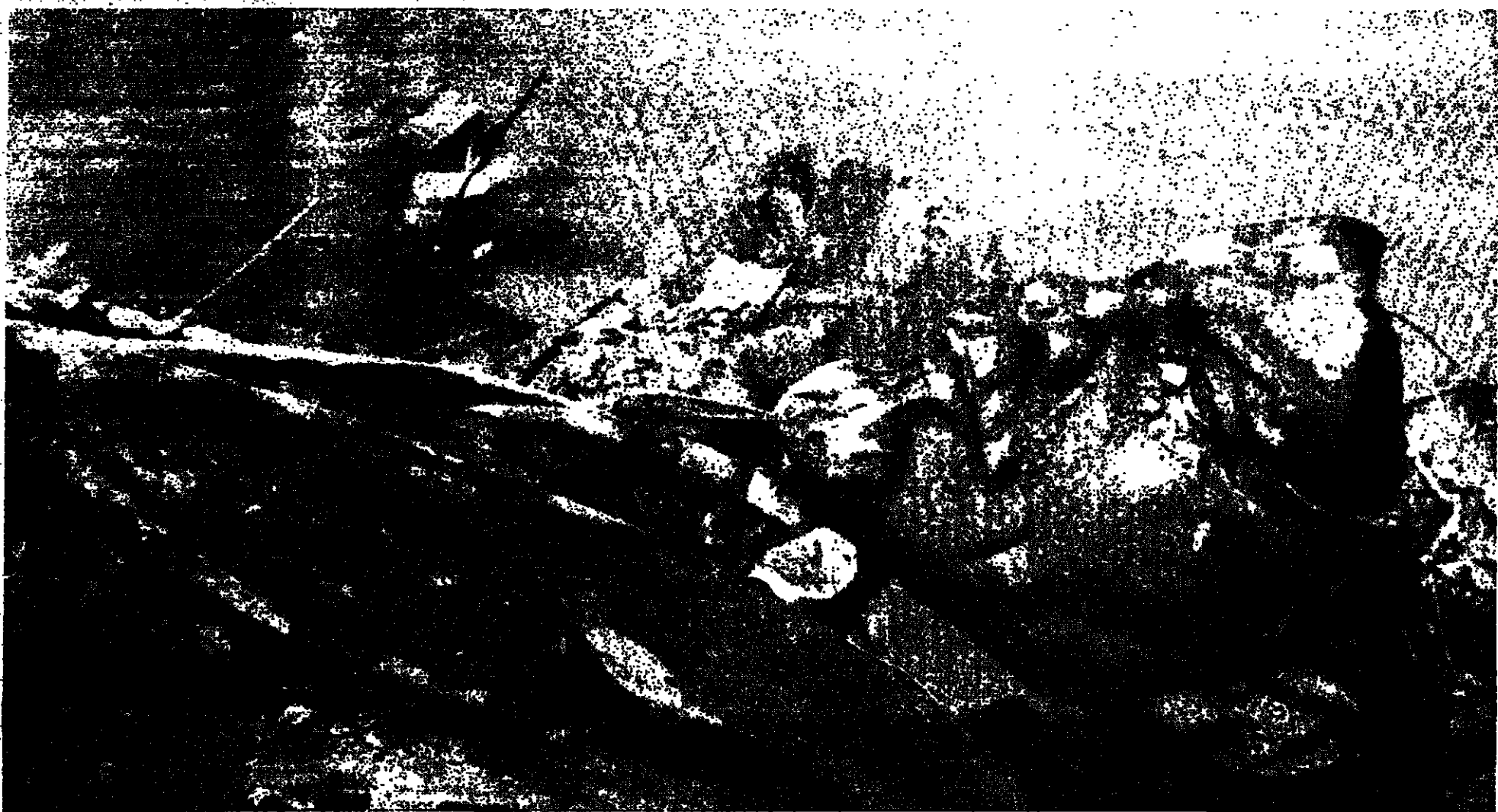
Peter Marsh

## FT/ISMA INTERNATIONAL BOND SERVICE

Country	Issue	Yield	Price	Change
US	10Y	7.35	102 1/2	-1/2
US	20Y	7.40	102 1/2	-1/2
US	30Y	7.40	102 1/2	-1/2
UK	10Y	10.50	102 1/2	-1/2
UK	20Y	10.50	102 1/2	-1/2
UK	30Y	10.50	102 1/2	-1/2
Germany	10Y	8.35	102 1/2	-1/2
Germany	20Y	8.35	102 1/2	-1/2
Germany	30Y	8.35	102 1/2	-1/2
France	10Y	7.50	102 1/2	-1/2
France	20Y	7.50	102 1/2	-1/2
France	30Y	7.50	102 1/2	-1/2
Italy	10Y	9.50	102 1/2	-1/2
Italy	20Y	9.50	102 1/2	-1/2
Italy	30Y	9.50	102 1/2	-1/2
Spain	10Y	8.50	102 1/2	-1/2
Spain	20Y	8.50	102 1/2	-1/2
Spain	30Y	8.50	102 1/2	-1/2
Japan	10Y	5.50	102 1/2	-1/2
Japan	20Y	5.50	102 1/2	-1/2
Japan	30Y	5.50	102 1/2	-1/2
Canada	10Y	7.00	102 1/2	-1/2
Canada	20Y	7.00	102 1/2	-1/2
Canada	30Y	7.00	102 1/2	-1/2
Australia	10Y	6.50	102 1/2	-1/2
Australia	20Y	6.50	102 1/2	-1/2
Australia	30Y	6.50	102 1/2	-1/2
Sweden	10Y	6.00	102 1/2	-1/2
Sweden	20Y	6.00	102 1/2	-1/2
Sweden	30Y	6.00	102 1/2	-1/2
Netherlands	10Y	5.00	102 1/2	-1/2
Netherlands	20Y	5.00	102 1/2	-1/2
Netherlands	30Y	5.00	102 1/2	-1/2
Belgium	10Y	6.50	102 1/2	-1/2
Belgium	20Y	6.50	102 1/2	-1/2
Belgium	30Y	6.50	102 1/2	-1/2
Denmark	10Y	5.50	102 1/2	-1/2
Denmark	20Y	5.50	102 1/2	-1/2
Denmark	30Y	5.50	102 1/2	-1/2
Portugal	10Y	10.00	102 1/2	-1/2
Portugal	20Y	10.00	102 1/2	-1/2
Portugal	30Y	10.00	102 1/2	-1/2
Greece	10Y	12.00	102 1/2	-1/2
Greece	20Y	12.00	102 1/2	-1/2
Greece	30Y	12.00	102 1/2	-1/2
South Africa	10Y	11.00	102 1/2	-1/2
South Africa	20Y	11.00	102 1/2	-1/2
South Africa	30Y	11.00	102 1/2	-1/2
Argentina	10Y	15.00	102 1/2	-1/2
Argentina	20Y	15.00	102 1/2	-1/2
Argentina	30Y	15.00	102 1/2	-1/2
Brazil	10Y	18.00	102 1/2	-1/2
Brazil	20Y	18.00	102 1/2	-1/2
Brazil	30Y	18.00	102 1/2	-1/2
Chile	10Y	14.00	102 1/2	-1/2
Chile	20Y	14.00	102 1/2	-1/2
Chile	30Y	14.00	102 1/2	-1/2
Colombia	10Y	13.00	102 1/2	-1/2
Colombia	20Y	13.00	102 1/2	-1/2
Colombia	30Y	13.00	102 1/2	-1/2
Costa Rica	10Y	12.00	102 1/2	-1/2
Costa Rica	20Y	12.00	102 1/2	-1/2
Costa Rica	30Y	12.00	102 1/2	-1/2
Cuba	10Y	11.00	102 1/2	-1/2
Cuba	20Y	11.00	102 1/2	-1/2
Cuba	30Y	11.00	102 1/2	-1/2
Ecuador	10Y	10.00	102 1/2	-1/2
Ecuador	20Y	10.00	102 1/2	-1/2
Ecuador	30Y	10.00	102 1/2	-1/2
El Salvador	10Y	9.00	102 1/2	-1/2
El Salvador	20Y	9.00	102 1/2	-1/2
El Salvador	30Y	9.00	102 1/2	-1/2
Honduras	10Y	8.00	102 1/2	-1/2
Honduras	20Y	8.00	102 1/2	-1/2
Honduras	30Y	8.00	102 1/2	-1/2
Indonesia	10Y	7.00	102 1/2	-1/2
Indonesia	20Y	7.00	102 1/2	-1/2
Indonesia	30Y	7.00	102 1/2	-1/2
Israel	10Y	6.00	102 1/2	-1/2
Israel	20Y	6.00	102 1/2	-1/2
Israel	30Y	6.00	102 1/2	-1/2
Malaysia	10Y	5.00	102 1/2	-1/2
Malaysia	20Y	5.00	102 1/2	-1/2
Malaysia	30Y	5.00	102 1/2	-1/2
Malta	10Y	4.00	102 1/2	-1/2
Malta	20Y	4.00	102 1/2	-1/2
Malta	30Y	4.00	102 1/2	-1/2
Mexico	10Y	3.00	102 1/2	-1/2
Mexico	20Y	3.00	102 1/2	-1/2
Mexico	30Y	3.00	102 1/2	-1/2
Morocco	10Y	2.00	102 1/2	-1/2
Morocco	20Y	2.00	102 1/2	-1/2
Morocco	30Y	2.00	102 1/2	-1/2
Nicaragua	10Y	1.00	102 1/2	-1/2
Nicaragua	20Y	1.00	102 1/2	-1/2
Nicaragua	30Y	1.00	102 1/2	-1/2
Peru	10Y	0.00	102 1/2	-1/2
Peru	20Y	0.00	102 1/2	-1/2
Peru	30Y	0.00	102 1/2	-1/2
Puerto Rico	10Y	0.00	102 1/2	-1/2
Puerto Rico	20Y	0.00	102 1/2	-1/2
Puerto Rico	30Y	0.00	102 1/2	-1/2
Qatar	10Y	0.00	102 1/2	-1/2
Qatar	20Y	0.00	102 1/2	-1/2
Qatar	30Y	0.00	102 1/2	-1/2
Romania	10Y	0.00	102 1/2	-1/2
Romania	20Y	0.00	102 1/2	-1/2
Romania	30Y	0.00	102 1/2	-1/2
Saudi Arabia	10Y	0.00	102 1/2	-1/2
Saudi Arabia	20Y	0.00	102 1/2	-1/2
Saudi Arabia	30Y	0.00	102 1/2	-1/2
Senegal	10Y	0.00	102 1/2	-1/2
Senegal	20Y	0.00	102 1/2	-1/2
Senegal	30Y	0.00	102 1/2	-1/2
Singapore	10Y	0.00	102 1/2	-1/2
Singapore	20Y	0.00	102 1/2	-1/2
Singapore	30Y	0.00	102 1/2	-1/2
Slovakia	10Y	0.00	102 1/2	-1/2
Slovakia	20Y	0.00	102 1/2	-1/2
Slovakia	30Y	0.00	102 1/2	-1/2
Slovenia	10Y	0.00	102 1/2	-1/2
Slovenia	20Y	0.00	102 1/2	-1/2
Slovenia	30Y	0.00	102 1/2	-1/2
Taiwan	10Y	0.00	102 1/2	-1/2
Taiwan	20Y	0.00	102 1/2	-1/2
Taiwan	30Y	0.00	102 1/2	-1/2
Tanzania	10Y	0.00	102 1/2	-1/2
Tanzania	20Y	0.00	102 1/2	-1/2
Tanzania	30Y	0.00	102 1/2	-1/2
Thailand	10Y	0.00	102 1/2	-1/2
Thailand	20Y	0.00	102 1/2	-1/2
Thailand	30Y	0.00	102 1/2	-1/2
Togo	10Y	0.00	102 1/2	-1/2
Togo	20Y	0.00	102 1/2	-1/2
Togo	30Y	0.00	102 1/2	-1/2
Tunisia	10Y	0.00	102 1/2	-1/2
Tunisia	20Y	0.00	102 1/2	-1/2
Tunisia	30Y	0.00	102 1/2	-1/2
Turkey	10Y	0.00	102 1/2	-1/2
Turkey	20Y	0.00	102 1/2	-1/2
Turkey	30Y	0.00	102 1/2	-1/2
Uganda	10Y	0.00	102 1/2	-1/2
Uganda	20Y	0.00	102 1/2	-1/2
Uganda	30Y	0.00	102 1/2	-1/2
Ukraine	10Y	0.00	102 1/2	-1/2
Ukraine	20Y	0.00	102 1/2	-1/2
Ukraine	30Y	0.00	102 1/2	-1/2



# What use is our experience in a system that no longer exists?



It's of very considerable use indeed. Because systems may change but countries and their people remain basically the same.

**Ask the bank that has an especially large store of experience in Eastern Europe.**

Twenty years have passed since Dresdner Bank was the first German bank to open a representative office in the former Soviet Union. This long experience with both the new and old Russia, as well as with its people and institutions, is now more and more clearly demonstrating its value. The latest proof is a new and rather unusual book we've just published.

After months of research and friendly cooperation between DOWC Ost-West-Consult, a Dresdner Bank subsidiary, and the City of St. Petersburg, we are pleased to make available a report that gives a close-up, behind-the-scenes look into the former clandestine Russian defense and marine research labo-

ratories in the area of St. Petersburg.

Even now, the technological potential available there is virtually unimaginable – and waiting to be discovered by you.

As the military research sector, with its at times surprisingly high technological level, begins its conversion from military to civilian production, it is setting out in new directions – directions which, of course, also include cooperation with western enterprises.

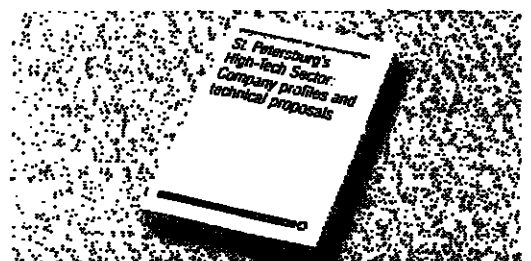
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Dresdner Bank









DECEMBER 29, 1992  
RISK AND REWARD  
vatives rush  
itch up with  
ging markets

There has been a steady rise in the price of derivatives in the last few months. The market for derivatives has been growing rapidly, and it is expected to continue to do so in the future. The market for derivatives is becoming increasingly important, and it is becoming a major part of the financial markets. The market for derivatives is becoming increasingly important, and it is becoming a major part of the financial markets. The market for derivatives is becoming increasingly important, and it is becoming a major part of the financial markets.

MARKET STATISTICS

RISES AND FALLS FOR DECEMBER 24

	Rises	Falls	Same
British Equities	10	2	43
Foreign Equities	10	2	43
Financial & Property	10	2	43
Oil & Gas	10	2	43
Others	10	2	43
Totals	555	204	1,012

LONDON RECENT ISSUES

Issue	Price	Yield	Dividend
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00

FIXED INTEREST STOCKS

Issue	Price	Yield	Dividend
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00

RIGHTS OFFERS

Issue	Price	Yield	Dividend
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00

TRADITIONAL OPTIONS

Issue	Price	Yield	Dividend
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00

FT-SE ACTUARIES INDICES

The FT-SE 100, FT-SE 250 and FT-SE Actuaries 300 indices and the FT-SE Actuaries Industry Basket are calculated by The Financial Times Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries. The FT-SE 100, FT-SE 250 and FT-SE Actuaries 300 indices are calculated by The Financial Times Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries. The FT-SE Actuaries Industry Basket is calculated by The Financial Times Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries.

LIFFE EQUITY OPTIONS

Option	Price	Yield	Dividend
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00

FT-ACTUARIES FIXED INTEREST INDICES

Index	Value	Yield	Dividend
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00
1000	100.00	10.00%	10.00

FT GUIDE TO WORLD CURRENCIES

COUNTRY	£ STG	US \$	D-MARK	YEN
Algeria	136.48	136.48	136.48	136.48
Argentina	100.00	100.00	100.00	100.00
Australia	1.53	1.53	1.53	1.53
Belgium	36.36	36.36	36.36	36.36
Canada	0.77	0.77	0.77	0.77
Denmark	6.56	6.56	6.56	6.56
France	6.56	6.56	6.56	6.56
Germany	1.93	1.93	1.93	1.93
Greece	166.67	166.67	166.67	166.67
India	47.83	47.83	47.83	47.83
Italy	1.36	1.36	1.36	1.36
Japan	161.25	161.25	161.25	161.25
South Korea	180.00	180.00	180.00	180.00
Spain	166.67	166.67	166.67	166.67
Sweden	8.48	8.48	8.48	8.48
Switzerland	1.48	1.48	1.48	1.48
Taiwan	166.67	166.67	166.67	166.67
Thailand	166.67	166.67	166.67	166.67
UK	1.00	1.00	1.00	1.00
USA	1.00	1.00	1.00	1.00
West Germany	1.93	1.93	1.93	1.93
Yugoslavia	166.67	166.67	166.67	166.67

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In 1990 a spectacular happening transformed the area around Cologne's world-famous cathedral. Devised by the renowned performance artist HA Schult, its purpose was to point out the "spiritual" role of the car in today's society. This happening is just one example of the wealth of cultural activity in Cologne, one of Germany's oldest cities with a 2000-year history. Apart from the cathedral and the unique Romanesque churches, Cologne has more than 100 art galleries, 170 antique dealers and 6 auctioneers, and its art dealing community has a finger on the pulse of the "scene" in London, Paris and New York. But that's not all. The city also hosts such major international art fairs as Art Cologne and the West German Art and Antiques Fair. Cologne's new Wallraf-Richartz-Museum/Museum Ludwig, together with numerous other museums, attracts millions of visitors a year, while its philharmonic, opera house and theatres play to enthusiastic audiences from far and near.

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58	5.67
60	5.90
62	6.13
64	6.36
66	6.59
68	6.82
70	7.05
72	7.28
74	7.51
76	7.74
78	7.97
80	8.20
82	8.43
84	8.66
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88	9.12
90	9.35
92	9.58
94	9.81
96	10.04
98	10.27
100	10.50



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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Good prospects for US dollar

THE DOLLAR'S pre-Christmas rally against the D-Mark has underlined the view of many analysts that favourable growth in the US will propel the US currency higher in 1993, writes James Blitz.

However, in spite of a reduction of tensions inside the European exchange rate mechanism in recent days, dealers are still poised to test the strength of the French franc in the new year.

The US currency's mini-rally against the D-Mark in recent days has been the result of a growing perception in the markets that Germany will ease short-term interest rates in the new year.

When the Bundesbank decided not to ease policy at its council meeting on December 10, the dollar fell as low as DM1.570 against the D-Mark. But there has been renewed speculation in the last fortnight that Germany will cut rates earlier than anticipated, and the dollar was trading as high as DM1.540 in Europe on Christmas Eve.

Analysts also believe that increasing signs of an upturn in the US economy will help to underpin the currency in forthcoming months. Mr Neil MacKinnon, chief economist at Citic

bank in London, says: "US data releases are increasingly pointing to a sustainable recovery in the economy, while the dichotomy in growth performance between the US and Europe is set to intensify."

Inside the ERM, the calm of recent weeks will probably continue up to the new year. On December 24, the central bank of Ireland took advantage of the easier tone to trading by saying that it would cut its overnight support rate to 14 per cent from 16 per cent. Dealers said the move reflected the recent steadiness of the punt on the foreign exchanges.

Some analysts suggested that the calm could end abruptly in the new year if Ireland removes capital controls as it has promised to do. Mr Paul Chertkov of DBS Phillips & Drew in London continues to believe that the Irish punt and the Portuguese escudo will be devalued in the order of 7 per cent and 6 per

cent respectively next year. Pressures on the French franc abated considerably in the week before Christmas, with the currency momentarily rising above FF4.41 against the D-Mark, and three-month French francs falling to 11 1/2 per cent from an earlier high point of 12 1/2 per cent.

The currency may also have been helped by statements from opposition politicians in France that they would respect the franc fort policy if they win the March parliamentary elections.

Mr MacKinnon, however, is gloomy about the prospects for the new year. "Downward pressure on the French franc looks set to intensify," he says, "and policy settings inside the ERM are clearly unsustainable." Mr Chertkov also expects speculation against the French franc but believes that Europe's central banks remain prepared to defend the currency to the hilt.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Dec 28	Dec 27	% Change	Dec 26	% Change
Belgium	100	135.25	135.25	0.00	135.25	0.00
France	100	135.25	135.25	0.00	135.25	0.00
Germany	100	135.25	135.25	0.00	135.25	0.00
Italy	100	135.25	135.25	0.00	135.25	0.00
Netherlands	100	135.25	135.25	0.00	135.25	0.00
Portugal	100	135.25	135.25	0.00	135.25	0.00
Spain	100	135.25	135.25	0.00	135.25	0.00
UK	100	135.25	135.25	0.00	135.25	0.00
Yen	100	135.25	135.25	0.00	135.25	0.00

## C IN NEW YORK

	Dec 28	Dec 27	Dec 26
1 month	1.500-1.570	1.500-1.570	1.500-1.570
3 month	1.45-1.47	1.45-1.47	1.45-1.47
6 month	1.40-1.42	1.40-1.42	1.40-1.42
12 month	1.35-1.37	1.35-1.37	1.35-1.37

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

	Dec 28	Dec 27	Dec 26
100	100.00	100.00	100.00
110	110.00	110.00	110.00
120	120.00	120.00	120.00
130	130.00	130.00	130.00
140	140.00	140.00	140.00

## CURRENCY RATES

	Dec 28	Dec 27	Dec 26
US Dollar	1.540	1.540	1.540
Japanese Yen	100	100	100
Swiss Franc	1.500	1.500	1.500
Deutsche Mark	1.500	1.500	1.500
French Franc	1.500	1.500	1.500
Italian Lira	1.500	1.500	1.500
Spanish Peseta	1.500	1.500	1.500
Portuguese Escudo	1.500	1.500	1.500
Irish Punt	1.500	1.500	1.500
Greek Drachma	1.500	1.500	1.500
Polish Zloty	1.500	1.500	1.500
Czech Koruna	1.500	1.500	1.500
Slovak Koruna	1.500	1.500	1.500
Hungarian Forint	1.500	1.500	1.500
Romanian Leu	1.500	1.500	1.500
Bulgarian Lev	1.500	1.500	1.500
Russian Ruble	1.500	1.500	1.500
Ukrainian Hryvnia	1.500	1.500	1.500
Belarusian Ruble	1.500	1.500	1.500
Latvian Lats	1.500	1.500	1.500
Lithuanian Litas	1.500	1.500	1.500
Maltese Lira	1.500	1.500	1.500
Cypriot Pound	1.500	1.500	1.500
Maldivian Rufiyaa	1.500	1.500	1.500
Sri Lankan Rupee	1.500	1.500	1.500
Nepalese Rupee	1.500	1.500	1.500
Indian Rupee	1.500	1.500	1.500
Pakistani Rupee	1.500	1.500	1.500
Bangladeshi Taka	1.500	1.500	1.500
Thai Baht	1.500	1.500	1.500
Singapore Dollar	1.500	1.500	1.500
Malaysian Ringgit	1.500	1.500	1.500
Indonesian Rupiah	1.500	1.500	1.500
Philippine Peso	1.500	1.500	1.500
Brunei Dollar	1.500	1.500	1.500
Myanmar Kyat	1.500	1.500	1.500
Laotian Kip	1.500	1.500	1.500
Cambodian Riel	1.500	1.500	1.500
Vietnamese Dong	1.500	1.500	1.500
South Korean Won	1.500	1.500	1.500
Chinese Yuan	1.500	1.500	1.500
Taiwan Dollar	1.500	1.500	1.500
Hong Kong Dollar	1.500	1.500	1.500
Singapore Dollar	1.500	1.500	1.500
Malaysian Ringgit	1.500	1.500	1.500
Indonesian Rupiah	1.500	1.500	1.500
Philippine Peso	1.500	1.500	1.500
Brunei Dollar	1.500	1.500	1.500
Myanmar Kyat	1.500	1.500	1.500
Laotian Kip	1.500	1.500	1.500
Cambodian Riel	1.500	1.500	1.500
Vietnamese Dong	1.500	1.500	1.500
South Korean Won	1.500	1.500	1.500
Chinese Yuan	1.500	1.500	1.500
Taiwan Dollar	1.500	1.500	1.500
Hong Kong Dollar	1.500	1.500	1.500

## CURRENCY MOVEMENTS

	Dec 28	Dec 27	Dec 26
US Dollar	1.540	1.540	1.540
Japanese Yen	100	100	100
Swiss Franc	1.500	1.500	1.500
Deutsche Mark	1.500	1.500	1.500
French Franc	1.500	1.500	1.500
Italian Lira	1.500	1.500	1.500
Spanish Peseta	1.500	1.500	1.500
Portuguese Escudo	1.500	1.500	1.500
Irish Punt	1.500	1.500	1.500
Greek Drachma	1.500	1.500	1.500
Polish Zloty	1.500	1.500	1.500
Czech Koruna	1.500	1.500	1.500
Slovak Koruna	1.500	1.500	1.500
Hungarian Forint	1.500	1.500	1.500
Romanian Leu	1.500	1.500	1.500
Bulgarian Lev	1.500	1.500	1.500
Russian Ruble	1.500	1.500	1.500
Ukrainian Hryvnia	1.500	1.500	1.500
Belarusian Ruble	1.500	1.500	1.500
Latvian Lats	1.500	1.500	1.500
Lithuanian Litas	1.500	1.500	1.500
Maltese Lira	1.500	1.500	1.500
Cypriot Pound	1.500	1.500	1.500
Maldivian Rufiyaa	1.500	1.500	1.500
Sri Lankan Rupee	1.500	1.500	1.500
Nepalese Rupee	1.500	1.500	1.500
Indian Rupee	1.500	1.500	1.500
Pakistani Rupee	1.500	1.500	1.500
Bangladeshi Taka	1.500	1.500	1.500
Thai Baht	1.500	1.500	1.500
Singapore Dollar	1.500	1.500	1.500
Malaysian Ringgit	1.500	1.500	1.500
Indonesian Rupiah	1.500	1.500	1.500
Philippine Peso	1.500	1.500	1.500
Brunei Dollar	1.500	1.500	1.500
Myanmar Kyat	1.500	1.500	1.500
Laotian Kip	1.500	1.500	1.500
Cambodian Riel	1.500	1.500	1.500
Vietnamese Dong	1.500	1.500	1.500
South Korean Won	1.500	1.500	1.500
Chinese Yuan	1.500	1.500	1.500
Taiwan Dollar	1.500	1.500	1.500
Hong Kong Dollar	1.500	1.500	1.500

## OTHER CURRENCIES

	Dec 28	Dec 27	Dec 26
US Dollar	1.540	1.540	1.540
Japanese Yen	100	100	100
Swiss Franc	1.500	1.500	1.500
Deutsche Mark	1.500	1.500	1.500
French Franc	1.500	1.500	1.500
Italian Lira	1.500	1.500	1.500
Spanish Peseta	1.500	1.500	1.500
Portuguese Escudo	1.500	1.500	1.500
Irish Punt	1.500	1.500	1.500
Greek Drachma	1.500	1.500	1.500
Polish Zloty	1.500	1.500	1.500
Czech Koruna	1.500	1.500	1.500
Slovak Koruna	1.500	1.500	1.500
Hungarian Forint	1.500	1.500	1.500
Romanian Leu	1.500	1.500	1.500
Bulgarian Lev	1.500	1.500	1.500
Russian Ruble	1.500	1.500	1.500
Ukrainian Hryvnia	1.500	1.500	1.500
Belarusian Ruble	1.500	1.500	1.500
Latvian Lats	1.500	1.500	1.500
Lithuanian Litas	1.500	1.500	1.500
Maltese Lira	1.500	1.500	1.500
Cypriot Pound	1.500	1.500	1.500
Maldivian Rufiyaa	1.500	1.500	1.500
Sri Lankan Rupee	1.500	1.500	1.500
Nepalese Rupee	1.500	1.500	1.500
Indian Rupee	1.500	1.500	1.500
Pakistani Rupee	1.500	1.500	1.500
Bangladeshi Taka	1.500	1.500	1.500
Thai Baht	1.500	1.500	1.500
Singapore Dollar	1.500	1.500	1.500
Malaysian Ringgit	1.500	1.500	1.500
Indonesian Rupiah	1.500	1.500	1.500
Philippine Peso	1.500	1.500	1.500
Brunei Dollar	1.500	1.500	1.500
Myanmar Kyat	1.500	1.500	1.500
Laotian Kip	1.500	1.500	1.500
Cambodian Riel	1.500	1.500	1.500
Vietnamese Dong	1.500	1.500	1.500
South Korean Won	1.500	1.500	1.500
Chinese Yuan	1.500	1.500	1.500
Taiwan Dollar	1.500	1.500	1.500
Hong Kong Dollar	1.500	1.500	1.500

## MONEY MARKETS

## Rise in Euromarks

EUROPEAN money markets were extremely quiet in the run-up to Christmas but, as the new year approaches, there may be another surge of speculation over whether Germany will ease official rates, writes James Blitz.

In the first two weeks of December the market took an extremely pessimistic view about the prospects for an easing of policy by the Bundesbank.

On December 10, the German central bank decided not to ease policy at its council meeting, and the March Euromark contract fell as low as 91.92

UK clearing bank base lending rate 7 per cent from November 13, 1992

shortly thereafter. At that level, the market assumed that three-month money in the spring would be at about 8.18 per cent, barely below the current discount rate level of 8.25 per cent.

The run-up to Christmas saw a change of mood, partly triggered by comments from Mr Helmut Schlesinger, the Bundesbank president, who said that inflation could be contained to 3 per cent by the end of next year.

On Christmas Eve, the March Euromark contract was back up at 92.24, pricing three-month money at 7.76

per cent in the spring and assuming a small cut in official rates. On December 24, German call money was at the low end of the current range, at 8.75 per cent.

Economists believe that the pressures on the Bundesbank to ease policy are stronger than ever. The German economy is entering recession, and the IMF institute recently reported that German GDP could decline by 0.5 per cent next year.

Inflationary pressures may not be as great as the Bundesbank fears. "The idea that Germany will suffer inflationary pressures when they have not had a devaluation of the D-Mark is bizarre," said one commentator last week.

The crucial issue now is when Germany will ease policy. Miss Alison Cottrell, who keeps a close watch on the Bundesbank for Midland Global Markets in London, believes that a reduction in official rates is unlikely to come before the council meetings on February 4 or 18.

The next council meeting is set for January 7, but this is one day before talks on the German public sector wage round are due to take place.

"The Bundesbank is unlikely to take any policy decisions before it knows the results of those talks," she said.

## FT LONDON INTERBANK FIXING

	11.00 a.m. Dec 29	3 months US dollars	4 months US dollars
3m 3%	92.24	92.24	92.24
3m 3 1/2%	92.24	92.24	92.24

## MONEY RATES

MONEY RATES			
NEW YORK	Treasury Bills and Bonds		



FINANCIAL TIMES TUESDAY DECEMBER 29 1992

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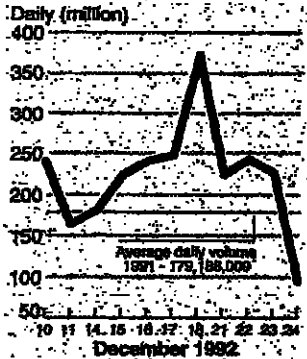
## Equities drift lower in quiet midsession

### Wall Street

US stock prices drifted lower yesterday morning in thin, featureless trading, as the market marked time ahead of the new year, writes Karen Zagor in New York.

At 1 pm, the Dow Jones Industrial Average was 13.24 lower at 3,813.00. The more broadly based Standard & Poor's 500 was off 2.15 at 437.62, while the Amex composite was down 0.54 at 358.65, and the Nasdaq composite fell

### NYSE volume



1.52 to 664.36. NYSE trading volume was less than 79m shares by 1 pm, and declines outnumbered rises by 1,047 to 605.

Last Thursday, the Dow rose 12.70 to 3,826.24 in an abbreviated pre-Christmas session. NYSE volume was less than 100m shares. The Standard & Poor's 500 closed 0.74 higher at 438.77 while the Nasdaq composite firmed 2.92 to 665.88.

In the pharmaceutical sector, Glaxo Holdings' ADRs slid 4% to a 52-week low of \$22 in active trading. Merck also saw heavy turnover, easing 4% to \$44.

IBM started the week on a weak note, losing 1% to \$51.4. Investors are still wary of the stock, which hit a 17-year low of \$48.4 a week ago.

### ASIA PACIFIC

## Nikkei closes lower in thin trading

### Tokyo

JAPANESE stocks succumbed to Monday blues and closed just off the day's lows in very thin trading, writes Karen Zagor in Tokyo.

The Nikkei average closed 38.42 or 2.10 per cent lower at 17,188.62, after a high of 17,538.88 and a low of 17,162.74. Decliners led gains by 512 to 131, with 154 unchanged. On Friday the Nikkei fell 91.81 to 17,557.04, and decliners led advances by 596 to 337 with 213 unchanged. On Thursday, the index lost 41.82 to 17,648.85.

Yesterday, the broader first section Topix index was down 19.98 or 1.5 per cent to 1,321.84 while the second section index fell 5.45 to 1,277.78.

About 100m shares were traded, which brokers said was the lowest daily volume since May 31, 1992, after 180m on Friday and 200m on Thursday. The Tokyo Stock Exchange said yesterday that total traded turnover in 1992 up to December 25 was about a quarter of that recorded in 1991, and for

Occidental Petroleum shed 3% to \$17.4 after the company announced a proposed settlement of legal action surrounding its dividend policy. The company, which currently pays a regular quarterly dividend of 25 cents per share, said that the proposal included maintaining its annual common stock dividend at no less than \$1 per share through 1997. The settlement is subject to final approval by the federal court.

A number of department store and other retail shares lost ground yesterday morning. Sears Roebuck & Co. saw lower investment ratings in spite of a strong Christmas season. Shares in Wal-Mart fell 3% to \$64.7. Kmart eased 3% to \$24.4. J.C. Penney was off 3% to \$75.4, and Dillard Department Stores fell 3% to \$48.2.

In Nasdaq trading, shares in Northeast Bancorp plummeted 84%, or nearly 50.7 per cent to \$4.00 on news that the Connecticut-based commercial banking group had agreed to be acquired by First Fidelity Bancorp in a stock swap which values Northeast at about \$28m.

### Canada

TORONTO was closed yesterday for a public holiday. On Christmas Eve, the TSX 300 fell 3.2 to 3,919.9 pressured by losses in the heavily weighted BCE Inc and Oshawa Group A shares. Advancing issues outnumbered declines by 226 to 171.

BRAZILIAN shares rallied 11.4 per cent in heavy early afternoon trading, after a 13.3 per cent gain on Wednesday, as investors continued to buy on news that the government had freed the telecommunications sector to adjust prices in line with inflation over the next six months. Reuters reports from Sao Paulo. The Bovespa index was quoted at \$6,577, up 8.82.

## Japan impatient for 'annus horribilis' to end

Emiko Terazono looks back on a difficult 1992 and assesses the stock market's prospects for next year

The last year has brought more trouble to the Tokyo stock market, rocked by horror stories about a possible meltdown of the financial system, a plunge in the real estate market, a slump in consumer demand and poor corporate earnings. From a high of 23,801.18 early in January, the Nikkei average had dropped 40 per cent to 14,309.41 by mid-August.

At that point, a ¥10,700bn (\$96bn) emergency government spending package to revive the economy took the Nikkei up to 18,908 in September, but that recovery has been only partly sustained and analysts believe that many of the problems affecting Japanese share prices are likely to continue in 1993.

Tokyo's woes started in early April, when bank shares plunged on fears over the financial system. Investors' worries were compounded by the authorities' failure to react, causing discontent among the financial community. Sharp falls in real estate prices and rumours of financial problems at leading condominium developers and housing

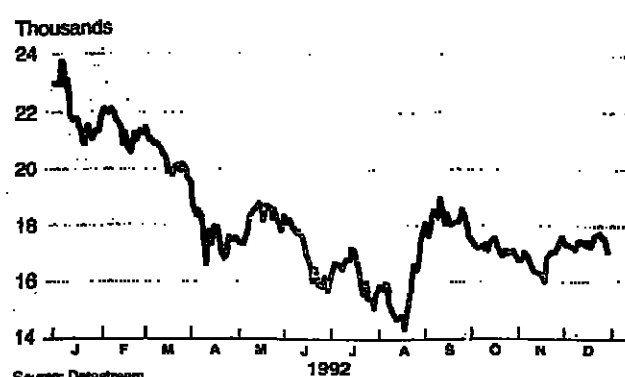
concerns came next. Mounting debt at housing loan companies also distressed investors and figures for bad loans held by the banking sector, ranging from ¥20,000bn to ¥60,000bn, circulated the market.

The government's emergency package lifted the Nikkei from a six-year low. Along with the fiscal spending package, the government pledged to stimulate the stock market by adding additional public funds into stock investments and restricting investors from selling stock holdings to realise profits.

The government's support for the stock market, however, has kept shares expensive at a time when the economy is still stumbling, and corporate earnings are continuing to fall.

Companies were hurt by the sudden decline in consumer confidence. Government officials had hoped would pull Japan's economy out of the doldrums. A study showed that interim earnings at 516 leading manufacturing companies fell by 38 per cent on average, and most analysts are predicting a 20 to 30 per cent fall for the

### Nikkei average



Source: Datastream

fiscal year to March. With the Nikkei at a price/earnings ratio of 55 times, investors have little incentive to jump in.

The critical question for the stock market next year is the level of economic growth, and the government has halved its growth forecast for the current fiscal year from 3.5 to 1.5 per cent, and has declined to say when a recovery will begin.

Private growth forecasts range between 2.3 to 2.8 per

cent, while most economists predict corporate profits may not recover until 1994. Stock market strategists have set their forecasts accordingly. Mr Peter Tasker at Kleinwort Benson in Tokyo predicts that the Nikkei average will trade between 15,000 and 19,300 while Mr Jason James at James Capel sees it moving within a 16,000-20,000 range.

Japanese analysts are a little more bullish, with Mr Tatsuo Kurokawa at Nomura Securities predicting 16,000-21,000 and

Mr Yasuo Ueki at Nikko Securities on 16,500-24,000. Mr Ueki expects heavy profit-taking around the 20,000 level, but thinks that sentiment will be lifted by economic recovery.

The lack of exciting new products this year probably heralds a trend over the next few years. Mr Tasker says that the major talking point next year is likely to be how well leading companies handle a restructuring phase. Manufacturers will undergo slow and painful restructuring, adjusting to low growth over the next few years, and shedding fat accumulated in the late 1980s by cutting staff and capital spending.

Meanwhile, some analysts predict a return of the crisis in confidence in the banking sector, triggered by surfacing problems at a few smaller financial institutions. The banks are scheduled to launch the "Co-operative Credit Purchasing Company", a loan and land buying agency early next year, with 182 institutions investing a total of ¥7.9bn. But rather than stimulate the faltering property mar-

ket, the new agency is designed to accelerate the write-off of bad loans at the banks. Ms Alicia Ogawa, banking analyst at Salomon Brothers in Tokyo, comments: "I don't know anybody who has high hopes of the land buying company."

However, share prices are likely to remain firm against possible turmoil in the financial, political, or industrial arenas thanks to support from public funds. And while heavy-handed management may increase the inefficiency of the market, investors may find comfort in some sectors.

The revival of the US economy could lift high-technology issues, especially in semiconductor-related sectors. Early buyers have already started to move into electrical and semiconductor equipment makers. Other investors may see value in public works-related stocks, such as regional contractors, roadmakers and sewage diggers which are likely to be beneficiaries of the government's fiscal public works programme.

### EUROPE

## Frankfurt and Zurich rally on window-dressing

RALLIES in Germany and Switzerland, with more than a suggestion of window-dressing, contrasted with a shock for the Spanish banking sector, writes Karen Zagor in Frankfurt.

FRANKFURT forged ahead again as window-dressing, thin turnover and expectations of a year-end rally took the DAX index to its highest close for four weeks, up 17.65 at 1,544.61, just 2 per cent below its starting point for 1992.

Turnover fell from DM2.7bn to DM2.6bn. Volatility in illiquid stocks such as the battery maker, Varta, DM14.50 higher at DM225, and the ball-bearing manufacturer, Kugelfischer, DM5 better at DM91, suggested that fund managers were using the thin market to enhance year-end performance.

Deutsche Bank rose DM8.90 to DM653.50 and the insurer, Allianz, added DM35 to

### FT-SE Actuaries Share Indices

Monthly changes	Open	18.38	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Banktrack 100	1077.25	1077.51	1077.52	1077.97				1078.93
FT-SE Banktrack 200	1158.94	1158.99	1158.30	1158.93				1161.29
Dec 22	Dec 22	Dec 21	Dec 18	Dec 17				
FT-SE Banktrack 100	1073.50	1072.92	1059.21	1050.25	1034.41			
FT-SE Banktrack 200	1154.31	1157.60	1145.44	1136.56	1119.02			

Dec 15 14.15 16.57 18.22 23.24 December 1992

DM1.988 on short-covering and hopes of an interest rate cut early next year.

Kaufhof rose DM15.50 or 3.8 per cent to DM425 on a continuing reaction to last week's announcement that the retailer had bought 50.1 per cent of the Swiss travel agency, Kuoni.

ZURICH's SMI index rose 30.9 to 2,092.4 on hopes for lower interest rates in Germany, and in turn in Switzer-

land. Speculation on a strong rally in 1993, a dollar above SF1.45 and window-dressing also contributed to the firm tone.

Banks benefited with CS Holding SF80 higher at SF21.140, SBC up SF9 at SF20.4 and Swiss Volksbank, the subject of takeover speculation some weeks ago, up SF60, or 8.8 per cent at SF740.

Brown Boveri rose SF80 to

SF73.620, having returned to favour this month after a share price retreat earlier in the second half.

MADRID's banking sector fell, leading to general weakness after a high court ordered Banco Santander to post a Ptas8bn bond to cover alleged tax irregularities in past loan transactions. Santander fell Ptas200 to Ptas1890. Central Hispano and Popular both eased by more than 1 per cent as the general index closed 3.07, or 1.4 per cent lower at 215.07.

PARIS gave back most of the day's gains but managed to close slightly firmer. The CAC-40 index put on 2.94 to 1,857.53 in thin volume of FF1.7bn, off the day's high of 1,872.43. On Christmas Eve, the index rose 33.48 to 1,854.59 on the first day of the January account.

MILAN ended virtually

unchanged as early losses were countered by a light recovery later on. The Comit index rose 0.61 to 438.48 in estimated turnover of L100bn after L260bn on December 23.

Flat was fixed down L96 at L3,834 but later recovered to L3,870. Other gainers included the retailer Rinascente, up L290 at L7,900, and the insurance sector, led by Fondiaria, up L68 at L27,215.

BRUSSELS was pulled down by a decline in the food retailer, Delhaize. The Bel-20 index fell 4.60 to 1,132.99, after gaining 1.94 to 1,137.59 on Christmas Eve.

Delhaize dropped BF22 to BF1.368, pushed down by a 4 per cent drop in shares of its US Food Lion unit on new rumours that hygiene standards at the discount chain were unsatisfactory and on a newspaper report, denied by

Delhaize, that Food Lion would halt its expansion programme. AMSTERDAM continued its end-of-year rally but a flat opening on Wall Street dampened earlier gains. The CBS Tenancy index closed at 107.1, up 0.3 from last Thursday when it closed 0.2 higher at 106.8.

STOCKHOLM was little changed after late buying reversed a weak trend at the opening. The Allshare index general index rose 0.9 to 917.8 as turnover dropped to SKr268m from SKr284m.

Among active stocks, Ericsson B share rose SKr3 to SKr190 while Astra B closed SKr1 down at SKr737. OSLO fell 1.4 per cent in thin post-holiday trading. The composite index fell 5.21 to 368.75 in turnover of NKr66.8m. Norsk Hydro lost NKr3.5 to NKr151 while Saga Petroleum A shed NKr1 to NKr167.50.

### LONDON SHARE SERVICE

#### BRITISH FUNDS

	Notes	Price \$	+ or -	1992
100 Shares (1000 to 10000)				
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100 Shares (1000 to 10000)				10000











3 pm December 28

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991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## THE FT INTERVIEW

## Very image of an architect

Jean Nouvel, designer of La Tour Sans Fins in Paris, talks to Alice Rawsthorn

If central casting was asked to rustle up an actor to play the role of a contemporary architect, no self-respecting movie mogul could complain if the chosen candidate looked like Jean Nouvel.

Nouvel does, after all, have all the requisite accessories. He is invariably dressed in black, with close-cropped hair and a nice line in techno-toys, like the deep sea diver-style watch wrapped around his wrist. At 47, he has already made his name in architectural circles through his uncompromisingly modernist designs, such as the Arab cultural centre in Paris, now marked by an exhibition of his work at the Institut de l'Architecture in London.

But his biggest and, possibly, his best building has yet to come. Early next year the building will arrive at a plot of land beside the futuristic Grande Arche at the La Défense business district in western Paris, to start work on Nouvel's La Tour Sans Fins, the Tower of Infinity.

This is the building that seems set to propel Jean Nouvel into the tiny band of contemporary architects, such as Richard Rogers and I.M. Pei, whose names are known beyond the cloistered world of architecture. It should also place him in the forefront of the new wave of modernists redefining architectural thinking in the 1990s.

La Tour Sans Fins, at 1,400ft (425m), will be the tallest tower in Paris, easily dwarfing the Eiffel Tower's 954ft. It will be built in glass – black at the bottom, but gradually becoming paler until it is completely clear at the top. "It's one of the projects where I've been given most freedom," says Nouvel. "It's an office block, a serious building, and the design reflects that, but it's also fun. I want people to enjoy it."

The sci-fi style and scale of La Tour Sans Fins seem set to cause as much controversy as other modern Paris monuments, notably the Pompidou arts centre, the building that brought Rogers into the limelight, and Pei's glacial glass pyramid in the Louvre museum. Nouvel sees his tower as "a metaphorical object" and an exercise in "urban poetry". One of the judges of the architectural

competition that chose it was more prosaic. He described Nouvel's design as "a pure object of capitalism".

If Nouvel cares about such quips, he is far too shrewd to show it. La Tour Sans Fins is typical of his style. It is a witty building, which twists the traditional tenets of 1920s modernism – the geometric lines and emphasis on function – into new forms for today. "I'm a true modernist, a man of my time," he says. "The role of the architect is to reflect the age they live in."

Jean Nouvel looks like his buildings, thoroughly modern and larger than life. He is a big, burly man with a diabolic face, who punctuates his conversation with rumbustious chuckles. He works from a rambling open-plan studio in an old warehouse in the dowdy 11th arrondissement of Paris. He moved there a few years ago when he outgrew his old studio on Rue Beaumont opposite the Pompidou centre. The Beaumont studio is now his home. "It's pretty basic," he says. "I spend 12 or 14 hours a day designing buildings, so I don't want to do that in my spare time. Lots of architects dream about building their own homes. Not me."

He was born, the son of teachers, at Fumel in the Lot valley in southern France. He ended his education at the prestigious Ecole des Beaux Arts in Paris where he began by studying painting, but soon switched to architecture. "At the time I didn't have any money, so architecture seemed like a better bet," he recalls. "I always planned to go back to painting but after two years of architecture I was hooked."

Nouvel quickly became a notorious figure in French architectural circles, initially because of the unusual vehemence of his attacks on other people's work. His vitriolic views, coupled with a penchant for publicity (he recently featured in a Swiss Air advertising campaign), have saddled him with a reputation for megalomania.

He was one of the most vociferous opponents of the Forum des Halles development in Paris during the late 1970s, when the old fruit and vegetable market was pulled down to make way for a shopping centre – "the indescribable archi-



Gilles Decamps

'I'm a true modernist, a man of my time'

tectural catastrophe". He then emerged as a critic of post-modernism, the trend for reinterpreting historical images that dominated in the 1980s, producing buildings such as Robert Venturi's National Gallery extension in London.

But he has been equally critical of the bastions of early modernism such as Le Corbusier – "he was a genius, but he also wrote some really stupid things" – and of contem-

## PERSONAL FILE

1945 Born at Fumel, Lot-et-Garonne.  
1963 Attended Ecole des Beaux-Arts, Paris.  
1978 First major building, a medical centre, Bezons.  
1985 Started Nemausus housing projects, Nîmes.  
1987 Arab cultural centre, Paris, won Grand Prix de l'Architecture.  
1992 Completed design of La Tour Sans Fins.

porary architects who continue to copy them. "I don't want to perpetuate the legacy of the architecture of another age," he says. "Just because something was modern 50 years ago doesn't make it modern today." The architects he does admire – Alvaró Siza, the Finnish modernist who emerged in the 1920s, Tadao Ando, the grand old man of contemporary Japanese architecture, and Richard Rogers – all share his passion for reinterpreting modernist principles in his own way. "They all have their own idiosyncratic styles," he says. "A building by Rogers just couldn't have been designed by anyone else."

Nouvel made his mark in the 1980s through the *grands pro-*

jets, the architectural schemes initiated by President François Mitterrand to celebrate the 1989 bicentennial of the French Revolution and to raise awareness of modern architecture.

The *grands projets*, such as the Louvre pyramid and the new finance ministry, were accompanied by a reform of public sector building in France, which included introducing architectural competitions and encouraging local authorities to launch their own *petits projets*. Nouvel was lucky. He came to maturity as an architect at a time when an unprecedented number of major buildings were being commissioned in France, and there were relatively few French architects with enough experience to handle them.

But luck was not enough. The architects for the *grands projets* were chosen by international competitions. Being in the right place (and of the right nationality) at the right time probably helped Nouvel to get on to the shortlists, but after that he was on his own. He lost the competitions for the finance ministry and national library, but won the commission for L'Institut du Monde Arabe, the Arab centre on the banks of the river Seine in Paris.

The IF500m (\$51m) Arab centre combines all his favourite themes. It is a futuristic building made in modern materials, steel and glass. Nouvel broke it down into sections so that it looks different from each angle. He also indulged his love of technology in the computerised blinds, designed in traditional Arab patterns, which regulate the flow of light through the windows. The result is a building

which is superficially stunning and becomes increasingly complex the closer you look. "It's not enough just to make something that looks amazing, or to show how clever you can be with technology," he says. "The building must work as a whole."

L'Institut du Monde Arabe established Jean Nouvel in the international arena and garnered the Grand Prix d'Architecture, France's most prestigious architectural prize usually given for a lifetime's work. He now faces the challenge of developing his ideas in his new projects – the Opera house in Lyons, a factory for Cartier in Switzerland and La Tour Sans Fins.

"It's easy to get complacent and to become mediocre by doing the same thing again and again," he says. "You have to know exactly what you want and how to get there. But I'm lucky. I'm an optimist. I always look for the positive side in everything."

## No rest from her mission of mercy

While Christians around the world have been celebrating Christmas, their most revered co-religionist quietly carried on with her work. "I spend Christmas as I spend every day – with the poor," says Mother Teresa of Calcutta. "We share with them whatever food we have."

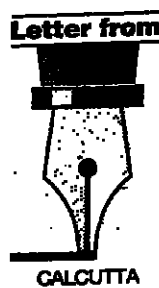
At the age of 83, she takes no rest. While age and illness have forced her to slow down, she does not allow herself any time off. Mother Teresa does not carry her burden lightly. Even conversation can be a distraction from the enormity of her mission, since she is utterly convinced that she must dedicate every moment to God. She says: "Everything I do is for Christ."

This fierce determination lives inside the frailties of bodies. At times, she seems as weak as some of the destitute sick that she tends. She has difficulty walking and can scarcely kneel to pray. Only her hands are strong – she takes visitors by both hands, gripping them in a combination of greeting and blessing.

Mother Teresa lives in the house in Calcutta from which she directs her work for the poor through the Missionaries of Charity, the order of nuns she founded in 1950. The building stands on a busy road, exposed to the dirt and the diesel fumes which permeate the city. It is well-maintained but simple: there is no glass in the windows, no air-conditioning and only one fan. Mother Teresa inhabits a small room next to the chapel.

The veneration with which she is treated is palpable: her patients stare in silent adoration; the nuns speak in her presence in hushed voices; a well-dressed Indian woman, who has come to give thanks for a favour, drops to Mother Teresa's feet and kisses her ankles. She says: "When you touch her, you can feel the power coming from her."

Mother Teresa's answers to questions are brief. How does she manage to keep going? "I pray. With prayer you can do anything," she adds, with the



Letter from

faintest trace of pride that the Missionaries of Charity now have houses in 105 countries, including homes for the poor, for the sick, for orphans and for AIDS victims.

She visited Britain this year to open a house for the homeless in Birmingham. I ask her why such places were necessary in rich countries. She says that "it's because some people are rich, others are poor." And what could we do to put that right? "Share," she answers. "Share until it hurts."

The west is too materialistic, she says. Westerners lack the capacity to share because they are too attached to their possessions. "You must become more spiritual. You must have time to pray."

With those words she grips my hands once more. The meeting is over. "Mother is tired," says one of the nuns. "If you want to know more about her work, why don't you go and see it for yourself."

Early the next morning, I go to Kalighat, a particularly poor district of Calcutta. The grand old Victorian buildings hide in the shadows, like doctored photographs trying to conceal the effects of age. The roads are littered with the potholes and rubbish. The rickshaw men are already at work, pulling loads of vegetables to the city's markets. People through the streets – washing, talking and eating breakfast.

Kalighat is dominated by a temple to Kali, the Hindu goddess of destruction. Next door, somewhat incongruously, stands Mother Teresa's home for the dying. Inside, the sick lie on rows of low beds, while their nurses – nuns and young volunteers from western

countries – quietly prepare food, doling out portions into aluminium plates. Above their heads on a blackboard hangs a silent summary of the previous day's work: "Males 47; females 46; admissions nil; discharges four; deaths nil." I ask a nun from southern India why she came to work in Calcutta. "For God. And for Mother Teresa," she says.

The same dedication is apparent at Shishu Bhavan, Mother Teresa's Calcutta orphanage. Nuns and volunteers look after about 300 children, most of whom have been abandoned in the city's teeming slums. Virtually all are found, adoptive parents. "Today, people are willing to take even the difficult ones, even the handicapped," says a nun over the noise of 10 small children eating breakfast together. Outside, the orphanage runs a soup kitchen on a grand scale – some 600 local poor are fed at the gates every morning under the careful eye of a large cook who watches to make sure that no one steals an extra meal.

Among the volunteers in the orphanage is a woman from Cardiff who says she waited 12 years for her own children to grow up before coming to work for a month in Calcutta. "I love it here. But it's easy for me. I can go and have a drink in the hotel when it gets too much. And I'm going home in time for Christmas. It's the nuns I admire. They never leave. Nor Mother Teresa."

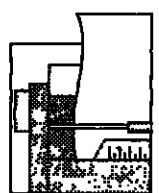
In the evening, I return to Mother Teresa's house, where her nuns and some of the volunteers gather for prayers. The chapel looks out on to the street and on to the noisy rush-hour traffic. Mother Teresa crouches on the stone floor near the back, apparently too frail to kneel properly. She stares at the ground and it seems her strength might fail her at any moment. Yet, her strong hands are clenched together, as if trying to grapple with some unseen force. Even in her prayers, Mother Teresa does not seek rest.

Stefan Wagstyl

## PERSONAL VIEW

## Call to arms controls

By Sir Anthony Parsons



Two years on from Iraq's invasion of Kuwait, the realisation that Iraq, a small and semi-industrialised state, had by 1990 succeeded in accumulating an arsenal of weaponry greater than that of any state other than the superpowers, seems to have been forgotten.

"Never again" was on everyone's lips as the five permanent members (P5) of the UN Security Council met in October 1991 to draw up criteria for restraint of destabilising arms transfers to conflict areas and the UN general assembly resolved to establish an open register of arms exports and imports. And yet a recent report\* by Saterworld, the foreign affairs think-tank, informs us that, whereas \$5.8bn worth of arms were ordered by Middle East countries in 1990, orders worth \$35bn-\$45bn have been placed since.

The P5 agreed to inform each other of big sales to the Middle East. I wonder if the Russians did so in regard to more than 100 aircraft, 500 T-72 tanks and three submarines sold to Iran, or the Americans in regard to 236 tanks to Kuwait, 700 tanks to Egypt, 72 F-15s to Saudi Arabia and so on. These are only a few of the deals we have learnt about, and the Chinese have now withdrawn from the P5 discussions because of the US and French sales of combat aircraft to Taiwan. China too is alleged to be making hay with

orders to Iran and to have exported the M-11 ground-to-ground missile to Pakistan. None of this creates confidence in the effectiveness of the P5 initiative.

The Saterworld report proposes a common EC policy for regulation and control of arms and dual-purpose exports. The authors point out that six of the 15 leading exporters in the world are EC members and that, in 1991, the EC accounted for some 20 per cent of all defence sales. They argue that a co-ordinated EC approach to other big exporters would have a greater effect than initiatives by individual member states, and that the EC needs to harmonise members' regulations, and to achieve a higher standard of implementation of con-

trols. The advent of the single market on January 1, resulting in the free movement of goods and services, will add further urgency to this task.

The report develops the guidelines governing arms and dual-use exports and proposes lists of countries to which goods would be controlled. Essentially these would be based on compliance with international agreements such as UN sanctions, nuclear non-proliferation, plus the categorisation of importing states in relation to, for example, human rights records, domestic

tensions, regional peace and security, end-user reliability and other considerations.

Such an approach has its difficulties. Drawing up lists of countries to which arms exports/dual technology would be totally or partially banned would be particularly problematic. There is a broad spectrum between states which are under mandatory UN arms embargoes (South Africa, Iraq, Somalia, Serbia) and countries where there is no problem (Australia, New Zealand). For example, to decide when a government's human-rights record would render it offside could lead to endless wrangling.

Moreover, definitions of legitimate self-defence needs of importing states and of strategic considerations would vary

between members. In a broader context, between 1987 and 1991, the US, Russia and China exported \$31bn of arms. Without some prior indication that the example of those exporting some 20 per cent would be followed by those exporting 80 per cent, it seems likely that the latter would simply gobble up a further proportion of the former.

The competition between the US and UK over tanks for Saudi Arabia is discouraging. I come, therefore, to two tentative conclusions which are interlinked and which amount to modification and expansion of the notions in the report. First, the most effective instrument of restraint is prior consultation and agreement between leading exporters (ideally the P5 and the EC) on any large and/or destabilising order from a government in an area of tension or conflict. This was the principle underlying the Tripartite Declaration of 1950 between Britain, France and the US in regard to the Middle East and it worked, more or less, for five years until overleapt by the Egyptian/Soviet deal of September 1955.

Second, such a system should, as a long-term aim, be extended to incorporate all significant arms manufacturers/exporters. I realise that these goals are distant, especially as the low quality of eastern European ploughshares will make it particularly difficult – in a time of agonising economic transition for Russia and others to move away from the profitable export of swords.

However, the recommendations in the report would constitute a beginning and, if considered by EC governments, it is essential that they should be combined with simultaneous approaches to the remainder of the P5 and to the Conference on Security and Co-operation in Europe.

\*Arms and Dual-Use Exports from the EC, a Common Policy for Regulation and Control, Saterworld, 28 Colston Street, Bristol BS1 5BB. The author is former UK permanent representative to the UN

Win the rarest of Pelikan pens in the land, Numbered and signed by the craftsman's own hand, Sterling silver its body, its plumage pure gold, A rich Christmas prize if your answers are bold!

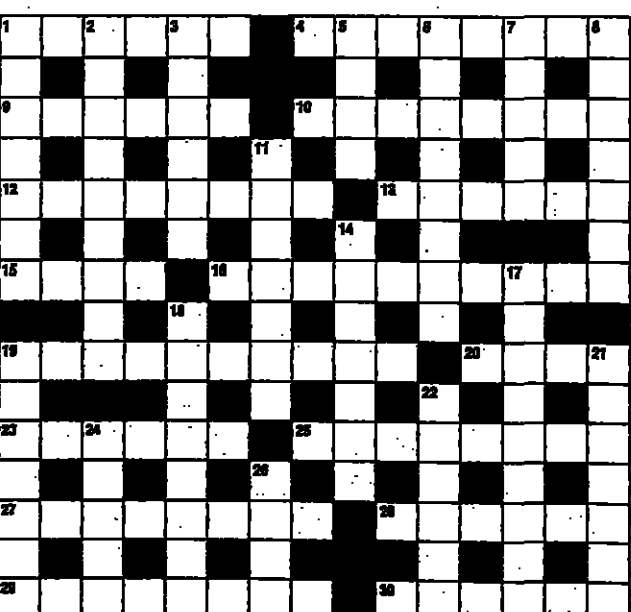
Selfkan



JOTTER PAD

## CROSSWORD

No.8,037 Set by DANTE



- ACROSS
- Clothing articles dropped by Roadies (6)
  - A dangerous revolutionary (5)
  - Hounds may go like this, but not horses (6)
  - Agrees Combe's in favour of a non-existent title (6)
  - Struggles to maintain faith in the past (6)
  - Indication of terror; how funny! (6)
  - Cries of distress around Beachy Head (4)
  - Put on guard from a combination of fear and wonder (10)
  - Introduces off cuts (10)
  - Staunch supporter (4)
  - Strange fact on an Islamic habit (5)
  - Advances or returns (5)
  - Shattering discovery in Moab tomb (4,4)
  - She may get up late (6)
  - Fruit and nuts from wastelands around the south (8)
  - Position in which a man takes notes (6)
- DOWN
- Comes back after hitting bottom (7)
  - Bud's bed out, having being roused from sleep (5)
  - Smug or spoken at church (5)
  - Old enough to start earning immediately (4)
  - It's no rumour he's in charge (5)
  - Five Irish poems (5)
  - Continued to give the total in a rush (7)
  - Security is lifted in the store (5)
  - Yearned anew for clerical office (7)
  - Profit which may well be a smash hit in court (8,4)
  - Such a mad rush will make a message unintelligible (5)
  - Being a king is a way to end wealth (7)
  - The majority need time for treatment (7)
  - Bill has a little money, in a manner of speaking (5)
  - Sweets for kids (5)
  - Ring-road, junction and bypass (4)

The solution to the Christmas crossword will be published with names of winners on Saturday January 9.

## THE EQUITY WARRANT FUND (EUROPE)

SICAV  
Luxembourg, 11, rue Aldringen  
R.C. Luxembourg N° B 34758

## Notice of Meetings

Notice is hereby given that the Annual General Meeting of Shareholders and an Extraordinary General Meeting will be held at the registered office of the Company on 11th January 1993 at 10.30 a.m. and 11.00 a.m. with the following agendas:

## Agenda of the Annual General Meeting

- Approval of the report of the Board of Directors and of the report of the Auditor.
- Approval of the annual accounts as at September 30th, 1992 and allocation of the results.
- Discharge to the Directors.
- Re-election of the Directors and of the Authorized Independent Auditor for a new term of one year.
- Miscellaneous.

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting.

## Agenda of the Extraordinary General Meeting

- To discuss and approve the Board of Directors' Investment Strategy changes as approved by the LMI-authority or the dissolution of the SICAV.
- In case of a vote in favour of the change of the investment policy, the modification of article 1 of the articles of association in order to change the name of the SICAV into "The Managed Convertible Fund".

The shareholders are advised that the resolution on item 1 of the agenda of the Extraordinary General Meeting requires a quorum and that the decision will be taken at the simple majority of the shares present or represented at the Meeting.

The resolution on item 2 of the agenda of the Extraordinary General Meeting requires a quorum of 50% of the outstanding shares and the decision will be taken at the majority of 2/3 of the shares present or represented at the Meeting.

Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

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